



**SUCCESS TRANSFORMER  
CORPORATION BERHAD**

(200301034518) (636939-W)

# SMARTER CITIES.

*Powering The Pulse of Urban Life.*



**ANNUAL  
REPORT  
2026**

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# ABOUT THIS REPORT

## COVER RATIONALE

The central abstract form is inspired by the visual rhythm of a pulse, representing the dynamism and connectivity that shape urban life. Its pulsating, radiating curves create a sense of flow and vitality, symbolising the interplay of people, technology, infrastructure and energy within a city. The form embodies the pulse that connects the natural and urban environments, reflecting how intelligent lighting and smart technologies enable cities to become more connected, efficient and responsive. Together, these elements bring the theme, 'Smarter Cities. Powering the Pulse of Urban Life.' to life.

## ASSURANCE

The data presented in this Annual Report were accurate as of the time of collection and for the reporting period covered. This Annual Report has been reviewed and verified by our management to ensure accuracy and alignment with internal policies and reporting guidelines. This process supports the reliability of the information disclosed.

## REPORTING INFORMATION

Scan the QR code or visit our website at [www.stcgroup.com.my](http://www.stcgroup.com.my) to read Annual Report 2026 and other information.



## POINT OF CONTACT

For any further information, clarification or inquiries regarding this Annual Report, you may reach us at 03-6279 2922 or email to [stc.corporate@success.com.my](mailto:stc.corporate@success.com.my). We welcome feedback and respond to any queries.

## NAVIGATION ICONS

### Our Six (6) Capitals

- |                               |                                           |
|-------------------------------|-------------------------------------------|
| <b>F</b> Financial Capital    | <b>H</b> Human Capital                    |
| <b>N</b> Natural Capital      | <b>M</b> Manufactured Capital             |
| <b>I</b> Intellectual Capital | <b>SR</b> Social and Relationship Capital |

### Our Material Matters

#### Economic

- |                                   |                              |
|-----------------------------------|------------------------------|
| <b>M1</b> Supply Chain Management | <b>M2</b> Product Innovation |
|-----------------------------------|------------------------------|

#### Environmental

- |                            |                             |
|----------------------------|-----------------------------|
| <b>M3</b> Waste Management | <b>M4</b> Energy Management |
| <b>M5</b> Climate Change   |                             |

#### Social

- |                                       |                                        |
|---------------------------------------|----------------------------------------|
| <b>M6</b> Labour Practice & Standards | <b>M7</b> Occupational Safety & Health |
| <b>M8</b> Diversity                   | <b>M9</b> Community / Society          |

#### Governance

- |                                      |                                    |
|--------------------------------------|------------------------------------|
| <b>M10</b> Anti-Bribery & Corruption | <b>M11</b> Data Privacy & Security |
|--------------------------------------|------------------------------------|

### Our Stakeholders

- |                                                                                                                              |                                                                                                             |
|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
|  Investors / Stakeholders                 |  Customers             |
|  Employees                                |  Suppliers and Vendors |
|  Regulatory Agencies and Statutory Bodies |  Local Communities     |

## Who We Are

Success Transformer Corporation Berhad (“Company” or “STC”) is principally engaged in investment holding and the provision of management services. STC was first listed on the Second Board of Bursa Malaysia Securities Berhad (“Bursa Securities”) on 19 January 2005 and was successfully transferred to the Main Board (now known as Main Market) of Bursa Securities on 26 March 2007.

STC, through its subsidiaries (collectively referred to as the “Group”), is primarily involved in designing, manufacturing and distributing industrial lighting, transformers and electrical apparatus, with its main production facilities located in Malaysia and China.

Over the years, the Group has established several in-house brands that have earned the trust of customers worldwide. The Group continues to expand its client base across domestic and international markets, reinforcing its position as an industry leader in the low-voltage transformer market and establishing its position as a leading provider of industrial lighting solutions. In addition, the Group offers one-stop solutions for the aluminium die-casting industry through its subsidiary, Global-Pacific Manufacturing Sdn. Bhd.

In response to the growing global emphasis on environmental, social and governance (“ESG”), we continue to develop energy efficient products that help clients optimise operations, lower costs, reduce environmental impact and capitalise on ESG related opportunities.

### OUR VISION



**We strive to be a globally recognised brand within the industries in ASEAN, Middle East, Africa and Europe.**

### OUR MISSION



**We are committed to maintaining the highest quality in all our products while embracing technology to drive innovation.**

“Quality is at the heart of everything we do. For more than four decades, our flagship brands have created immense value for our customers. Our steadfast commitment to customer satisfaction and the delivery of valuable products has propelled us to achieve remarkable milestones. This dedication has enabled us to serve our customers consistently, gaining recognition and further solidifying our position as a leader in the industry.”

### OUR CORE VALUES



#### Safety Conscious

Safety is our utmost importance within the company. We implement effective emergency planning and maintain highest level of safety standards to protect employees.



#### Passion

The only way to do great work is to love what you do. With that, we fully support our employees to pursue excellence and act on their passion in our organisation.



#### Diligence

We truly believe that diligence is an important value to our company. We are constantly putting in effort and persistence to overcome challenges and this is reflected in our track record.



#### Integrity

Integrity is an important trait in our organisation. We believe that it is with integrity, we can demonstrate honesty and the highest level of professionalism with our business partners.



#### Teamwork

We work together in a coordinated manner to achieve the team’s goals, which involve communication, cooperation and collaboration among team members. We leverage each other’s strength.

## Our Key Strengths



### Proven and Solid Industry Experience

Our organisation is built on more than 45 years of industry experience. This long-standing presence reflects consistent performance, operational stability and a culture of innovation. The knowledge and expertise accumulated over the decades enable us to successfully deliver projects across diverse market requirements.



### Global Market Presence

Our global market presence is underpinned by strong relationships across international markets and an established global distribution network. We work closely with regional partners to meet market specific requirements and standards. This reach enables us to support projects across diverse industries worldwide.



### Experienced Workforce

Skilled technical teams across engineering, production and design bring extensive industry expertise. This expertise supports long-term value through the delivery of customised transformer solutions, intelligent lighting and engineered electrical apparatus for a wide range of commercial and industrial applications.



### Operational Excellence

Our state-of-the-art manufacturing facilities enable us to achieve production capacity required for large-scale and specialised projects. We operate distribution centres across Southeast Asia to strengthen our sales and marketing reach.



### Comprehensive Testing Lab

Our comprehensive in-house facilities support rigorous testing and quality control throughout the production process. Products are evaluated in accordance with applicable safety and compliance standards to ensure reliability and product quality across our offerings.



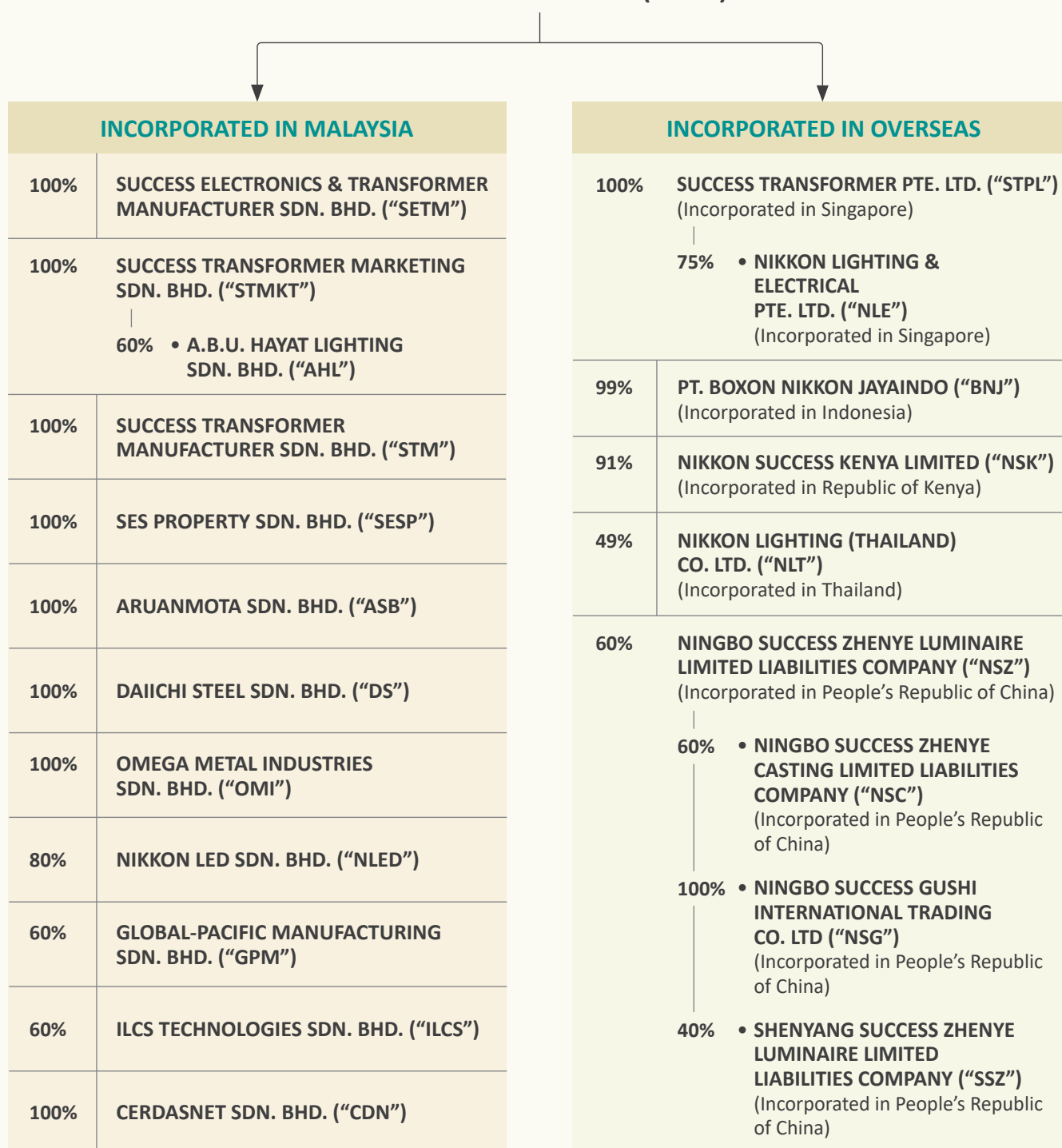
### Compliance and Accreditations

Our operations comply with local standards and regulations, ensuring our environment meet safety requirements. Our accreditations validate our commitment to performance and industry benchmarks. This dedication demonstrates our adherence to best practices across all aspects of manufacturing.

## Corporate Structure

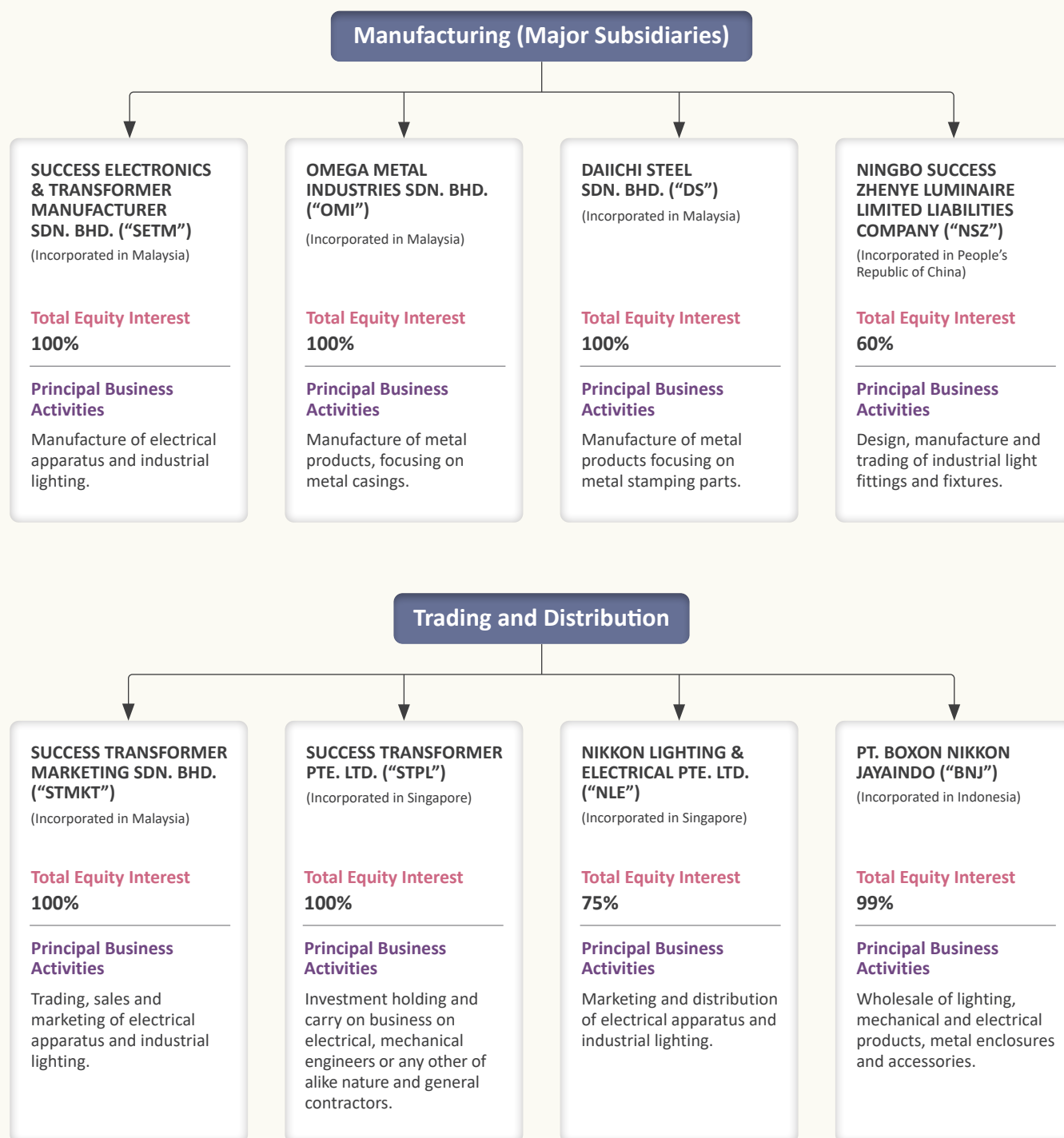


### SUCCESS TRANSFORMER CORPORATION BERHAD ("STC")



## What We Do

We operate two business segments: Transformer and Lighting, primarily managed through subsidiary companies. Besides, we design and manufacture electrical products and industrial lighting tailored to customer requirements, delivering effective outcomes for businesses.



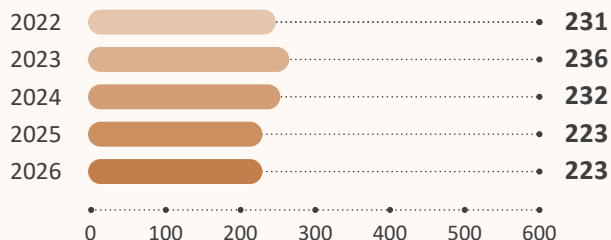
## 5 Years Financial Highlights



**REVENUE**  
30 June 2026

**223**  
(RM' MILLION)

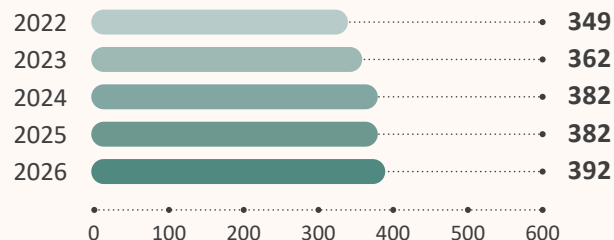
**REVENUE**  
(RM' MILLION)



**SHAREHOLDERS' EQUITY**  
30 June 2026

**392**  
(RM' MILLION)

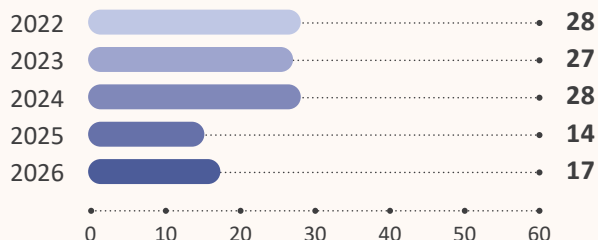
**SHAREHOLDERS' EQUITY**  
(RM' MILLION)



**PBT**  
30 June 2026

**17**  
(RM' MILLION)

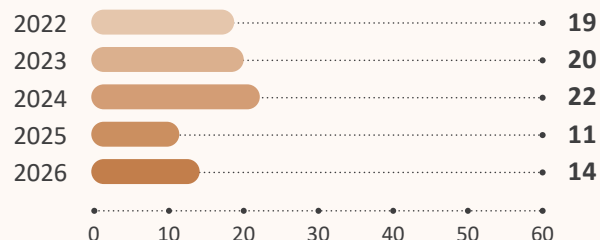
**PBT**  
(RM' MILLION)



**PAT ATTRIBUTABLE TO OWNERS OF THE COMPANY**  
30 June 2026

**14**  
(RM' MILLION)

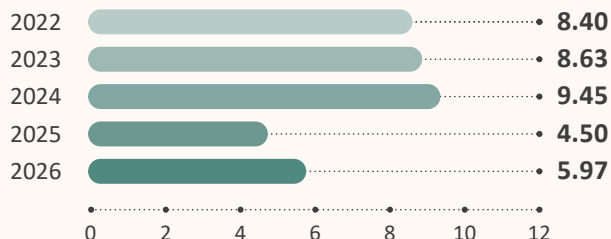
**PAT ATTRIBUTABLE TO OWNERS OF THE COMPANY**  
(RM' MILLION)



**EPS**  
30 June 2026

**5.97**  
(SEN)

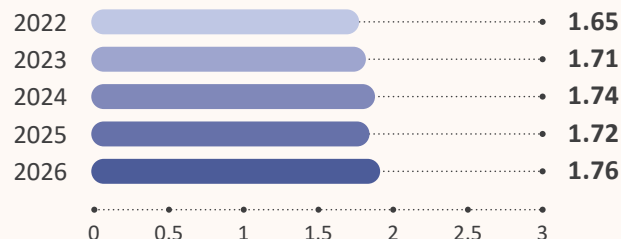
**EPS (SEN)**



**NTA PER SHARE**  
30 June 2026

**1.76**  
(RM)

**NTA PER SHARE (RM)**



## Associations and Memberships

Success Transformer Corporation Berhad (“STC”) participates in domestic industry associations to gain insights into best practices and stay informed of emerging trends and developments. These engagements enable STC to apply relevant knowledge, strengthen its understanding of market dynamics and refine its strategies to address challenges and identify opportunities within the industrial sector.

Our involvement in industry associations is guided by principles that ensure our participation remains purposeful, responsible and aligned with our business objectives. For more information on our business activities, please visit our website at <https://www.stcgroup.com.my/business-overview/>

The following are the trade associations that STC is a member of or affiliated with:

### Malaysia



Malaysia’s leading manufacturing industry organisation since 1968, representing over 13,000 member companies. FMM advocates industry growth through business networking, trade support and engagement with government and international organisations.

Source: <https://www.fmm.org.my/about-us>



Malaysia’s national trade organisation representing the electrical and electronics industries. Established in 1952, it has over 1,800 corporate members and works to foster industry growth through training, networking and job opportunities.

Source: <https://www.teeam.org.my/about-teeam-2/>



Malaysia’s Construction Industry Development Board, under the Ministry of Works, regulates and advances the construction sector through standards, contractor trainings and initiatives that promote safety and professionalism.

Source: <https://www.cidbholdings.com.my/about/>



Established in 1950, Malaysia’s Ministry of Investment, Trade and Industry (MITI) drives industrial transformation through investment and trade policies, attracting quality investments while advancing Malaysia’s capabilities in digitalisation, high technology and sustainability.

Source: <https://www.linkedin.com/company/mitimalaysia/about>



Malaysia External Trade Development Corporation (MATRADE) is the national agency responsible for promoting external trade and supporting Malaysian companies, including SMEs, in establishing a presence in international markets. It organises and manages Malaysia’s participation in international trade fairs overseas.

<https://www.matrade.gov.my/en/about-matrade/corporate-info>

### China

- Chalu Town Chamber of Commerce
- Ninghai Federation of Industry and Commerce
  - Ninghai Safety Association
- Ninghai Intellectual Property Association
  - Ningbo Lighting Association

# DRIVING STRATEGIC TRANSFORMATION IN AN EVOLVING ENERGY EFFICIENT LANDSCAPE



**Building a stronger and more resilient business through innovation, sustainability and operational excellence while supporting the global energy transition.**

Our businesses in transformer manufacturing, industrial lighting and intelligent lighting continued to demonstrate steady progress. We strengthened our market position through ongoing project deliveries, strategic partnerships and expansion into higher value-added solutions. In particular, the growing adoption of smart and energy efficient lighting systems has reinforced our role in supporting urban modernisation and infrastructure development.

In response, the Group has intensified its focus on innovation, particularly through the iLCS brand. iLCS solutions deliver greater control, valuable data insights and improved operational efficiency through Internet of Things (“IoT”) enabled lighting systems. Designed to integrate seamlessly with existing infrastructure, these systems enable real-time monitoring, data analysis, remote management, surveillance and automated control. These capabilities support more precise lighting management while reducing energy consumption.

Sustainability remains central to our long-term strategy. We are committed to supporting the transition towards greener energy and environmentally responsible solutions through our product offerings, which align our business practices with ESG principles.

## Management Discussion and Analysis (Cont'd)



### Review of Operating Activities

The installation of rooftop solar photovoltaic (PV) systems at our headquarters has improved the Group's energy and operational efficiency while minimising environmental impacts in our operations. These initiatives reaffirm our commitment to sustainable business practices.

For our transformer divisions, QPS transformers continue to enhance the Group's market reach across sectors where reliable and efficient power infrastructure is critical. The Group is expanding the application of its transformer solutions to support mission-critical facilities, including data centres, semiconductor manufacturing facilities, transportation networks and healthcare facilities.

The growing demand for data centres and advanced manufacturing facilities presents opportunities for the Group to increase its presence in these high-value sectors. QPS transformers are engineered to meet the power quality requirements of such facilities, where reliability and operational continuity are essential.

Building on its engineering expertise and manufacturing capabilities, the Group continues to respond to evolving industry requirements by strengthening the QPS brand across local and international markets. This approach supports customer base expansion and reinforces the Group's position in the transformer market.



## Management Discussion and Analysis (Cont'd)

### Financial Review

The key financial information and financial performance of the Group for financial year ended 30 June ("FYE") 2026 and FYE 2025 are as follows:

#### FYE 2026 AND FYE 2025 FINANCIAL PERFORMANCE



##### Statements of Profit or Loss and Other Comprehensive Income

|                                           | 2026<br>RM'000 | 2025<br>RM'000 |
|-------------------------------------------|----------------|----------------|
| Revenue                                   | 223,423        | 223,109        |
| Profit Before Tax                         | 17,309         | 13,850         |
| Profit After Tax ("PAT")                  | 13,684         | 9,894          |
| PAT Attributable to Owners of the Company | 14,086         | 10,620         |



##### Statements of Financial Position

|                                                            | 2026<br>RM'000 | 2025<br>RM'000 |
|------------------------------------------------------------|----------------|----------------|
| Total Assets                                               | 469,662        | 454,512        |
| Total Liabilities                                          | 53,982         | 47,634         |
| Shareholders' Equity Attributable to Owners of the Company | 392,183        | 382,070        |



##### Financial Indicators

|                                    | 2026 | 2025 |
|------------------------------------|------|------|
| Earnings Per Share (SEN)           | 5.97 | 4.50 |
| Net Tangible Assets Per Share (RM) | 1.76 | 1.72 |

### Review of Financial Results and Financial Position

The Group recorded a revenue of RM223.42 million for the FYE 2026 as compared to RM223.11 million in FYE 2025, showing an increase of RM0.31 million or approximately 0.1%.

The Group's revenue consists of 56% (2025:55%) local sales and 44% (2025:45%) overseas sales during the financial year.

The Group reported a PAT attributable to Owners of the Company of RM14.09 million for the FYE 2026, increased by RM3.47 million or 33% as compared to RM10.62 million recorded in previous year. This growth was driven primarily by higher gains from other investments. Earnings per share of the Group stood at 5.97 sen.

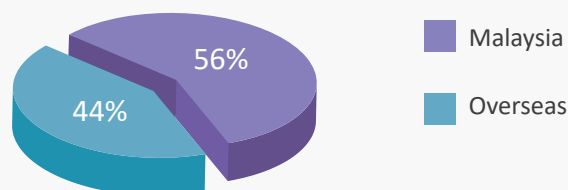
The financial position of the Group remains strong. The total borrowings of the Group has reduced to RM12.11 million as at FYE 2026 from RM14.68 million in FYE 2025 as a result of repayment of bank borrowings. Meanwhile, cash and cash equivalents declined from RM30.57 million to RM17.87 million, primarily driven by net cash used in investing activities.

Net tangible assets per share was increased from RM1.72 in FYE 2025 to RM1.76 in FYE 2026. The shareholders' equity for the Group increased from RM382.07 million to RM392.18 million, representing a growth of RM10.11 million or 3%. This growth was mainly driven by profit during the year after dividend payouts.

## Management Discussion and Analysis (Cont'd)

### Sales by Geographical Area

The breakdown of the revenue by geographical area for Transformer and Lighting segment for the FYE 2026 is as follows:



Domestic sales account for 56% of our total sales, reflecting demand from customers in Malaysia, while the remaining 44% is derived from international markets. Our established export activities and international presence, alongside the diverse applications of our products across industrial, infrastructure and commercial sectors, enable us to serve customers beyond Malaysia.

### Outlook and Prospect

Global market uncertainties persisted throughout 2026, driven by weakened consumer sentiment, inflationary pressures, geopolitical tensions and revised tariff measures imposed by the United States. Consequently, businesses in Malaysia and around the world have to navigate and adapt to these challenging conditions.

Amid these challenges, the Group stays attentive to the evolving global trade environment and its potential implications for our business. We are equally mindful of emerging technology and changing market demand, identifying areas that align with our strategic direction while strengthening our resilience and navigating uncertainties over the longer term.

### Dividends

We continue to reward our shareholders with dividends. In respect of the FYE 2026, the Company has paid the following dividend:

- (a) a tax-exempt interim single-tier dividend of 1.8 sen per share, amounting to RM4,247,628.14 on 20 November 2025.

The dividend declared is 1.8 sen per share, equivalent to a dividend payout ratio of 30.15% of FYE 2026 net profit based on the PAT attributable to Owners of the Company for FYE 2026.

The Company has not adopted a formal dividend policy. The payment of dividends will depend upon several factors, including the earnings, capital commitments, general financial conditions, distributable reserves and others considerations taken into account by the Board.

Looking ahead, while the business environment is expected to remain competitive and dynamic, we are optimistic about the opportunities before us. The increasing demand for smart energy infrastructure, urban development and industrial power quality provides a strong foundation for future growth. We continue to advance our capabilities, expand our market presence and invest in innovation to enhance long-term competitiveness.

Barring any unforeseen circumstances, the Group remains optimistic and positive in achieving satisfactory results for the financial year ending 30 June 2027. Together, we will continue to build an interconnected and sustainable future.

## Our 5 Core Brand Values

### Brand Values

Our commitment is embedded in everything we do. For over four decades, our flagship brands have consistently delivered meaningful value to customers, underpinned by strong performance and reliability. Our focus on customer satisfaction drives us to continuously evolve and enhance our offerings, enabling us to achieve significant milestones and strengthen our position in the market. This commitment builds on our solid reputation and reinforces our position as a trusted partner in the industry.

01 **NIKKON®**

02 **QPS®**

Trusted Brand in Transformer

03 **iLCS®**

Intelligent Light Control System

04 **SES®**

05 **SUPER-LITE™**

#### 01 Precision Lighting for Industrial Efficiency.

Our streetlights, floodlights and highway lighting deliver high performance illumination that enhances visibility, improves safety and provides precise light distribution for diverse applications.

#### 02 Optimise Power Quality for Maximum Performance.

Ensure power quality and reliability by minimising voltage fluctuations, harmonics and reactive power issues to deliver clean, stable and uninterrupted operation.

#### 03 Advancing Smart Cities and Intelligent Urban Solutions.

Create smart cities by integrating adaptive lighting, intelligent control, security, sensors and AI to enhance energy efficiency, deliver data-driven insights and enrich urban life.

#### 04 Overload Protection. Safety in Every Current.

Safeguard equipment and instruments from high currents and overloads prevents component and electrical issues, which is critical for ensuring the reliable operation of your systems.

#### 05 Safe Charging. Reliable Power.

Automotive battery chargers support vehicle battery health by restoring charge and preventing faults. They are easy and safe to operate, cost-effective and provide excellent reliability.

### Milestone Highlights



**100+**  
Countries We Serve



**180+**  
Our Products



**850+**  
Networks and Distributors



**25000+**  
Completed Projects

## Our 5 Core Brand Values (Cont'd)

### Brand Solutions and Services

We specialise in designing and manufacturing industrial lighting and electrical products, delivering customised solutions for both private and public sectors. For our smart lighting systems, it is designed and developed to improve efficiency, safety and sustainability in demanding environments. With a strong emphasis on innovation and customer-centric design, we provide end-to-end solutions from concept and engineering to implementation and support, enabling businesses to optimise operations and achieve sustained value for customers.

#### Brands

#### Core Expertise



- Industrial lighting system design
- Lighting simulation and photometric analysis
- Energy efficient solutions
- Remote control management
- Fixtures and components supply
- Installation and retrofitting



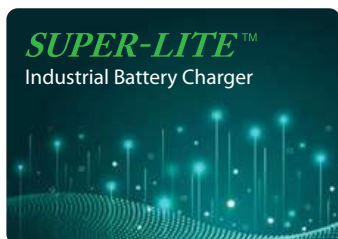
- Custom transformers design
- Low-voltage transformers
- Prevent equipment failures and protect critical components
- Efficient power transmission
- Electrical isolation and enhanced safety
- Precise voltage regulation and control



- Smart city solutions
- Smart streetlight and infrastructure
- Real-time monitoring
- Visual intelligence and traffic count
- Centralised remote management
- Advanced data and AI analytics



- Mitigate overcurrent risks to protect critical electrical assets
- Safe conversion of high currents to standard measurable levels
- Provide electrical isolation from high voltage circuits to safeguard equipment and personnel
- Support efficient system monitoring, control and load management



- Provide a safe and efficient charging solution for automotive batteries
- Portable battery chargers designed for workshops and field use
- Restore and maintain optimal battery charge levels
- Minimise vehicle downtime for individuals, fleets and workshops

## Engaging With Our Stakeholders

Our stakeholders are vital to our long-term success. We are committed to open, continuous engagement across various channels to remain aligned with their evolving expectations. This collaborative approach allows us to achieve shared goals, driving inclusive sustainable growth while ensuring our business creates value and impact for those integral to our journey.

### Frequency of Engagement



Ongoing Basis



Monthly



Quarterly



Annually



As Required



### Investors / Stakeholders

#### Why It Matters

By fostering close relationships with investors and stakeholders, we build overall credibility and create shared value that supports sustainability and organisational success.

#### Methods of Engagement



Annual General Meeting



Annual reports



Quarterly reports



Announcement to Bursa Securities



Company's website

#### Area of Interests

- Group's financial performance
- Business strategy
- Sustainability matters

#### Our Response

- Maintain brand reputation by strengthening our competitive position.
- Focus on quality and safety outcomes, which builds stakeholder confidence.
- Establish solid partnerships with business partners to expand market reach.



### Customers

#### Why It Matters

Our customers and distributors are essential in helping us to achieve our financial targets and execute our strategic priorities.

#### Methods of Engagement



Regular client meetings



Feedback sessions



Community and networking events



Company's website

#### Area of Interests

- Efficient complaints resolution
- Customer relationship management
- Product safety and security
- Service quality and delivery
- Pricing and terms of payment

#### Our Response

- Gain customer insights to support informed decision-making and tailor our offerings to better meet customer expectations.
- Create a collaborative environment where both sides can develop open communication and reach solutions.
- Ensure product safety and security by complying with applicable standards and regulations.

## Engaging With Our Stakeholders (Cont'd)



### Employees

#### Why It Matters

Recognising that our growth is anchored in the contributions of our employees, we prioritise inclusive workplaces and access to development opportunities to further their professional advancement.

#### Methods of Engagement

- M Workplace meeting / employee briefing
- A Staff performance appraisals
- AR Circulations of internal policies
- OB Training
- AR Employment contract
- OB Health and safety policy

#### Area of Interests

- Career development programme
- Benefit and remuneration
- Occupational safety and health

#### Our Response

- Manage Occupational Health and Safety (“OHS”) risks to safeguard employees’ health and safety.
- Establish policies and procedures to uphold good governance practices and ethical standards, such as the Anti-Bribery and Corruption Policy (“ABC Policy”).
- Provide relevant training to improve employees’ knowledge to meet evolving market demands.
- Organise activities that focus on the well-being of employees and promote a supportive, healthy work environment.



### Suppliers and Vendors

#### Why It Matters

Our suppliers, vendors, contractors and service providers play a critical role by supplying essential resources, including raw materials, technologies and specialised expertise to address evolving business requirements.

#### Methods of Engagement

- A Evaluation and performance reviews
- A Contract negotiation
- Q Vendor registration
- AR ABC Policy

#### Area of Interests

- Payment schedule
- Pricing services
- Green sourcing material
- Fair procurement system

#### Our Response

- Negotiate revised terms and conditions prior to contract renewals. Re-evaluate suppliers’ performance.
- Manage social and business risks responsibly through standard procedures and enforcement of ABC policy.
- Promote sustainability practices among suppliers to meet ESG obligations and generate positive impact.
- Manage supply chain risks by sourcing from multiple vendors to ensure effective material planning and inventory control.
- Meet environmental responsibilities through ethical sourcing and effective waste management practices.

## Engaging With Our Stakeholders (Cont'd)



### Regulatory Agencies and Statutory Bodies

#### Why It Matters

Continuously monitor regulatory changes and industry developments to reduce non-compliance risks and improve our operational framework, procedures and strategic direction.

#### Methods of Engagement

- A** Inspection or audit by local authorities
- OB** Compliance with Bursa Securities' requirements
- OB** Compliance with local statutory body such as Companies Commission of Malaysia (SSM)

#### Area of Interests

- Compliance with laws and regulations
- Governance compliance
- Labour practices
- Environmental management and compliance

#### Our Response

- Conduct regulatory audits and impact assessments to evaluate current compliance status and identify areas needing adjustment or improvement.
- Perform environmental assessments of the premises, production areas and other relevant operational sites.
- Established compliance framework that tracks regulatory updates across industry sectors to ensure consistent monitoring and accountability.
- Provide ongoing training and communication for employees to ensure awareness and understanding of updated regulations and compliance expectations.



### Local Communities

#### Why It Matters

Corporate Social Responsibility ("CSR") efforts that benefit local communities can strengthen our reputation and demonstrate ethical governance. We aim to contribute to a more resilient economic environment where individuals and communities can thrive.

#### Methods of Engagement

- A** CSR
- A** Community events
- OB** Sustainability matters

#### Area of Interests

- Social issues
- Impact of business operations
- Environmental impacts

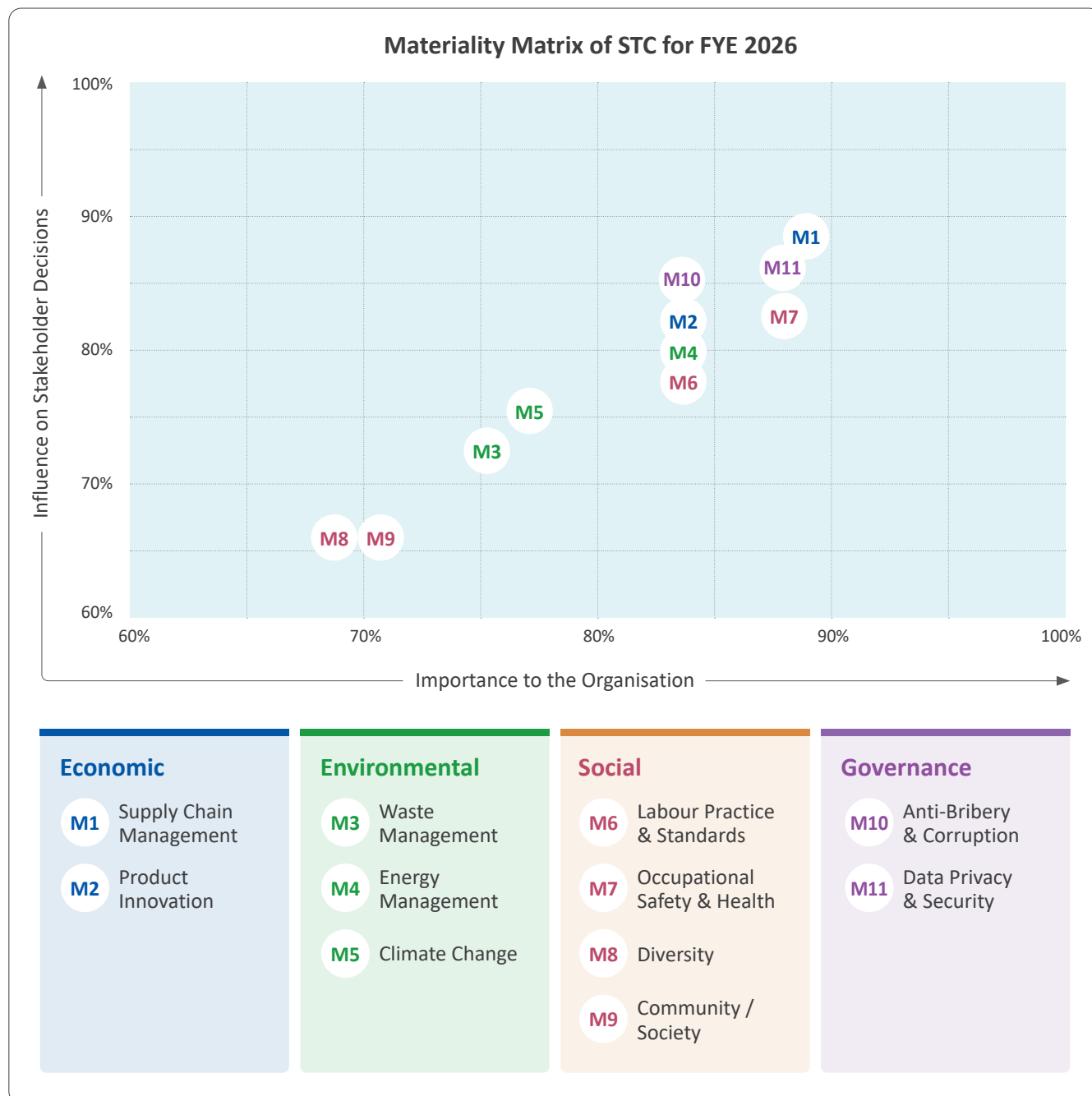
#### Our Response

- Prioritise hiring locals to meet our workforce demands.
- Contribute to nation-building and support national economic development.
- Organise and participate in community programmes nationwide to promote education, health and social welfare.
- Engage in charitable contributions and offer assistance to underprivileged individuals and vulnerable populations.
- Foster goodwill and remain committed to supporting meaningful community initiatives.

## Material Matters At Our Core

### MATERIAL TOPICS

The 11 material sustainability topics represent key areas of importance to stakeholders and are closely linked to the Group's strategic direction, operational performance and sustainable growth. These priorities guide decision-making and the allocation of resources while considering evolving economic, environmental, social and governance matters.



## Managing Our Risk and Opportunities

We integrate our risk and opportunity management framework within the context of the six capitals: Financial, Human, Natural, Manufactured, Intellectual and Social and Relationship. Each risk we identify and every opportunity we seek has a cascading effect across these capitals. To manage these dependencies proactively, our approach evaluates three core aspects—risks, opportunities and impact, which directly or indirectly influence our business operations and decisions.



### Financial Capital



We strategically allocate financial resources to support investments in Manufactured, Intellectual and Human Capital, which strengthens operational performance and advances our strategic priorities across the Group. This approach enables value creation for the Group and its stakeholders.



### Human Capital



Human Capital is essential to our operations and value creation, as it represents the collective skills, knowledge, experience and well-being of our workforce. We prioritise safety and health, fostering a supportive working environment that enables our employees to perform at their best and ensures business continuity.



### Natural Capital



Promoting sustainable practices in our supply chain is essential to our decarbonisation journey. We leverage emerging technologies to produce energy efficient products and use solar energy in our operations to minimise our carbon footprint.



### Manufactured Capital



Factories, plants, machinery, equipment, tools and infrastructure that drives our production output. We leverage Financial and Human Capital to support its development, increasing production capacity, improving product quality and reducing costs.



### Intellectual Capital



Investing in our Intellectual Capital fosters sustained innovation through effective training and skills development. This enhances expertise and individual knowledge while attracting the right talent. It strengthens Research and Development (“R&D”) capabilities and helps employees adapt more effectively to market changes.



### Social and Relationship Capital



We build and maintain supportive, collaborative relationships that are pivotal for long-term success with our customers, suppliers, employees, communities, investors and other stakeholders. We also strive to foster goodwill and contribute to society through our CSR initiatives.

## Managing Our Risk and Opportunities (Cont'd)



### Market and External Risk

#### Market Pressure and Geopolitical Tension

Market risks arise from fluctuations in customer demand, market and pricing pressures, competitive intensity and shifts in industry dynamics. External risk relates to factors beyond the Group's direct control, including tariff, geopolitical uncertainties, climate-related impacts and supply chain disruptions.

#### Opportunities

- Adapting to changing market conditions enables us to refine our product offerings, strengthen our presence in growing market segments and foster long-term customer relationships.
- Diversify our customer base, source from a wider range of suppliers, strengthen cost management practices and review pricing strategies where appropriate.

#### Impact

- Increased cost of imported raw materials or sudden price fluctuations due to supply demand imbalances.
- Trade wars and conflicts which affect global markets and business operations.
- Making procurement planning and cost forecasting more challenging. Shortened quotation validity from suppliers.

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### Competitor Risk

#### Product and Market Strategy

Emerging competitors with new technologies, business models or digital capabilities may change consumer preferences, requiring us to adapt strategically, maintain relevance and stay informed.

#### Opportunities

- Strengthen product performance with improved specifications while expanding geographic market reach to address market demands.
- Explore emerging technologies and experiment with new methods to drive innovation across our product offerings.
- Enhance brand presence through events, align new market strategy with organisational goals and strengthen marketing activities.

#### Impact

- Profit margin pressure if competition is intense.
- More costs and resources are required to maintain competitiveness.
- Increase R&D spending on upgrading existing offerings and development of new products.
- A decrease in demand for our products resulting from evolving consumer preferences and changes in market behaviour.

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## Managing Our Risk and Opportunities (Cont'd)



### Consumer Risk

#### Consumer Behaviours

Market dynamic shifts can alter consumer behaviours and purchasing decisions which divert away from our current offerings. Budget constraints and certain economic conditions may further affect demand. Other factors include currency fluctuations and higher import costs.

#### Opportunities

- Reinforcing our position as an industry leader in the respective markets through strong quality and safety product standards, which is one of our key strengths.
- Expand product portfolios and target diverse market segments, coupled with strategic geographic expansion to reach new customers worldwide.

#### Impact

- Allocate budget to pursue new targets, objectives and revise pricing strategy where appropriate.
- Increase promotional and marketing costs to strengthen our market position.
- Higher average costs and profit margin pressure affect consumer decisions.

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### Talent Risk

#### Labour Management and Talent Retention

Exposure to challenges in attracting, developing and retaining workforce with the required skills and experience to support business operations and long-term objectives. Factors such as an increasingly competitive labour market, changing employee expectations and skills gaps play a crucial role in talent retention.

#### Opportunities

- Employees develop new skills when filling gaps, enhancing workforce adaptability and gaining exposure to different functions. Foster collaboration and gain broader experience.
- Mitigation measures include employee training, upskilling and development to enhance job-specific knowledge, strengthen workforce capabilities and support leadership continuity.

#### Impact

- Workflow might be disrupted due to knowledge loss and reduced team effectiveness.
- Increased recruitment and training costs as additional resources and time are required.
- The loss of experienced personnel may result in longer retraining periods for new employees and challenges in maintaining role continuity.

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## Managing Our Risk and Opportunities (Cont'd)



### Regulatory Risk

#### Compliance and Corporate Responsibility

Essential in maintaining long-term business sustainability amid evolving regulatory standards, including compliance requirements relating to governance, sustainability reporting, product standards, labour practices and environmental obligations.

#### Opportunities

- Enhance brand credibility, attract and build investors' confidence and improve access to financing by demonstrating sound management of regulatory, environmental and social matters.
- Promote operational efficiency through policies, consistent processes and a culture of accountability, positioning us for sustainable growth in an increasingly regulated business environment.

#### Impact

- Reduce confidence from investors and other stakeholders may weaken support and affect long-term partnerships.
- Regulatory authorities may restrict operations, causing inefficiencies and delays.
- Financial losses arising from fines, legal fees, settlements and increased costs to address non-compliance can affect the Company's reputation.

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### Cybersecurity Risk

#### Data and Security Management

These risks arise from external threats such as hackers, malware, phishing attacks and unauthorised system access that can steal or exploit data. Effective data and security management reduces exposure to such risks by protecting critical systems, preserving data integrity and ensuring business continuity.

#### Opportunities

- Enhanced system reliability and trust to support smoother operations. Improved incident response readiness enables faster detection, containment and recovery when needed.
- Mitigation measures include strong cybersecurity controls, regular software updates and employee awareness which fosters a stronger security culture across the workplace.

#### Impact

- Can lead to data breaches, operational disruptions, financial losses and reputational damage.
- Loss of important data and privacy concerns related to identity theft or sensitive information.
- Indirect impacts on employees include an increased workload resulting from recovery efforts.

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## Managing Our Risk and Opportunities (Cont'd)

The tables below outline key transition and physical risks identified in our priority business units. It encourages businesses to lower emissions throughout the value chain, including raw material sourcing, manufacturing, transportation and product use.

We continue to build strong relationships with our customers by understanding their needs and deliver quality services. Our commitment extends beyond the point of sale, providing responsive support that enhances customer satisfaction and fosters long-term trust.

● ○ ○ Short-term (0-3 years)      ○ ● ○ Medium-term (4-10 years)      ○ ○ ● Long-term (>10 years)

### Transition Risks



#### Climate Policy

Higher compliance costs, redesign of products and potential phase-out of non-compliant models.



#### Evolving Technologies

Require additional capital investment to upgrade existing products to remain competitive.



#### Market Dynamics

Lower-priced products in the same market segment may reduce our profitability.



#### Brand & Reputation

Slow to respond to low-carbon trends risk reputational damage.



#### Higher Material Cost

Reliance on electrical conductors such as copper and aluminium increases exposure to market price volatility.



### Current Considerations, Plans and Initiatives

Our products, particularly in the lighting and transformer segments, enable businesses to transition toward more cost effective and energy efficient options, supporting greener operations and lower operating costs over the long term.

#### Key initiatives include:

- ▶ **Solar Power Energy:** Installation of industrial-scale solar photovoltaic systems on the rooftops of the headquarters and a subsidiary's manufacturing plant as part of initiatives to support the use of cleaner energy in daily manufacturing operations while driving energy cost savings.
- ▶ **Green-certified product:** We obtained the MyHIJAU Mark certificate for 250kVA isolation transformer. The MyHIJAU Mark is Malaysia's national green product certification.
- ▶ **Differentiate ourselves in terms of product quality and after sales service:** We distinguish ourselves in the market by delivering high quality products that meet stringent safety standards, performance and reliability.

### Moving Forward

We support the transition to a low-carbon economy by reducing emissions through cleaner energy adoption, energy efficient products, responsible material use, product lifecycle considerations and improved production processes.

## Managing Our Risk and Opportunities (Cont'd)

● ○ ○ Short-term (0-3 years)

○ ● ○ Medium-term (4-10 years)

○ ○ ● Long-term (>10 years)

### Physical Risks



#### Acute Physical Risk

Sudden and persistent weather conditions such as floods, heatwaves, intense rainfall and storms.



#### Chronic Physical Risk

Rising temperature and sea levels, prolonged heatwaves, severe weather conditions.



#### Current Considerations, Plans and Initiatives

Although our manufacturing plants are not located in flood-prone areas, rising temperatures and prolonged heat may still create indirect impacts on the operating environment. Higher ambient temperatures can increase energy consumption for cooling, place additional strain on machinery, utilities and affect workplace comfort.

#### Key initiatives include:

- **Emergency Response Team (ERT):** In the event of any incidents such as floods, storms, heatwaves or other acute weather conditions, the ERT is responsible for coordinating immediate response actions, including ensuring employee safety, managing emergency communications and maintaining business continuity.

### Opportunities

#### Product Differentiation

Our products are distinguished by rigorous safety testing and strict quality control measures.

#### Access to Incentives and Green Projects

May be eligible for participation in green projects and incentive programmes.

#### Supporting National Sustainability Goals

Aligning with national decarbonisation and energy efficiency initiatives.

#### Technology and Design Advancement

Driving innovation while supporting continuous product design improvements.

#### Cost Savings for Customer

Supporting businesses in cost management through products in the transformer and lighting segments.

#### Longer Product Lifecycle

Improved efficiency reduces heat and wear, extending product lifespan and lowering maintenance cost.

#### Current Plans and Initiatives

Our commitment to environmental responsibility aligns with national sustainability goals that foster long-term economic growth. Through our efficient technology solutions, we drive green projects for both municipalities and global clients.

#### Key initiatives include:

- **Strategic Partnership:** Partnering with our Italian engineering powerhouse to introduce AI-related smart lighting systems and expand our portfolio to include surveillance and security for both private and public sectors.
- **Product Innovation:** Our smart lighting and transformer products are designed with a strong focus on minimising energy loss across the power distribution and usage lifecycle. In the lighting segment, smart control features such as adaptive dimming, efficient driver and system optimisation reduce unnecessary power consumption during operation.

## Managing Our Risk and Opportunities (Cont'd)

### M5 Climate Change ■ CLIMATE-RELATED RISKS AND OPPORTUNITIES

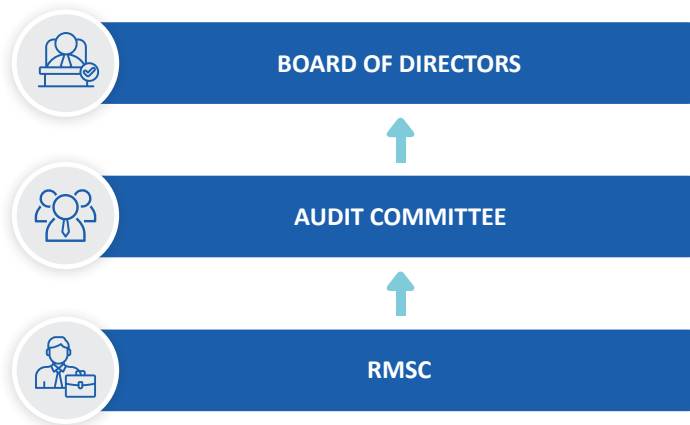
In relation to climate-related matters, the Board provides oversight, supported by management through clearly defined roles and responsibilities. The table below outlines the governance structure established for the oversight, evaluation and management of climate-related risks and opportunities.

## GOVERNANCE

### A. THE BOARD'S OVERSIGHT OF CLIMATE-RELATED RISKS AND OPPORTUNITIES.

The Board is responsible for overseeing climate-related risks and opportunities as part of its overall governance and risk management responsibilities. It reviews key climate-related matters, including transition and physical risks. It also monitors risk exposure, progress and market conditions that may impact manufacturing operations, overall business activities and financial performance. These matters are discussed with the Risk Management and Sustainability Committee ("RMSC") based on updates from management and relevant performance indicators.

#### STC's Sustainability Governance Structure



#### Roles and Responsibilities

##### Board of Directors

- Provide direction for STC's sustainability efforts
- Set objectives, formulate strategies and monitor progress
- Integrate material matters into STC's sustainability directions

##### Audit Committee

- Review internal findings and report relevant matters to the Board
- Discuss findings and recommend appropriate corrective measures
- Oversee the adequacy and effectiveness of internal control systems

##### RMSC

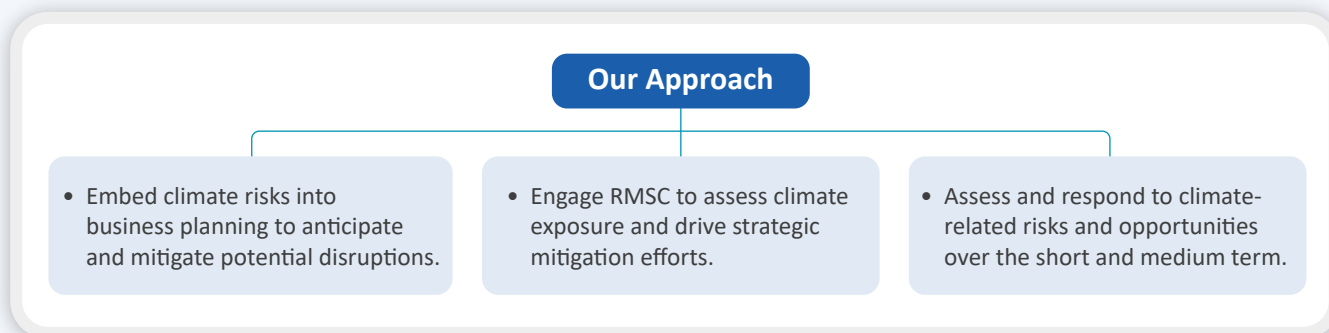
- Review sustainability strategies and targets prior to decisions made by the Board
- Identify sustainability risks, assess their significance and impact
- Evaluate the effectiveness of the measures, actions and strategies in place

## Managing Our Risk and Opportunities (Cont'd)

### GOVERNANCE (Cont'd)

#### B. MANAGEMENT'S ROLE IN MANAGING CLIMATE-RELATED RISKS AND OPPORTUNITIES.

The Board and management enhance effectiveness in managing climate-related risks by focusing on key areas such as evolving regulations, stakeholder expectations and broader climate trends. This strengthens governance and supports informed strategic decisions, enabling a proactive response to emerging challenges and opportunities in the transition to a low-carbon economy.



### STRATEGY

#### A. IDENTIFICATION OF CLIMATE-RELATED RISKS AND OPPORTUNITIES OVER THE SHORT, MEDIUM AND LONG-TERM.

The Group identifies climate-related risks and opportunities through an assessment of compliance obligations, market dynamics, supply chains and the economic landscape. It evaluates near to medium-term impacts from decarbonisation policies and advancing technologies, while addressing longer-term structural changes linked to the transition to a low-carbon economy. This approach will positively influence strategic planning and support business performance over time.

|  Short-term (0-3 years)                                                                                                                                                                                                                                                |  Medium-term (4-10 years)                                                                                                                                                                                                                                                                                               |  Long-term (>10 years)                                                                                                                                                                                                                                                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Integrate climate-related factors into existing risk management workflows.</li> <li>• Review energy consumption patterns and exposure to fuel or electricity price volatility.</li> <li>• Embed short to long-term climate initiatives to achieve sustained cost savings and reduced operating costs.</li> </ul> | <ul style="list-style-type: none"> <li>• Build internal capacity such as training, tools and cross-functional teams for climate-related risk management and sustainability planning.</li> <li>• Strengthen research and development efforts to keep pace with technological advancements and strategic partnerships.</li> <li>• Ensure alignment of strategic direction across all departments.</li> </ul> | <ul style="list-style-type: none"> <li>• Adopt the Task Force on Climate-Related Financial Disclosures ("TCFD") recommendations.</li> <li>• Use performance-oriented and data results to measure progress and make informed decision.</li> <li>• Sustainability plans and goals are in place to support long-term viability and business continuity.</li> </ul> |

## Managing Our Risk and Opportunities (Cont'd)

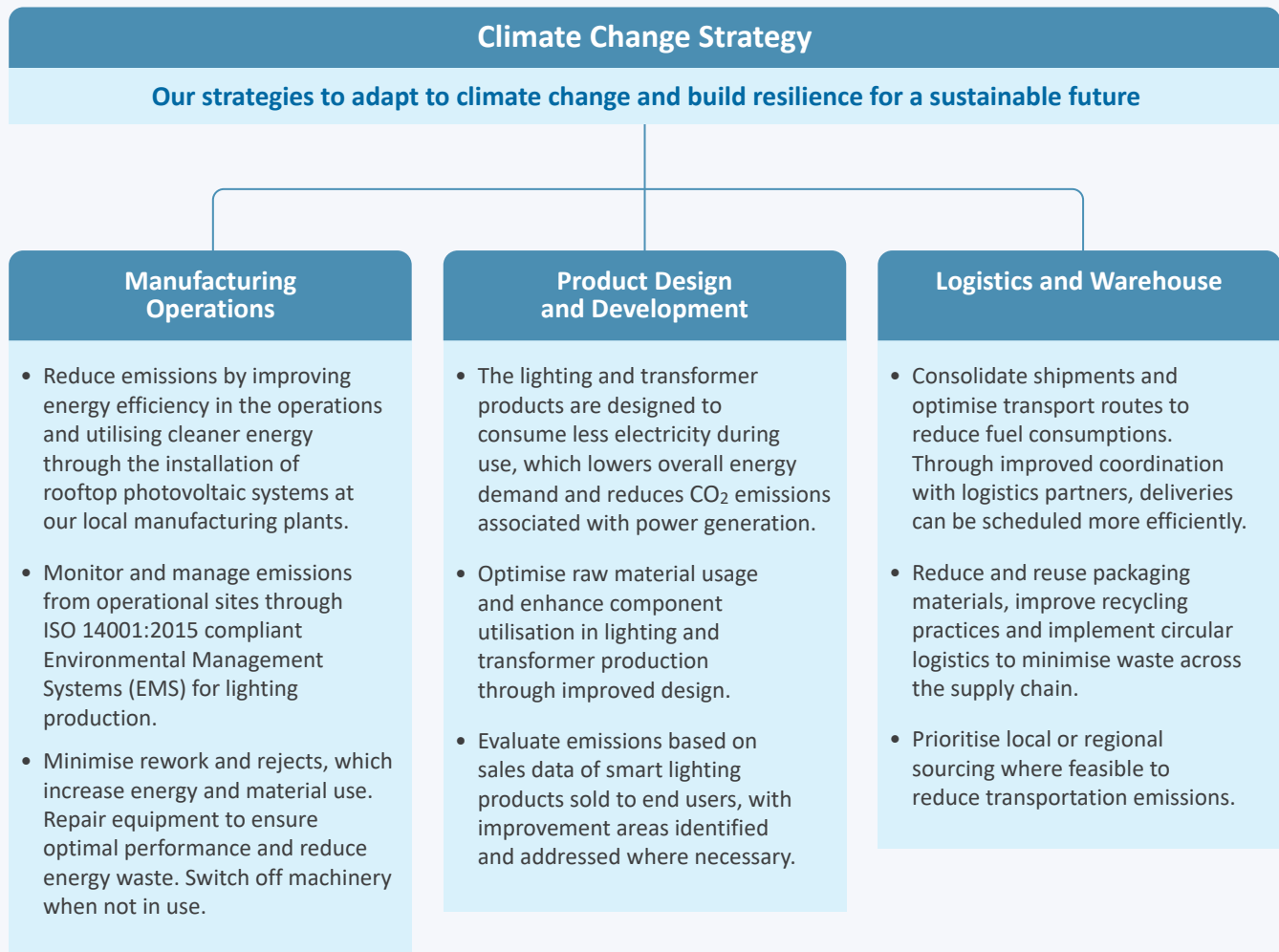
M5 Climate Change ■ **CLIMATE-RELATED RISKS AND OPPORTUNITIES (Cont'd)**

### STRATEGY (Cont'd)

#### B. THE IMPACT OF CLIMATE-RELATED RISKS ON OUR BUSINESS, STRATEGY AND FINANCIAL PLANNING.

The Group evaluates how climate-related risks and opportunities may impact its manufacturing operations, capital expenditure, logistic, product design and development. This assessment considers potential impacts on operating costs, operational efficiency, production capacity and supply chain continuity under varying climate conditions.

In logistics and warehousing, the Group considers factors such as changes in fuel costs, transportation efficiency and potential disruptions arising from transition and physical climate risks. In product design and development, decisions on material selection and resource allocation are guided by research and development priorities, with consideration given to product performance and sustainability. These considerations support the alignment of the Group's products and operations with decarbonisation efforts, while reducing environmental impact and improving resource efficiency.



## Managing Our Risk and Opportunities (Cont'd)

### STRATEGY (Cont'd)

#### C. THE GROUP'S RESILIENCE AND STRATEGY UNDER VARYING CLIMATE CONDITIONS.

The Group applies climate-related scenario analysis as part of its strategic planning process. This analysis examines the impact of climate policies set by regulatory bodies, the accelerated transition to renewable energy and shifting customer preferences on market demand.

##### OUR APPROACH

The Group prioritises improvements in energy efficiency within manufacturing operations and recognises the growing importance of renewable energy. The Group will further maximise renewable energy utilisation and strengthen operational processes to drive emissions reduction and long-term sustainability.

The Group also evaluates the implications of this scenario for its energy efficient product range, which helps businesses lower emissions. Priority is given to technological innovation, performance and sustainability across the entire product lifecycle. Additionally, future plans will place emphasis on emissions awareness, environmental responsibility and readiness to address potential transition risks. Together, these measures strengthen the Group's long-term adaptability and performance in a lower-carbon economy.

### RISK MANAGEMENT

#### A. THE GROUP'S PROCESSES FOR IDENTIFYING AND ASSESSING CLIMATE-RELATED RISKS.



## Managing Our Risk and Opportunities (Cont'd)

M5 Climate Change ■ CLIMATE-RELATED RISKS AND OPPORTUNITIES (Cont'd)

### RISK MANAGEMENT (Cont'd)

#### B. THE GROUP'S PROCESSES FOR MANAGING CLIMATE-RELATED RISKS.

At the operational level, the ESG Committee, comprising Heads of Departments (“HODs”), is responsible for identifying risks and proposing mitigation strategies. The RMSC evaluates sustainability priorities and ensures strategic alignment, with the Audit Committee reviewing overall risk profiles and the effectiveness of mitigation measures. The Board of Directors is responsible for establishing strategic plans and directions.



## Managing Our Risk and Opportunities (Cont'd)

### RISK MANAGEMENT (Cont'd)

#### C. THE GROUP'S PROCESSES FOR IDENTIFYING, ASSESSING AND MANAGING CLIMATE-RELATED RISKS ARE INTEGRATED INTO THE GROUP'S OVERALL RISK MANAGEMENT.

Climate-related risks are integrated into the Group's overall risk management framework through a structured approach. This process involves assessing key risks, managing them and reporting on their status. Each identified risk is evaluated for its potential impact and significance. Appropriate measures and actions are implemented, with progress tracked to ensure effective oversight and continuous improvement.



### CLIMATE OUTLOOK - SUMMARY

According to the World Meteorological Organization (WMO), key climate indicators continue to signal escalating risks. Meanwhile, renewable energy deployment is accelerating, with climate-related trends shaping the supply and demand dynamics of the energy sector. In response to these developments, the Group continues to enhance its smart lighting technologies and deliver energy efficient solutions that improve energy performance and help reduce emissions, supporting the transition towards a low-carbon economy.

## Managing Our Risk and Opportunities (Cont'd)

### M5 Climate Change ■ CLIMATE-RELATED RISKS AND OPPORTUNITIES (Cont'd)

## METRICS & TARGETS

### A. METRICS USED BY THE GROUP TO ASSESS CLIMATE-RELATED RISKS AND OPPORTUNITIES IN LINE WITH ITS STRATEGY AND RISK MANAGEMENT PROCESS.

In line with the TCFD recommendations, we have selected these metrics based on our Group's climate footprint, ensuring they are aligned with our climate risk assessments, operations and strategic planning processes. We utilise recognised methodologies and will report on these metrics annually to ensure consistency and comparability. Our primary metrics for this reporting year and the future are:

- Scope 1 Greenhouse Gas ("GHG") Emissions (tCO<sub>2</sub>e): direct emissions from company-owned vehicles and controlled sources.
- Scope 2 GHG Emissions (tCO<sub>2</sub>e): indirect emissions from purchased electricity.
- Scope 3 GHG Emissions (tCO<sub>2</sub>e): indirect greenhouse gas emissions that occur across the value chain, arising from activities of third parties not owned or directly controlled by the organisation.
- Energy Consumption (MWh): total annual energy consumed across our facilities.

### B. SCOPE 1, 2 AND 3 GHG EMISSIONS DISCLOSURES AND THE RELATED RISKS.

This financial year under review is the baseline year for selecting and disclosing Scope 1 and Scope 2 emissions, as well as two of the 15 Scope 3 emission categories that we have been qualified. The remaining categories are either not applicable to our business or, where relevant, have not yet been quantified due to the current unavailability of activity data. We intend to progressively expand our Scope 3 emissions reporting as data collection processes continue to mature.

#### SCOPE 1 DIRECT EMISSIONS

Direct emissions that occur from sources owned or controlled by STC Group



##### Company vehicles

- Mobile combustion (petrol)
- Mobile combustion (diesel)



##### Company facilities

- N/A

#### SCOPE 2 INDIRECT EMISSIONS

Indirect emissions from purchased electricity by STC Group



##### Purchased electricity

#### SCOPE 3 INDIRECT EMISSIONS

All other indirect emissions from upstream and downstream activities by STC Group



##### Category 6 Business Travel



##### Category 7 Employee Commuting

#### Calculation Methodology

- Determine the mode of transportation and distance travelled for business trips using data from the Group's reimbursement claims (spend-based method) and multiply the activity data by the relevant secondary emission factors.
- Determine the mode of transportation and distance from home to the workplace through an annual update data and multiply the activity data by the relevant secondary emission factors.

## Managing Our Risk and Opportunities (Cont'd)

### METRICS & TARGETS (Cont'd)

#### B. SCOPE 1, 2 AND 3 GHG EMISSIONS DISCLOSURES AND THE RELATED RISKS. (Cont'd)

##### DATA GATHERING AND BASELINE YEAR 2026 (SCOPE 1, 2 & 3)

The following table summarises the overall estimated GHG emissions generated directly or indirectly from our local business operations.

| Scope 1 (Direct Emissions) (tCO <sub>2</sub> e) | FYE 2026                       | FYE 2025 |
|-------------------------------------------------|--------------------------------|----------|
| Company Vehicles (Petrol)                       | 3.06 tCO <sub>2</sub> e        | N/A      |
| Company Vehicles (Diesel)                       | 169.27 tCO <sub>2</sub> e      | N/A      |
| <b>Total</b>                                    | <b>172.33 tCO<sub>2</sub>e</b> |          |

| Scope 2 (Indirect Emissions) (tCO <sub>2</sub> e) | FYE 2026                         | FYE 2025                         |
|---------------------------------------------------|----------------------------------|----------------------------------|
| Purchased Electricity                             | 1,770.83 tCO <sub>2</sub> e      | 2,088.62 tCO <sub>2</sub> e      |
| <b>Total</b>                                      | <b>1,770.83 tCO<sub>2</sub>e</b> | <b>2,088.62 tCO<sub>2</sub>e</b> |

| Scope 3 (Indirect Emissions) (tCO <sub>2</sub> e) | FYE 2026                       | FYE 2025 |
|---------------------------------------------------|--------------------------------|----------|
| Category 6 (Business Travel)                      | 114.96 tCO <sub>2</sub> e      | N/A      |
| Category 7 (Employee Commuting)                   | 539.86 tCO <sub>2</sub> e      | N/A      |
| <b>Total</b>                                      | <b>654.82 tCO<sub>2</sub>e</b> |          |

### SUMMARY

During the FYE 2026, the Group established its GHG emissions baseline across Scope 1, 2 and 3 in accordance with the GHG Protocol Corporate Accounting and Reporting Standard. Under Scope 1 (Direct Emissions), total emissions were recorded at 172.33 tCO<sub>2</sub>e, driven primarily by diesel consumption in company vehicles (169.27 tCO<sub>2</sub>e) alongside a minor contribution from petrol vehicles (3.06 tCO<sub>2</sub>e). Notably, the Group achieved a meaningful reduction in Scope 2 (Indirect Emissions) from purchased electricity, which decreased by 15.2% to 1,770.83 tCO<sub>2</sub>e in FYE 2026 down from 2,088.62 tCO<sub>2</sub>e in FYE 2025 due to the full commissioning of the solar panel systems at our Sungai Buloh premises.

As FYE 2026 marks our inaugural baseline year, these findings establish a data-driven foundation from which the Group will measure future decarbonisation progress. Moving forward, we will continue to refine and enhance our data collection processes.

## Key ESG Highlights 2026

**833,807kWh**solar power generated  
or usage**700**total training hours  
achieved in technical,  
soft skills and training  
programmes**57%**purchased from  
local suppliers**0**complaints on  
data breaches**249**total training hours  
achieved in safety  
and health**553**

total workforce

**18,971kg**recyclable items  
disposed of through  
licensed collectors**30.9%**women in the  
organisation**40**total number of new  
employees hired**0**case in accident  
fatality**RM388,443**contributed to the  
community**9**employee engagement  
CSR activities

## Key ESG Highlights 2026 (Cont'd)

## ESG

## In Harmony With Nature

Let every light shine brighter,  
With less energy consumed.  
Let every resource matter,  
And every waste be reduced.

Let forests remain standing,  
Let rivers run clear and free.  
Let us walk beside nature,  
In harmony, balance and light.  
So future generations may live,  
With the same beauty we see.



## Sustainability Approach and Performance

### Scope of Disclosure

This Sustainability Report discloses how Success Transformer Corporation Berhad (“STC” or “Company”) and its local subsidiaries (collectively, referred as “Group”) integrates Environmental, Economic, Social and Governance (“EESG”) factors into its core operations to address material issues. To ensure business resilience, we proactively identify and manage sustainability challenges through effective long-term planning. We systematically assess risks and mitigation strategies to strengthen our strategic position. By fostering internal synergies, we strive to balance business growth, sustainability and profitability.

This report details the sustainability performance across STC and its subsidiaries in Malaysia for the financial year ended 30 June (“FYE”) 2026.

### INSIDE THIS REPORT

#### Framework and Standards

This Sustainability Report has been prepared in accordance with the key guidelines outlined in the Sustainability Reporting Guide (3rd Edition) issued by Bursa Malaysia Securities Berhad (“Bursa Securities”) and with reference to the Global Reporting Initiative (“GRI”) Standards. It provides an overview of the Group’s sustainability initiatives, progress and key activities carried out during the reporting period from 1 July 2025 to 30 June 2026 (“FYE 2026”), unless stated otherwise.

#### Governance Structure for Managing Sustainability

STC recognises the importance of sustainable growth for the Group. Sustainability considerations are integrated into the Group’s decision-making processes. The Board also reviews and approves sustainability disclosures and related policies to ensure alignment with the Group’s strategic direction and commitments.

The Risk Management and Sustainability Committee (“RMSC”) is led by Deputy Managing Director, Ms. Tan Chung Ling and comprises members of Senior Management together with functional leaders. This collaborative structure brings together diverse perspectives and expertise. The RMSC is supported by a steering committee that plays a key role in coordinating the Group’s sustainability reporting and EESG-related matters. In addition, the steering committee evaluates the effectiveness of action plans and provides recommendations to the Audit Committee (“AC”) and the Board to support continuous improvement and the achievement of the Group’s strategic objectives.

A diagram of our sustainability governance structure is illustrated below :-



## Sustainability Approach and Performance (Cont'd)

### Statement of Assurance

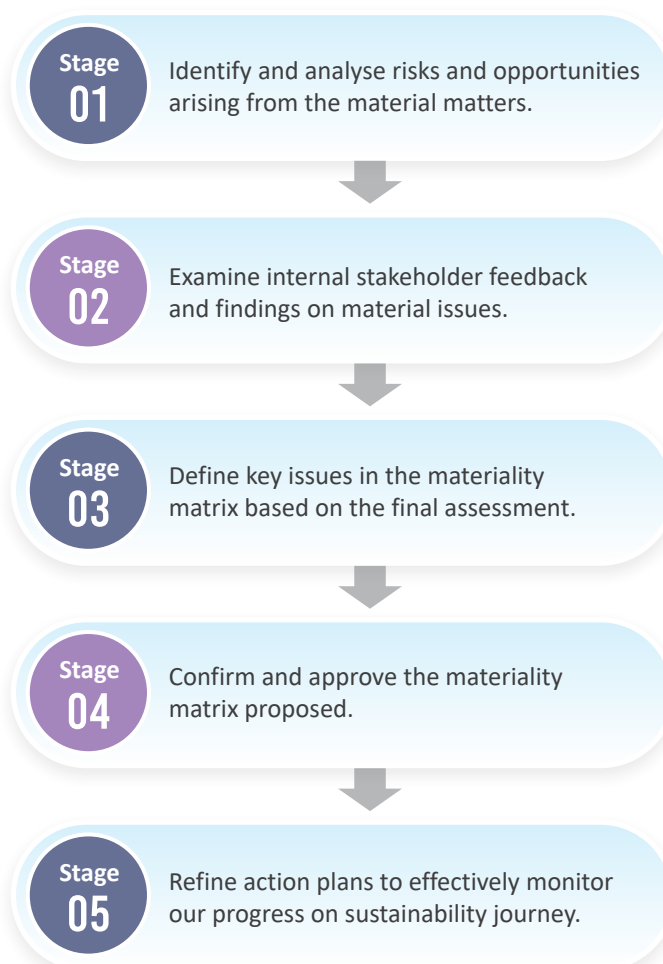
This Sustainability Report has not been reviewed by an independent auditor in accordance with recognised assurance standards. However, selected data presented herein has been internally validated by STC Management.

### Our Materiality Assessment

The Group identifies key topics by assessing their impact on stakeholder decisions and their relevance to the organisation's objectives. This evaluation incorporates EESG dimensions along with emerging sustainability trends. The identified topics are presented to the RMSC for discussion and prioritised. To support this process, questionnaires are used to obtain constructive feedback and gather diverse perspectives from the members.

The RMSC is responsible for developing and compiling relevant content aligned with the identified material topics and sustainability goals, with contributions from its members. The RMSC also recommends new sustainable development initiatives and monitors progress in implementing these initiatives over the coming years. Additionally, the AC reviews the materiality matrix, engages in detailed discussions and submits its recommendations to the Board for approval following a comprehensive evaluation.

### The Steps Undertaken to Evaluate Material Matters



## Sustainability Approach and Performance (Cont'd)

### OUR APPROACH AND MITIGATION OPPORTUNITIES RELATED TO OUR MATERIAL MATTERS

As part of our approach to managing material matters, we actively monitor the risks and opportunities associated with each topic. This enables the implementation of targeted strategies and drives progress in addressing identified priority areas.

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                          | OUR APPROACH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Economic</b>                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                          |
| <b>Supply Chain Management</b><br>                                                                                                                                                     | <ul style="list-style-type: none"> <li>• Adopt a zero-tolerance approach toward money laundering, corruption, and unethical business practices.</li> <li>• Promote and foster a culture of integrity, upholding ethical standards and compliance across all business activities.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <ul style="list-style-type: none"> <li>• Promote awareness on sustainability practices within supply chain network to support surrounding communities.</li> <li>• Enhance suppliers' capabilities in sustainability performance through communication and knowledge sharings.</li> </ul> |
| <b>SDGs</b><br>    | <b>Material Matters</b><br><br><b>a) Legal Compliance Obligations</b><br><p>Suppliers must comply with all applicable national, regional and international legislation, regulations, industry standards and contractual obligations in their business dealings. This ensures that they operate ethically and lawfully. They are required to maintain accurate records and documentation as mandated by the laws of the countries in which they operate. In addition, suppliers shall review, sign and formally acknowledge the 'Supplier Code of Conduct and Ethics' documents provided by the Company, confirming their commitment to comply with its requirements throughout the supply chain.</p><br><b>b) Anti-Bribery and Anti-Corruption Practices</b><br><p>As part of the review of the 'Supplier Code of Conduct and Ethics', suppliers are required to abide by the Malaysian Anti-Corruption Commission Act 2009, as well as other relevant laws in their respective regions. This requirement aims to prevent any wrongdoing and suppliers are expected to uphold the highest standards of integrity in all business dealings.</p><br><b>c) Anti-Money Laundering</b><br><p>Suppliers shall comply with all relevant Anti-Money Laundering and Anti-Terrorism Financing laws. They must avoid engaging in any unlawful activities or participating in transactions with entities that are subject to international economic sanctions. Suppliers are expected to exercise due diligence and remain vigilant in all business activities.</p> |                                                                                                                                                                                                                                                                                          |



| Performance Data                                                                                                            | FYE 2026 | FYE 2025 | FYE 2024 |
|-----------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|
|  <b>Purchase from Overseas Suppliers</b> | 43%      | 42%      | 53%      |
|  <b>Purchase from Local Suppliers</b>    | 57%      | 58%      | 47%      |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | OUR APPROACH                                                                                                                                                                                                                                                                                                          | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                                                |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--|------------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Economic                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| <div>Product Innovation</div> <div></div> <div>SDGs</div> <div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <ul style="list-style-type: none"><li>• Smart lighting systems that supports the development of smart cities and connected urban infrastructure.</li><li>• The Intelligent Light Control System (“iLCS”) smart city platform provides a secure IoT network to protect valuable and mission-critical assets.</li></ul> | <ul style="list-style-type: none"><li>• Enable city operators and municipalities to operate efficiently through smart city solutions and enhance the urban environment.</li><li>• Solar smart streetlights that promote clean energy usage and reduce reliance on conventional power sources.</li></ul> |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| <div>Material Matters</div> <div>a) Technology Innovation in Smart Lighting and Product Enhancement</div> <p>The Group continues to prioritise technological innovation in smart lighting to enhance product performance, energy efficiency and system reliability. During the year, improvements were made to lighting design, smart devices and components, control systems, and secure connectivity features to strengthen monitoring capabilities and improve operational efficiency. The features were further enhanced to improve compatibility with smart lighting networks, enabling more efficient management of lighting infrastructure. These advancements support municipalities in leveraging the functionality of smart lighting systems across a wide range of applications.</p> <div>b) iLCS System Upgrade and Digital Integration</div> <p>The iLCS platform has undergone system upgrades and digital integration to enhance monitoring, control and operational visibility across connected infrastructure. The platform enables secure, real-time monitoring and bidirectional control of mission-critical assets, including streetlights, feeder pillars, facilities and military infrastructure. Supported by certified energy metering, remote alarms and automation features, the platform enhances the protection of public safety and valuable assets. Real-time data and automated alerts enable the early detection of anomalies, timely response to potential failures and reduced unplanned downtime.</p> <div>Technological Improvement Areas</div> <div><table><tr><th colspan="2">iLCS System Benefits</th></tr><tr><th>Real-Time Data and Cloud Platforms</th><th>Smart City Solutions and Technology</th></tr><tr><td><ul style="list-style-type: none"><li>• Traffic flow management</li><li>• Real-time monitoring system and visual intelligence</li><li>• Advanced data and AI analytics</li></ul></td><td><ul style="list-style-type: none"><li>• Adaptive dimming and lighting profile management</li><li>• Public security management system</li><li>• Weather and air quality monitoring</li></ul></td></tr><tr><th>Mission-Critical Asset Monitoring</th><th>Network Infrastructure and Security</th></tr><tr><td><ul style="list-style-type: none"><li>• Security and surveillance</li><li>• Critical asset and building management</li><li>• Remote management</li></ul></td><td><ul style="list-style-type: none"><li>• Smart devices and custom hardware</li><li>• Secure IoT networks</li><li>• Integration and scalability</li></ul></td></tr></table></div> |                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                         | iLCS System Benefits |  | Real-Time Data and Cloud Platforms | Smart City Solutions and Technology | <ul style="list-style-type: none"><li>• Traffic flow management</li><li>• Real-time monitoring system and visual intelligence</li><li>• Advanced data and AI analytics</li></ul> | <ul style="list-style-type: none"><li>• Adaptive dimming and lighting profile management</li><li>• Public security management system</li><li>• Weather and air quality monitoring</li></ul> | Mission-Critical Asset Monitoring | Network Infrastructure and Security | <ul style="list-style-type: none"><li>• Security and surveillance</li><li>• Critical asset and building management</li><li>• Remote management</li></ul> | <ul style="list-style-type: none"><li>• Smart devices and custom hardware</li><li>• Secure IoT networks</li><li>• Integration and scalability</li></ul> |
| iLCS System Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| Real-Time Data and Cloud Platforms                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Smart City Solutions and Technology                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| <ul style="list-style-type: none"><li>• Traffic flow management</li><li>• Real-time monitoring system and visual intelligence</li><li>• Advanced data and AI analytics</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <ul style="list-style-type: none"><li>• Adaptive dimming and lighting profile management</li><li>• Public security management system</li><li>• Weather and air quality monitoring</li></ul>                                                                                                                           |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| Mission-Critical Asset Monitoring                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Network Infrastructure and Security                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |
| <ul style="list-style-type: none"><li>• Security and surveillance</li><li>• Critical asset and building management</li><li>• Remote management</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <ul style="list-style-type: none"><li>• Smart devices and custom hardware</li><li>• Secure IoT networks</li><li>• Integration and scalability</li></ul>                                                                                                                                                               |                                                                                                                                                                                                                                                                                                         |                      |  |                                    |                                     |                                                                                                                                                                                  |                                                                                                                                                                                             |                                   |                                     |                                                                                                                                                          |                                                                                                                                                         |

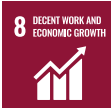
## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | OUR APPROACH | MITIGATION OPPORTUNITIES |          |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------------------|----------|----------|----------|----------|-------------|--------|--------|--------|------------|-------|--------|--------|-----------------------------|-------|-------|-------|-----------------|----------|----------|----------|-----------------|---------|---------|---------|---------|----------|-----------|----|
| Environmental                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |              |                          |          |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| <div>Waste Management</div> <div></div> <div><div>SDGs</div><div><div><div>6 CLEAN WATER AND SANITATION</div></div><div><div>12 RESPONSIBLE CONSUMPTION AND PRODUCTION</div></div><div><div>13 CLIMATE ACTION</div></div><div><div>14 LIFE BELOW WATER</div></div></div></div> <div><div>Scheduled waste is transported and handled through licensed collectors on schedule basis.</div><div>Maintain a waste management log to track record type, quantity, storage locations and disposal details.</div></div> <div><div>Recycling of recyclable materials such as metals, paper, plastics and packaging materials.</div><div>Waste reduction through improved material planning and process optimisation.</div></div>                                                                                                                                                                                                       |              |                          |          |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| <div>Material Matters</div> <div><div>a) Environmental Regulations</div><div>We are committed to complying with all relevant environmental laws and regulations as part of its environmental management framework. Our operations are guided by key regulatory requirements concerning air emissions, hazardous waste management, industrial effluent discharge and solid waste handling, ensuring that all activities are conducted in an environmentally responsible manner. The Group implements strict controls and monitoring systems to meet the standards set by the following regulations:</div><div><div>Environmental Quality (Clean Air) Regulations 2014</div><div>Environmental Quality (Scheduled Wastes) Regulations 2005</div><div>Environmental Quality (Industrial Effluent) Regulations 2009</div><div>Solid Waste &amp; Public Cleansing Management Act 2007</div></div><div><div>b) Scheduled Waste</div><div>Our scheduled waste is handled by DOE-licensed waste contractors and must be transported to and disposed of at approved treatment facilities. To ensure proper tracking and management in compliance with environmental regulations, we are required to use the Electronic Scheduled Waste Information System (“e-SWIS”). The e-SWIS introduced by the Department of Environment (DOE) enables systematic monitoring of waste generation, storage, transportation and disposal.</div></div></div> |              |                          |          |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| <div>Performance Data</div> <div>Recycle items disposed to collector in FYE 2024, FYE 2025 and FYE 2026.</div> <div><table><tr><th>Material</th><th>FYE 2026</th><th>FYE 2025</th><th>FYE 2024</th></tr><tr><td>Carton (kg)</td><td>11,828</td><td>19,226</td><td>19,224</td></tr><tr><td>Paper (kg)</td><td>3,283</td><td>10,648</td><td>11,546</td></tr><tr><td>Plastic (Stretch Film) (kg)</td><td>3,860</td><td>5,070</td><td>5,181</td></tr></table></div> <div><div>Waste generated in FYE 2024, FYE 2025 and FYE 2026.</div><div><table><tr><th>Waste Generated</th><th>FYE 2026</th><th>FYE 2025</th><th>FYE 2024</th></tr><tr><td>Scheduled Waste</td><td>4.82 MT</td><td>3.52 MT</td><td>3.15 MT</td></tr><tr><td>E-Waste</td><td>0.412 MT</td><td>0.2444 MT</td><td>-*</td></tr></table></div><div>MT: Metric ton</div><div>*There was an insignificant amount of E-Waste disposed of in FYE 2024</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |              |                          | Material | FYE 2026 | FYE 2025 | FYE 2024 | Carton (kg) | 11,828 | 19,226 | 19,224 | Paper (kg) | 3,283 | 10,648 | 11,546 | Plastic (Stretch Film) (kg) | 3,860 | 5,070 | 5,181 | Waste Generated | FYE 2026 | FYE 2025 | FYE 2024 | Scheduled Waste | 4.82 MT | 3.52 MT | 3.15 MT | E-Waste | 0.412 MT | 0.2444 MT | -* |
| Material                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | FYE 2026     | FYE 2025                 | FYE 2024 |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| Carton (kg)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 11,828       | 19,226                   | 19,224   |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| Paper (kg)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,283        | 10,648                   | 11,546   |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| Plastic (Stretch Film) (kg)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 3,860        | 5,070                    | 5,181    |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| Waste Generated                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FYE 2026     | FYE 2025                 | FYE 2024 |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| Scheduled Waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4.82 MT      | 3.52 MT                  | 3.15 MT  |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |
| E-Waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.412 MT     | 0.2444 MT                | -*       |          |          |          |             |        |        |        |            |       |        |        |                             |       |       |       |                 |          |          |          |                 |         |         |         |         |          |           |    |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |               | OUR APPROACH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                    |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
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| Environmental                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                             |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| <div>Energy Management</div> <div><div></div><div><div>M4</div></div></div>                                                                                                                                                                                                                                                                                                                                           |               | <ul style="list-style-type: none"><li>• Manage resource utilisation efficiently across operations.</li><li>• Encourage responsible resource consumption practices and monitor equipment conditions.</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <ul style="list-style-type: none"><li>• Identify opportunities to develop reduction plans where needed.</li><li>• Increase the adoption of renewable energy sources to reduce reliance on electricity for operational activities.</li></ul> |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| <div>SDGs</div> <div><div><div>7</div><div>AFFORDABLE AND CLEAN ENERGY</div><div></div></div><div><div>12</div><div>RESPONSIBLE CONSUMPTION AND PRODUCTION</div><div></div></div><div><div>13</div><div>CLIMATE ACTION</div><div></div></div></div> |               | <div>Material Matters</div> <div><div>a) Electricity</div><div>We switch off equipment and machinery during non-operational periods to reduce unnecessary electricity consumption. Electricity consumption increased in hostel compared to FYE 2025 due to the addition of hostel accommodation units.</div><div><table><tr><th>ELECTRICITY</th><th>FYE 2026</th><th>FYE 2025</th><th>FYE 2024</th></tr><tr><td>Electric Usage</td><td>2,248,516 kWh</td><td>2,642,232 kWh</td><td>2,675,241 kWh</td></tr><tr><td>Hostel</td><td>144,494 kWh</td><td>128,562 kWh</td><td>N/A</td></tr></table></div></div> <div><div>b) Solar</div><div>In addition to the rooftop solar photovoltaic (PV) system installed at one of our subsidiaries, we expanded our renewable energy initiatives in FYE 2026 with the installation of rooftop solar PV systems across 3 buildings at our principal manufacturing facilities in Sungai Buloh. With a total installed capacity of 1,053 kWp, the systems enable on-site generation of clean, renewable energy, reducing reliance on grid electricity, lowering greenhouse gas emissions and delivering long-term energy cost savings.</div><div><table><tr><th>SOLAR</th><th>FYE 2026</th><th>FYE 2025</th><th>FYE 2024</th></tr><tr><td>Solar Power Usage</td><td>833,807 kWh</td><td>389,964 kWh</td><td>355,888 kWh</td></tr></table></div></div> <div><div>c) Water Usage</div><div>While our manufacturing operations do not require significant water consumption, we remain committed to responsible water management and conservation. Regular maintenance is carried out to identify and repair leaks where necessary. Since FYE 2025, we have tracked water consumption at employee hostel accommodation facilities. Water consumption increased compared to FYE 2025 due to the addition of employee hostel accommodation facilities.</div><div><table><tr><th>WATER</th><th>FYE 2026</th><th>FYE 2025</th><th>FYE 2024</th></tr><tr><td>Water Usage</td><td>26,269 M3</td><td>24,207 M3</td><td>18,803 M3</td></tr><tr><td>Hostel</td><td>18,645 M3</td><td>16,757 M3</td><td>N/A</td></tr></table></div></div> |                                                                                                                                                                                                                                             | ELECTRICITY | FYE 2026 | FYE 2025 | FYE 2024 | Electric Usage | 2,248,516 kWh | 2,642,232 kWh | 2,675,241 kWh | Hostel | 144,494 kWh | 128,562 kWh | N/A | SOLAR | FYE 2026 | FYE 2025 | FYE 2024 | Solar Power Usage | 833,807 kWh | 389,964 kWh | 355,888 kWh | WATER | FYE 2026 | FYE 2025 | FYE 2024 | Water Usage | 26,269 M3 | 24,207 M3 | 18,803 M3 | Hostel | 18,645 M3 | 16,757 M3 | N/A |
| ELECTRICITY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | FYE 2026      | FYE 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FYE 2024                                                                                                                                                                                                                                    |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| Electric Usage                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2,248,516 kWh | 2,642,232 kWh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2,675,241 kWh                                                                                                                                                                                                                               |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| Hostel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 144,494 kWh   | 128,562 kWh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | N/A                                                                                                                                                                                                                                         |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| SOLAR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FYE 2026      | FYE 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FYE 2024                                                                                                                                                                                                                                    |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| Solar Power Usage                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 833,807 kWh   | 389,964 kWh                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 355,888 kWh                                                                                                                                                                                                                                 |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| WATER                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | FYE 2026      | FYE 2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FYE 2024                                                                                                                                                                                                                                    |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| Water Usage                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 26,269 M3     | 24,207 M3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 18,803 M3                                                                                                                                                                                                                                   |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |
| Hostel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 18,645 M3     | 16,757 M3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | N/A                                                                                                                                                                                                                                         |             |          |          |          |                |               |               |               |        |             |             |     |       |          |          |          |                   |             |             |             |       |          |          |          |             |           |           |           |        |           |           |     |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | OUR APPROACH                                                                                                                                                                                                                                                              | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Social                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                   |
| <div>Labour Practice and Standards</div> <div><div>M6</div></div> <div><div>SDGs</div><div><div></div><div></div><div></div><div></div></div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <div><div><div><div><div>• Comply with applicable local labour laws to uphold relevant employment standards across our business operations.</div><div>• Address workplace concerns and engage with employees to maintain stable operations.</div></div></div></div></div> | <div><div><div><div><div>• Enhance organisational effectiveness and expand the capability of the knowledgeable workforce.</div><div>• Develop workforce adaptability and resilience to support evolving business landscape and operational changes.</div></div></div></div></div> |
| <div><div>Material Matters</div><div><div>a) People, Skills and Development</div><div><div>We maintain a large workforce comprising skilled and operational employees across our business segments. Roles are aligned to support engineering, logistic, finance, procurement and administrative functions. Workforce composition is reviewed annually and coordinated by the Human Resource Department (“HR”).</div><div><div>Skills development and performance are enhanced through effective training programmes that focus on job-specific competencies, workplace safety and internal operational procedures. We emphasise on-the-job learning and continuous improvement practices to ensure consistent quality of work. Furthermore, we track and review training activities to support workforce readiness.</div></div></div><div><div><div><div><div><div>HR Effectiveness in Workforce and Operational Development</div><div><div><div><div><div><div>Focus</div><div><div><div>• Emphasises on workforce stability, productivity and consistent operational performance.</div></div></div><div><div>Performance Evaluation</div><div><div><div>• Focuses on employees’ improvement, knowledge expansion and effectiveness throughout the year.</div></div></div><div><div>Recruitment</div><div><div><div>• Skilled and talented workforce are hired to fulfill job requirements and support operational continuity.</div></div></div></div></div><div><div><div><div><div>Business Impact</div><div><div><div>• Supports employees development by aligning job competencies and fostering a workforce that can adapt to evolving business and industry needs.</div></div></div><div><div>Value Contribution</div><div><div><div>• Creates a positive impact on employees through activities, processes or functions that enhance performance, efficiency and overall outcomes.</div></div></div></div></div></div></div></div></div></div></div></div></div></div></div></div></div></div></div></div> |                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                   |
| <div><div>b) Internal Policies</div><div><div>To further strengthen our organisational resilience, several internal policies have been established throughout the year. These policies are to safeguard the overall well-being of our workforce while providing the clear rules, procedures and operational frameworks necessary to ensure organisational compliance and integrity at every level. The policies below comply with Malaysia’s legal requirements.</div><div><div><div><div><div>• Quality &amp; Environmental Policy</div><div>• Software Usage &amp; IT Access Policy</div><div>• Data Protection Policy</div><div>• Code of Conduct</div><div>• Sexual Harassment Policy</div><div>• Children and Young Persons Employment Policy</div></div></div></div></div></div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                   |

## Sustainability Approach and Performance (Cont'd)

### Labour Practice and Standards (Cont'd)

#### Training and Development

The list of full training topics conducted during the FYE 2026:

|  TRAINING TOPICS | TYPE        | TRAINING HOURS | MONTH & YEAR  |
|---------------------------------------------------------------------------------------------------|-------------|----------------|---------------|
| OSH-Coordinator                                                                                   | SHE         | 24             | July 2025     |
| OSH-Coordinator Programme                                                                         | SHE         | 24             | July 2025     |
| CompTIA Network+                                                                                  | Technical   | 80             | July 2025     |
| Introduction of Pictogram & Chemical Handling/Spill                                               | SHE         | 178            | August 2025   |
| Chemical Handling/Spill                                                                           | SHE         | 7              | August 2025   |
| IFRS Sustainability Disclosure Standards: IFRS S1 & S2                                            | Technical   | 24             | October 2025  |
| Training Needs Analysis & Identification                                                          | Technical   | 8              | November 2025 |
| Update On Beneficial Ownership Reporting Framework                                                | Technical   | 4              | December 2025 |
| Scheduled Waste Management - Train The Trainer                                                    | Technical   | 16             | December 2025 |
| Professional Grooming                                                                             | Soft Skills | 4              | December 2025 |
| Environmental Aspects & Impacts Training                                                          | Technical   | 208            | December 2025 |
| HR Preview - Balanced Diet                                                                        | Soft Skills | 6              | April 2026    |
| Lean Six Sigma & Value Stream Mapping                                                             | Technical   | 32             | April 2026    |
| Seminar Paradigma Akas 1974                                                                       | SHE         | 16             | April 2026    |
| Are You Scope 3 Ready?                                                                            | Technical   | 1              | April 2026    |
| Are You Ready For IFRS S1 & S2?                                                                   | Technical   | 3              | April 2026    |
| Master The Employment ACT 2022 Amendments                                                         | Technical   | 9              | May 2026      |
| Competency-Based HRM                                                                              | Technical   | 16             | May 2026      |
| Corporate Tax Strategies & Deferred Tax                                                           | Technical   | 32             | June 2026     |
| Certificate In Integrated AMLA & Anti-Bribery Compliance                                          | Technical   | 8              | June 2026     |

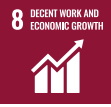
The total number of training hours by type of training for FYE 2024, FYE 2025 and FYE 2026:

| TYPE                         | NUMBER OF TOPICS |      |      | TRAINING HOURS |       |       |
|------------------------------|------------------|------|------|----------------|-------|-------|
|                              | 2026             | 2025 | 2024 | 2026           | 2025  | 2024  |
| Technical                    | 13               | 11   | 10   | 433            | 492   | 480   |
| Safety, Health & Environment | 5                | 7    | 4    | 249            | 241   | 425   |
| Soft Skills                  | 2                | 3    | 3    | 18             | 2,580 | 400   |
| <b>Total</b>                 | 20               | 21   | 17   | 700            | 3,313 | 1,305 |

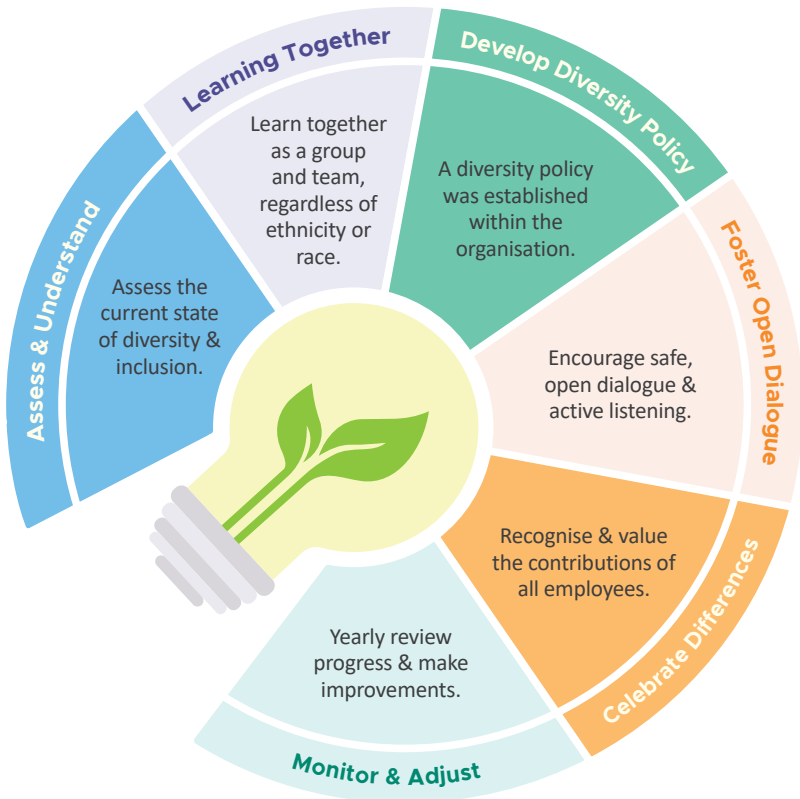
The total number of training hours by employee category during the FYE 2024, FYE 2025 and FYE 2026:

| TYPE          | TRAINING HOURS |       |       | NO. OF ATTENDEES |      |      |
|---------------|----------------|-------|-------|------------------|------|------|
|               | 2026           | 2025  | 2024  | 2026             | 2025 | 2024 |
| Executive     | 303            | 2,176 | 391   | 44               | 75   | 61   |
| Non-executive | 397            | 1,137 | 914   | 196              | 119  | 125  |
| <b>Total</b>  | 700            | 3,313 | 1,305 | 240              | 194  | 186  |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                      | OUR APPROACH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Social</b>                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                               |
| <b>Occupational Safety and Health</b><br>                                                          | <ul style="list-style-type: none"> <li>• Prevent work-related injuries through effective safety management practices, risk assessments and hazard identification.</li> <li>• Implement corrective and preventive measures, safety observations including improving working conditions.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <ul style="list-style-type: none"> <li>• Promote occupational health initiatives, including ergonomics, wellness and mental-health management programmes.</li> <li>• Reduce workplace incidents and absenteeism, resulting in lower downtime and healthcare costs.</li> </ul> |
| <b>SDGs</b><br>   | <p><b>Material Matters</b></p> <p><b>a) Chemical Handling and Spillage Procedures</b></p> <p>Employees attended training on chemical handling and spillage procedures to enhance workplace safety and emergency preparedness. The programme covered the introduction and interpretation of hazard pictograms, safe chemical handling and storage practices, the proper use of personal protective equipment (“PPE”) and spill response measures.</p> <p>Any worker who discovers or is involved in a chemical spill must immediately inform their Section Head or the Emergency Response Team (“ERT”). Major spills are handled by the ERT, while minor spills are managed by trained workers using the appropriate PPE. The source of the spill is identified and contained, and any contaminated materials are disposed of as scheduled waste. The ERT replenishes the necessary spill response supplies, investigates the root cause and recommends appropriate corrective actions.</p> <pre> graph LR     A["<b>First Step</b><br/>Person who discovers or are involved in the spillage. Inform Section Head or ERT."] --&gt; B["Major spills are handled by the ERT, while minor spills are managed by trained workers using the appropriate PPE."]     B --&gt; C["Ventilate and cordon off area. Determine the source or point of the spill. Wear appropriate protective equipment."]     C --&gt; D["Confine and contain spill with appropriate methods. Clean the affected area by using absorbent material."]     D --&gt; E["The contaminated materials and cleaning equipment will be disposed of as scheduled waste."]     E --&gt; F["Investigate the root causes of the accident and recommend corrective actions."]     F --&gt; A   </pre> <p><b>b) Overhead Crane Safety Toolbox Trainings</b></p> <p>Overhead Crane Safety Toolbox Trainings sessions were conducted to reinforce safe lifting practices and raise awareness of hazards associated with crane operations. The sessions covered pre-operation inspections, load handling procedures, rigging requirements, communication protocols, exclusion zone management and emergency response measures.</p> <p><b>c) Testing Electrical Panel Safety Toolbox Trainings</b></p> <p>A short briefing on Testing Electrical Panel Safety is conducted before work begins to ensure employees understand the hazards associated with electrical panel testing and the responsibilities of supervisors, leaders and assistant leaders during emergency situations, including overtime work. Personnel are trained on how to operate emergency stop buttons, accident prevention measures, safe material handling practices and the protection of equipment and materials.</p> |                                                                                                                                                                                                                                                                               |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | OUR APPROACH                                                                                                                                                                                                                                                                                          | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Social</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                     |
| <b>Diversity</b><br><br><br><b>SDGs</b><br>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <ul style="list-style-type: none"> <li>• Provide equal access to training and skills development for employees regardless of role and individual background.</li> <li>• Maintain a workplace free from discrimination, where all employees are treated with fairness, dignity and respect.</li> </ul> | <ul style="list-style-type: none"> <li>• A diverse culture brings together individuals with different experiences, perspectives and problem solving skills.</li> <li>• A diverse workforce promotes mutual respect, encourages creative thinking and enhance organisational performance.</li> </ul> |
| <p><b>Material Matters</b></p> <p><b>a) Inclusion, Diversity and Equality</b></p> <p>Our approach to inclusion, diversity and equality is guided by continuous learning and improvement as a team, fostering mutual understanding regardless of ethnic background and status. Yearly evaluations of diversity allow us to identify gaps, with improvements implemented where necessary to further strengthen inclusivity across the organisation. Open communication and active listening in a safe environment support employees' well-being and mental health. Furthermore, we unite to celebrate our differences and strengths through CSR activities organised by the HR.</p> <p><b>6 Key Steps</b><br/><b>Building an Inclusive Workplace at STC</b></p>  |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                     |

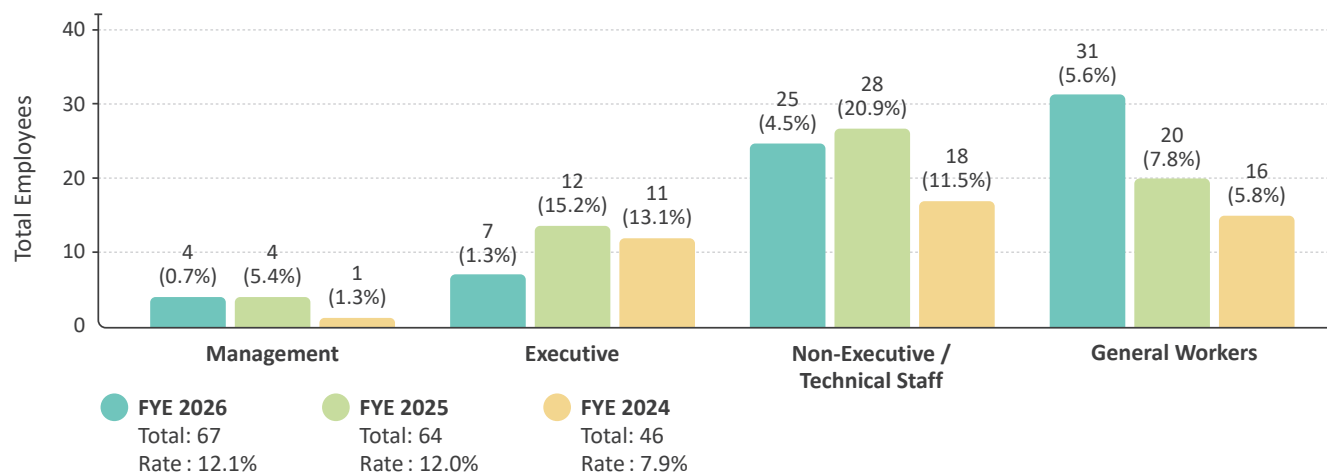
## Sustainability Approach and Performance (Cont'd)

### Diversity (Cont'd)

The summary of our workforce position, gender and age by category during the FYE 2024, FYE 2025 and FYE 2026:

| YEAR  | AGE     | Management                                                                        |                                                                                   | Executive                                                                         |                                                                                   | Non-Executive / Technical Staff                                                   |                                                                                     | General Workers                                                                     |                                                                                     | TOTAL |
|-------|---------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------|
|       |         |  |  |  |  |  |  |  |  |       |
| 2026  | < 30    | 0                                                                                 | 0                                                                                 | 1                                                                                 | 6                                                                                 | 19                                                                                | 27                                                                                  | 89                                                                                  | 5                                                                                   | 147   |
|       | 30 - 50 | 31                                                                                | 21                                                                                | 28                                                                                | 42                                                                                | 57                                                                                | 31                                                                                  | 117                                                                                 | 14                                                                                  | 341   |
|       | > 50    | 22                                                                                | 7                                                                                 | 5                                                                                 | 1                                                                                 | 10                                                                                | 5                                                                                   | 8                                                                                   | 7                                                                                   | 65    |
| TOTAL |         | 53                                                                                | 28                                                                                | 34                                                                                | 49                                                                                | 86                                                                                | 63                                                                                  | 214                                                                                 | 26                                                                                  | 553   |
| 2025  | < 30    | 0                                                                                 | 0                                                                                 | 1                                                                                 | 5                                                                                 | 17                                                                                | 19                                                                                  | 116                                                                                 | 4                                                                                   | 162   |
|       | 30 - 50 | 29                                                                                | 22                                                                                | 28                                                                                | 40                                                                                | 57                                                                                | 31                                                                                  | 99                                                                                  | 11                                                                                  | 317   |
|       | > 50    | 20                                                                                | 3                                                                                 | 4                                                                                 | 1                                                                                 | 9                                                                                 | 6                                                                                   | 6                                                                                   | 7                                                                                   | 56    |
| TOTAL |         | 49                                                                                | 25                                                                                | 33                                                                                | 46                                                                                | 83                                                                                | 56                                                                                  | 221                                                                                 | 22                                                                                  | 535   |
| 2024  | < 30    | 1                                                                                 | 0                                                                                 | 3                                                                                 | 9                                                                                 | 22                                                                                | 13                                                                                  | 163                                                                                 | 8                                                                                   | 219   |
|       | 30 - 50 | 29                                                                                | 21                                                                                | 29                                                                                | 38                                                                                | 61                                                                                | 33                                                                                  | 82                                                                                  | 15                                                                                  | 308   |
|       | > 50    | 22                                                                                | 5                                                                                 | 4                                                                                 | 1                                                                                 | 11                                                                                | 7                                                                                   | 1                                                                                   | 5                                                                                   | 56    |
| TOTAL |         | 52                                                                                | 26                                                                                | 36                                                                                | 48                                                                                | 94                                                                                | 53                                                                                  | 246                                                                                 | 28                                                                                  | 583   |

Total number of employee turnover and rate by category during the FYE 2024, FYE 2025 and FYE 2026:



Total number of new employees hired by category during the FYE 2024, FYE 2025 and FYE 2026:

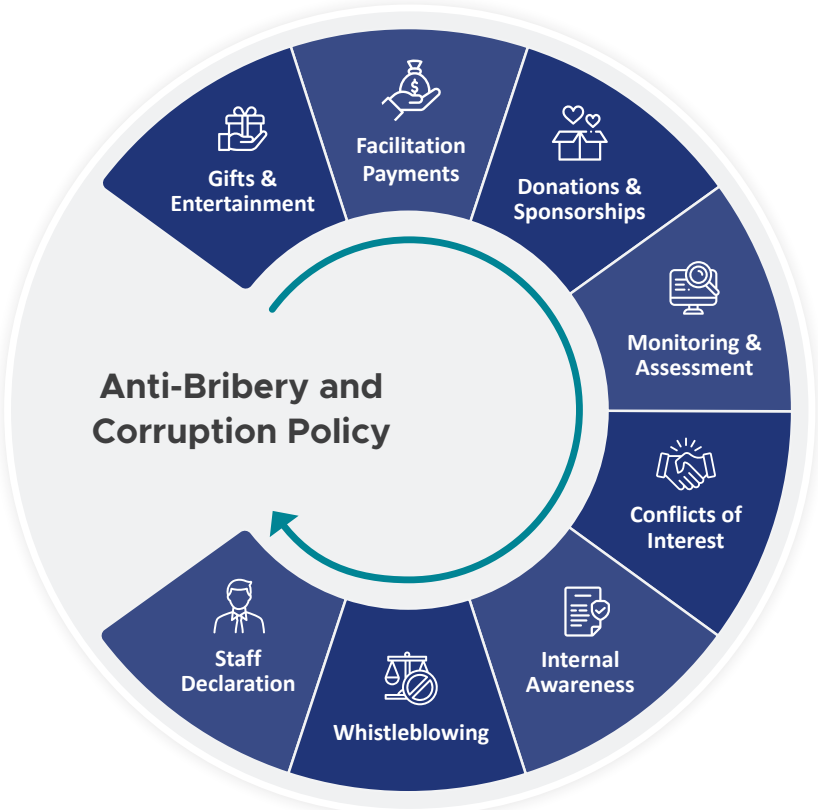
| Gender       | FYE 2026  | FYE 2025  | FYE 2024  |
|--------------|-----------|-----------|-----------|
| Male         | 16        | 13        | 36        |
| Female       | 24        | 28        | 27        |
| <b>Total</b> | <b>40</b> | <b>41</b> | <b>63</b> |

| Local & Foreigner Workers | FYE 2026  | FYE 2025  | FYE 2024  |
|---------------------------|-----------|-----------|-----------|
| Local                     | 40        | 41        | 42        |
| Foreigner                 | 0         | 0         | 21        |
| <b>Total</b>              | <b>40</b> | <b>41</b> | <b>63</b> |

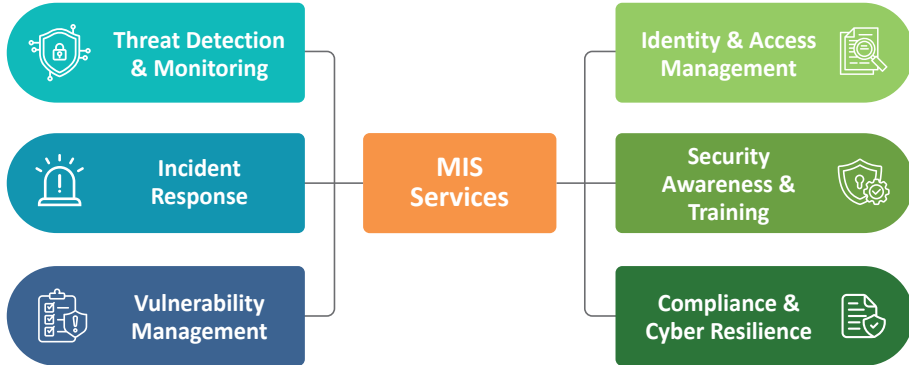
## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                      | OUR APPROACH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Social</b>                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                  |
| <b>Community / Society</b><br>                                                                     | <ul style="list-style-type: none"> <li>• Develop and organise community initiatives and programmes that create values to the society.</li> <li>• Strengthen employee engagement through various efforts and create a supportive workplace culture.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <ul style="list-style-type: none"> <li>• Promote sponsorships, partnerships and networking opportunity in the community-focused programmes.</li> <li>• Participate in events with industry experts that support innovation and community development.</li> </ul> |
| <b>SDGs</b><br>   | <b>Material Matters</b><br><b>a) Women's Day</b><br><p>On Women's Day 2026, the Company provided an opportunity to celebrate and acknowledge the valuable contributions of female employees across the organisation. The Company expressed its appreciation for the dedication, hard work, resilience and positive influence demonstrated by women in their professional roles through thoughtful gestures including gifts such as sea buckthorn seed oil, fresh flowers, chocolates and others.</p> <b>b) Hari Raya Celebration</b><br><p>To commemorate Hari Raya festive season in March 2026, the Company organised a festive dinner celebration at One World Hotel, bringing together employees from various departments in a spirit of unity and camaraderie. The event provided an opportunity to celebrate alongside Muslim employees while promoting cultural understanding, mutual respect, and inclusivity within the workforce. Such celebrations enhance employee connections and workplace collaboration.</p> <b>c) Birthday Cakes and Vouchers</b><br><p>The Company also celebrates employees' birthdays by providing birthday cakes and vouchers as a gesture of appreciation and recognition. These initiatives acknowledge employees as valued members of the organisation beyond their professional roles and contributions in the workplace. Such celebrations foster a positive workplace culture, boost morale and instill a sense of belonging among employees.</p> <b>d) Charitable Donations</b><br><p>During FYE 2026, the Group donated a total of RM175,000 to Tabung Persatuan Rumah Ibadat (TPRI) Fo Guang Shan and RM213,443 to various non-profit organisations and charitable activities. The Group is dedicated to supporting meaningful community development and initiatives aimed at improving society by driving social impact.</p> |                                                                                                                                                                                                                                                                  |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | OUR APPROACH                                                                                                                                                                                                                                                                                             | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                                                           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Governance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                    |
| <b>Anti-Bribery &amp; Corruption</b><br>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <ul style="list-style-type: none"> <li>To provide guidance to employees on potential risks associated with business operations and company reputations.</li> <li>The whistleblowing policy and reporting channels are available on the corporate website to facilitate reporting of concerns.</li> </ul> | <ul style="list-style-type: none"> <li>Strengthen policies and include binding anti-bribery clauses in contracts to promote awareness among external stakeholders.</li> <li>Monitoring controls to detect, prevent, and address potential bribery and corruption risks.</li> </ul> |
| <b>SDGs</b><br>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                    |
| <b>Material Matters</b><br><b>a) Anti-Bribery and Corruption Policy (“ABC Policy”)</b><br><p>The ABC Policy has been established to protect the Company’s operations and business activities from bribery and corruption. This ABC Policy applies to all STC employees and its subsidiaries, including individuals at all levels. It outlines the responsibilities of employees in maintaining the Company’s zero-tolerance stance against bribery and corruption. Additionally, the ABC Policy provides guidance on recognising, preventing and responding to bribery and corruption risks, while promoting ethical conduct, integrity and compliance with applicable laws and regulations. This ABC Policy can be accessed at <a href="https://www.stcgroup.com.my/investor-relations/#policy-procedure">https://www.stcgroup.com.my/investor-relations/#policy-procedure</a>.</p>  |                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                    |

## Sustainability Approach and Performance (Cont'd)

| MATERIAL TOPICS                                                                                                                                                                                           | OUR APPROACH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | MITIGATION OPPORTUNITIES                                                                                                                                                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Governance</b>                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                        |
| <b>Data Privacy &amp; Security</b><br>  | <ul style="list-style-type: none"> <li>Deploy action plans to address network and security vulnerabilities, ensuring timely resolution.</li> <li>Ongoing efforts are undertaken to ensure network security and data protection are effectively managed.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <ul style="list-style-type: none"> <li>Strengthen stakeholders confidence through responsible handling and protection of personal data.</li> <li>Enhance workflow efficiency through improved data governance and access control practices.</li> </ul> |
| <b>SDGs</b><br>                                                                                                          | <p><b>Material Matters</b></p> <p><b>a) Data Privacy and Personal Data Protection</b></p> <p>We remain committed to safeguarding personal and sensitive data by complying with applicable data protection regulations, including the Personal Data Protection Act (PDPA). Data access controls are regularly reviewed and strengthened to minimise the risk of unauthorised access, while data handling practices across systems and applications are monitored to support secure and responsible data management. Besides, data retention and disposal procedures are also reinforced in accordance with internal policies to ensure personal data is retained only for legitimate business and legal purposes.</p> <p><b>b) Cybersecurity and Information Security Management</b></p> <p>We maintain cybersecurity and information security measures in line with recognised industry standards and best practices to safeguard information assets and business operations. Network and system security are continuously monitored to identify and mitigate potential cyber threats, while periodic vulnerability assessments and timely security patching are carried out to address identified risks. In addition, employee awareness programmes including phishing prevention and secure system usage training are conducted to strengthen cybersecurity awareness and promote responsible information security practices throughout the organisation.</p> <p><b><u>Steps Taken by the Management Information Systems (“MIS”) Team to Enhance Cybersecurity Resilience</u></b></p>  <pre> graph LR     MIS[MIS Services]     TDM[Threat Detection &amp; Monitoring]     IR[Incident Response]     VM[Vulnerability Management]     IAM[Identity &amp; Access Management]     SAT[Security Awareness &amp; Training]     CCR[Compliance &amp; Cyber Resilience]     TDM --- MIS     IR --- MIS     VM --- MIS     MIS --- IAM     MIS --- SAT     MIS --- CCR </pre> |                                                                                                                                                                                                                                                        |

## Corporate Social Responsibility

### BADMINTON TOURNAMENT

On 14 December 2025, employees participated in a badminton tournament, organised by The Electrical and Electronics Association of Malaysia ("TEEAM"). The tournament featured three categories: men's singles, women's singles and mixed doubles, providing employees with the opportunity to showcase their sporting skills while promoting teamwork and sportsmanship.

Winners who secured top positions in the tournament were presented with cash rewards by the organiser. The recognition acknowledged and appreciated employees who demonstrated dedication, perseverance and excellence throughout the competition.



### BLOOD DONATION

#### One Drop, A Thousand Smiles

On 18 December 2025, we partnered with the National Blood Bank to organise a blood donation event, providing employees with the opportunity to donate blood in support of public health and community well-being. The initiative contributed to maintaining a safe and adequate blood supply for hospitals and emergency medical services, helping to meet essential healthcare needs.

By encouraging voluntary blood donation, we seek to make a meaningful contribution to the community while reinforcing its role as a responsible and caring corporate citizen. Blood donation brings people together regardless of background, reflecting the values of compassion, solidarity and shared responsibility, while each donation represents a selfless act that has the potential to save lives.



## Corporate Social Responsibility (Cont'd)

### BOWLING TOURNAMENT

On 25 January 2026, employees also participated in the TEEAM Bowling Tournament. This provides employees with an opportunity to connect with industry peers in a friendly and engaging atmosphere through a competitive sporting event.

Beyond encouraging an active healthy lifestyle, the event fosters camaraderie among employees, enhances networking relationships within the electrical and electronics industry and build a positive and collaborative workplace culture.



## Corporate Social Responsibility (Cont'd)

### SUBANG JAYA HALF MARATHON

Lively • High Spirit • Energetic • Friendly

On 8 February 2026, we encouraged employees and their families to participate in the Subang Jaya Half Marathon 5KM Fun Run, held at Arena MBSJ, Subang Jaya. The event provided an opportunity for employees, together with their spouses and children, to engage in a healthy and active lifestyle while spending quality time with their families in a vibrant community setting.

The initiative reflects our efforts to foster a positive workplace culture that extends beyond the workplace. By engaging in the community sporting event, employees and their families had the opportunity to develop meaningful social connections while embracing healthy living and embodying the spirit of community.



## Corporate Social Responsibility (Cont'd)

### PICKLEBALL TOURNAMENT

On 19 April 2026, employees participated in the TEEAM Pickleball Tournament, also as part of the employee engagement and wellness initiatives. The tournament provided a fun and energetic platform for employees to challenge themselves, develop new skills and enjoy friendly competition in an encouraging environment.

Through these shared experiences, participants enhanced their interpersonal skills, reinforced team cohesion, and built mutual trust and resilience throughout the competition while developing stronger bonds with colleagues.



### 3R RECYCLE CAMPAIGN

#### From Waste to Workplace Wellness

On 19 June 2026, we organised a 3R (Reduce, Reuse and Recycle) Campaign to encourage employees to adopt sustainable waste management practices in their daily lives. The campaign promoted greater awareness of responsible resource consumption and the importance of minimising waste through practical recycling initiatives.

By encouraging employees to embrace the 3R principles, we aim to promote responsible waste disposal and inspire positive environmental practices that extend beyond the workplace and into the wider community. The campaign also reinforces the importance of individual responsibility in conserving natural resources and minimising waste generation.



## Bursa Malaysia Prescribed Table

# SUCCESS TRANSFORMER CORP BERHAD

## BMLR Transition Period

Date & Time: 2026-10-20 17:58:24  
Main Market | Group 2 | FYE 30/06/2026

| Sustainability Matter         | Metric                                                                  | Measurement Unit | 2025     | 2026     | Target | Assurance    |
|-------------------------------|-------------------------------------------------------------------------|------------------|----------|----------|--------|--------------|
| Supply Chain Management       | Proportion of spending on local suppliers                               | %                | 58%      | 57%      | —      | No assurance |
| Waste Management              | Scheduled waste generated                                               | Metric tonnes    | 3.76     | 5.23     | —      | No assurance |
| Energy Management             | Electricity consumption                                                 | Megawatt         | 2,770.79 | 2,393.01 | —      | No assurance |
| Energy Management             | Solar usage                                                             | Megawatt         | 389.96   | 833.81   | —      | No assurance |
| Water                         | Water consumption                                                       | Megalitre        | 40.96    | 44.91    | —      | No assurance |
| Labour Practice and Standards | Total hours of training by employees category - Executive               | Hours            | 2,176    | 303      | —      | No assurance |
| Labour Practice and Standards | Total hours of training by employees category - Non-executive           | Hours            | 1,137    | 397      | —      | No assurance |
| Labour Practice and Standards | Total hours of training relate to Safety, Healthy & Environment ("SHE") | Hours            | 241      | 249      | —      | No assurance |
| Health and Safety             | Number of work-related fatalities                                       | Number           | -        | -        | —      | No assurance |
| Diversity                     | % of management employees by age group - under 30 years old             | %                | 0%       | 0%       | —      | No assurance |
| Diversity                     | % of management employees by age group - 30-50 years old                | %                | 68.92%   | 64.20%   | —      | No assurance |
| Diversity                     | % of management employees by age group - above 50 years old             | %                | 31.08%   | 35.80%   | —      | No assurance |
| Diversity                     | % of employees by category-management                                   | %                | 13.83%   | 14.65%   | —      | No assurance |

## Bursa Malaysia Prescribed Table (Cont'd)

## SUCCESS TRANSFORMER CORP BERHAD

BMLR Transition Period

Date &amp; Time: 2026-10-20 17:58:24

Main Market | Group 2 | FYE 30/06/2026

| Sustainability Matter | Metric                                                                              | Measurement Unit | 2025   | 2026   | Target | Assurance    |
|-----------------------|-------------------------------------------------------------------------------------|------------------|--------|--------|--------|--------------|
| Diversity             | % of employees by category - executive                                              | %                | 14.77% | 15.01% | —      | No assurance |
| Diversity             | % of employees by category - non-executive / technical                              | %                | 25.98% | 26.94% | —      | No assurance |
| Diversity             | % of employees by category - general workers                                        | %                | 45.42% | 43.40% | —      | No assurance |
| Diversity             | % of employees by gender - male                                                     | %                | 72.15% | 69.98% | —      | No assurance |
| Diversity             | % of employees by gender - female                                                   | %                | 27.85% | 30.02% | —      | No assurance |
| Diversity             | % of employees in management by gender - male                                       | %                | 66.22% | 65.43% | —      | No assurance |
| Diversity             | % of employees in management by gender - female                                     | %                | 33.78% | 34.57% | —      | No assurance |
| Diversity             | % of new employees hired by gender - male                                           | %                | 31.71% | 40.00% | —      | No assurance |
| Diversity             | % of new employees hired by gender - female                                         | %                | 68.29% | 60.00% | —      | No assurance |
| Diversity             | Total number of employee turnover by employees category - management                | Number           | 4      | 4      | —      | No assurance |
| Diversity             | Total number of employee turnover by employees category - executive                 | Number           | 12     | 7      | —      | No assurance |
| Diversity             | Total number of employee turnover by employees category - non-executive / technical | Number           | 28     | 25     | —      | No assurance |

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-20 17:58:24

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## Bursa Malaysia Prescribed Table (Cont'd)

# SUCCESS TRANSFORMER CORP BERHAD

## BMLR Transition Period

Date & Time: 2026-10-20 17:58:24  
Main Market | Group 2 | FYE 30/06/2026

| Sustainability Matter          | Metric                                                                                                  | Measurement Unit   | 2025    | 2026     | Target | Assurance    |
|--------------------------------|---------------------------------------------------------------------------------------------------------|--------------------|---------|----------|--------|--------------|
| Diversity                      | Total number of employee turnover by employees category - general workers                               | Number             | 20      | 31       | —      | No assurance |
| Community / Society Engagement | Total amount invested in the community where the target beneficiaries are external to the listed issuer | MYR                | 476,197 | 388,443  | —      | No assurance |
| Community / Society Engagement | The number of the beneficiaries of the investment in communities                                        | Number             | 10      | 7        | —      | No assurance |
| Anti-Bribery & Corruption      | Confirmed incidents of corruption and action taken                                                      | Number             | 0       | 0        | —      | No assurance |
| Anti-Bribery & Corruption      | % of employees who have received training on anti-corruption                                            | %                  | 100     | 100      | —      | No assurance |
| Emission Management            | Scope 1 emissions in tons of CO <sub>2</sub> e                                                          | tCO <sub>2</sub> e | -       | 172.33   | —      | No assurance |
| Emission Management            | Scope 2 emissions in tons of CO <sub>2</sub> e                                                          | tCO <sub>2</sub> e | -       | 1,770.83 | —      | No assurance |
| Emission Management            | Scope 3 emissions in tons of CO <sub>2</sub> e                                                          | tCO <sub>2</sub> e | -       | 654.82   | —      | No assurance |
| Data Privacy and Security      | Number of substantiated complaints concerning breaches of customer privacy and losses of customer data  | Number             | 0       | 0        | —      | No assurance |

## GRI Content Index

STC has reported the information with reference to the GRI Standards 2021 for the period 1 July 2025 to 30 June 2026 as cited in this GRI content index.

| GRI STANDARD                                       | DISCLOSURE                    |                                                                  | LOCATION                                                                                                                                                                                                                                                                             |
|----------------------------------------------------|-------------------------------|------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| GRI Standard<br>GRI 2: General<br>Disclosures 2021 | <b>ORGANISATIONAL PROFILE</b> |                                                                  |                                                                                                                                                                                                                                                                                      |
|                                                    | 2-1                           | Organisational details                                           | <ul style="list-style-type: none"> <li>Who We Are, page 2</li> <li>Our Key Strengths, page 3</li> <li>Corporate Structure, page 4</li> <li>What We Do, page 5</li> <li>Our 5 Core Brand Values, pages 12-13</li> <li>Sustainability Approach and Performance, pages 34-47</li> </ul> |
|                                                    | 2-2                           | Entities included in the organisation's sustainability reporting | <ul style="list-style-type: none"> <li>Scope of Disclosure, page 34</li> </ul>                                                                                                                                                                                                       |
|                                                    | 2-3                           | Reporting period, frequency and contact point                    | <ul style="list-style-type: none"> <li>Scope of Disclosure, page 34</li> </ul>                                                                                                                                                                                                       |
|                                                    | 2-4                           | Restatement of information                                       | <ul style="list-style-type: none"> <li>There are no restatements to information reported in previous reporting periods.</li> </ul>                                                                                                                                                   |
|                                                    | 2-5                           | External assurance                                               | <ul style="list-style-type: none"> <li>Independent Auditors' Report, pages 115-119</li> </ul>                                                                                                                                                                                        |
|                                                    | <b>ACTIVITIES AND WORKERS</b> |                                                                  |                                                                                                                                                                                                                                                                                      |
|                                                    | 2-6                           | Activities, value chain and other business relationships         | <ul style="list-style-type: none"> <li>Who We Are, page 2</li> <li>Our Key Strengths, page 3</li> <li>What We Do, page 5</li> <li>Management Discussion and Analysis, pages 8-11</li> <li>Sustainability Approach and Performance, pages 34-47</li> </ul>                            |
|                                                    | 2-7                           | Employees                                                        | <ul style="list-style-type: none"> <li>Labour Practice and Standards, pages 40-41</li> <li>Diversity, pages 43-44</li> </ul>                                                                                                                                                         |
|                                                    | 2-8                           | Workers who are not employees                                    | <ul style="list-style-type: none"> <li>Not applicable. The Group does not have workers who are not employees.</li> </ul>                                                                                                                                                             |

## GRI Content Index (Cont'd)

| GRI STANDARD                                       | DISCLOSURE                 |                                                                             | LOCATION                                                                                                                                                                                                                                                                                                           |
|----------------------------------------------------|----------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| GRI Standard<br>GRI 2: General<br>Disclosures 2021 | <b>GOVERNANCE (CONT'D)</b> |                                                                             |                                                                                                                                                                                                                                                                                                                    |
|                                                    | 2-9                        | Governance structure and composition                                        | <ul style="list-style-type: none"> <li>• Sustainability Approach and Performance, pages 34-35</li> <li>• Corporate Information (Board of Directors), page 58</li> <li>• Profile of Our Directors and Key Senior Management, pages 59-64</li> <li>• Corporate Governance Overview Statement, pages 65-82</li> </ul> |
|                                                    | 2-10                       | Nomination and selection of the highest governance body                     | <ul style="list-style-type: none"> <li>• Profile of Our Directors, pages 59-62</li> <li>• Corporate Governance Overview Statement, pages 65-82</li> </ul>                                                                                                                                                          |
|                                                    | 2-11                       | Chair of the highest governance body                                        | <ul style="list-style-type: none"> <li>• Corporate Information (Board of Directors), page 58</li> <li>• Profile of Our Directors, pages 59-62</li> </ul>                                                                                                                                                           |
|                                                    | 2-12                       | Role of the highest governance body in overseeing the management of impacts | <ul style="list-style-type: none"> <li>• Managing Our Risks and Opportunities, (Climate Change) pages 24-31</li> <li>• Sustainability Approach and Performance, pages 34-35</li> <li>• Corporate Governance Overview Statement, pages 65-82</li> </ul>                                                             |
|                                                    | 2-13                       | Delegation of responsibility for managing impacts                           |                                                                                                                                                                                                                                                                                                                    |
|                                                    | 2-14                       | Role of the highest governance body in sustainability reporting             |                                                                                                                                                                                                                                                                                                                    |
|                                                    | 2-15                       | Conflicts of interest                                                       | <ul style="list-style-type: none"> <li>• Audit Committee Report, pages 83-87</li> </ul>                                                                                                                                                                                                                            |
|                                                    | 2-16                       | Communication of critical concerns                                          | <ul style="list-style-type: none"> <li>• Engaging with Our Stakeholders, pages 14-16</li> <li>• Sustainability Approach and Performance, (Labour Practice and Standards) page 40 (Anti-Bribery and Corruption Policy) page 46</li> </ul>                                                                           |
|                                                    | 2-17                       | Collective knowledge of the highest governance body                         | <ul style="list-style-type: none"> <li>• Profile of Our Directors, pages 59-62</li> <li>• Corporate Governance Overview Statement, pages 65-82</li> </ul>                                                                                                                                                          |

## GRI Content Index (Cont'd)

| GRI STANDARD                                       | DISCLOSURE                       |                                                              | LOCATION                                                                                                                           |
|----------------------------------------------------|----------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| GRI Standard<br>GRI 2: General<br>Disclosures 2021 | GOVERNANCE (CONT'D)              |                                                              |                                                                                                                                    |
|                                                    | 2-18                             | Evaluation of the performance of the highest governance body | • Corporate Governance Overview Statement, pages 65-82                                                                             |
|                                                    | 2-19                             | Remuneration policies                                        |                                                                                                                                    |
|                                                    | 2-20                             | Process to determine remuneration                            |                                                                                                                                    |
|                                                    | 2-21                             | Annual total compensation ratio                              |                                                                                                                                    |
|                                                    | STRATEGY, POLICIES AND PRACTICES |                                                              |                                                                                                                                    |
|                                                    | 2-22                             | Statement on sustainable development strategy                | • Management Discussion and Analysis, pages 8-11<br>• Sustainability Approach and Performance, pages 34-47                         |
|                                                    | 2-23                             | Policy commitments                                           |                                                                                                                                    |
|                                                    | 2-24                             | Embedding policy commitments                                 |                                                                                                                                    |
|                                                    | 2-25                             | Processes to remediate negative impacts strategy             | • Managing Our Risks and Opportunities, pages 18-31                                                                                |
|                                                    | 2-26                             | Mechanisms for seeking advice and raising concerns           | • Sustainability Approach and Performance, (Labour Practice and Standards) page 40<br>(Anti-Bribery and Corruption Policy) page 46 |
|                                                    | 2-27                             | Compliance with laws and regulations                         | • Sustainability Approach and Performance, pages 34-47                                                                             |
|                                                    | 2-28                             | Membership associations                                      | • Associations and Memberships, page 7                                                                                             |
|                                                    | STAKEHOLDER ENGAGEMENT           |                                                              |                                                                                                                                    |
|                                                    | 2-29                             | Approach to stakeholder engagement                           | • Engaging with Our Stakeholders, pages 14-16                                                                                      |
|                                                    | 2-30                             | Collective bargaining agreements                             | • Not Applicable                                                                                                                   |
| GRI 3: Material<br>Topics 2021                     | 3-1                              | Process to determine material topics                         | • Material Matters at Our Core, page 17<br>• Sustainability Approach and Performance, pages 34-47                                  |
|                                                    | 3-2                              | List of material topics                                      |                                                                                                                                    |
|                                                    | 3-3                              | Management of material topics                                |                                                                                                                                    |

## Corporate Information



### BOARD OF DIRECTORS

Independent  
Non-Executive Chairman

**Datuk Ir. Kamarudin  
Bin Md Derom**

Managing  
Director

**Tan Ah Bah @  
Tan Ah Ping**

Deputy  
Managing Director

**Tan Chung Ling (F)**

Deputy  
Managing Director

**Tan Chung Chay (F)**

Executive Director  
**Dato' Tan Wei Neng**

Independent  
Non-Executive Director  
**Chan Foong Ping (F)**

Non-Independent  
Non-Executive Director  
**Dato' Yeoh Kim Wah**

Alternate Director to  
Tan Ah Bah @ Tan Ah Ping  
**Tan Chung Chiah (F)**

#### Audit Committee

##### Chairman

Chan Foong Ping (f)

##### Members

Datuk Ir. Kamarudin Bin Md Derom  
Dato' Yeoh Kim Wah

#### Nomination Committee

##### Chairman

Chan Foong Ping (f)

##### Members

Datuk Ir. Kamarudin Bin Md Derom  
Dato' Yeoh Kim Wah

#### Remuneration Committee

##### Chairman

Chan Foong Ping (f)

##### Members

Datuk Ir. Kamarudin Bin Md Derom  
Tan Ah Bah @ Tan Ah Ping

#### Employees' Share Option Scheme Committee

##### Chairman

Chan Foong Ping (f)

##### Members

Tan Chung Ling (f)  
Dato' Tan Wei Neng  
Dato' Yeoh Kim Wah

#### Company Secretaries

Chua Siew Chuan  
(MAICSA 0777689)  
(SSM PC No.: 201908002648)  
Chin Mun Yee  
(MAICSA 7019243)  
(SSM PC No.: 201908002785)

#### Registered Office

Level 7, Menara Milenium,  
Jalan Damanlela,  
Pusat Bandar Damansara,  
Damansara Heights,  
50490 Kuala Lumpur,  
Wilayah Persekutuan, Malaysia.  
Tel: +(603) 2084 9000

#### Corporate Office

No. 3, 5 & 7, Jalan TSB 8,  
Taman Industri Sungai Buloh,  
47000 Sungai Buloh,  
Selangor Darul Ehsan, Malaysia.  
Tel: +(603) 6279 2800  
Fax: +(603) 6157 2722  
Email: stc.corporate@success.com.my  
Website: www.stcgroup.com.my

#### External Auditors

Crowe Malaysia PLT  
201906000005  
(LLP 0018817-LCA) & AF 1018  
Chartered Accountants  
Muar Office  
No. 8, Jalan Pesta 1/1,  
Taman Tun Dr. Ismail 1, Jalan Bakri,  
84000 Muar, Johor, Malaysia.  
Tel: +(606) 952 4328  
Fax: +(606) 952 7328

#### Share Registrar

Vistra Investor & Issuing Home  
Services Sdn. Bhd.  
(Formerly known as Tricor Investor  
& Issuing Home Services Sdn. Bhd.)  
Unit 32-01, Level 32, Tower A,  
Vertical Business Suite, Avenue 3,  
Bangsar South,  
No. 8, Jalan Kerinchi,  
59200 Kuala Lumpur,  
Wilayah Persekutuan, Malaysia.  
Tel: +(603) 2783 9299  
Email: is.enquiry@vistra.com

#### Principal Bankers

Citibank Berhad  
Hong Leong Bank Berhad  
Public Bank Berhad  
Ambank (M) Berhad  
OCBC Bank (Malaysia) Berhad

#### Stock Exchange Listing

Main Market of Bursa Malaysia  
Securities Berhad

## Profile of Our Directors

### Independent Non-Executive Chairman Datuk Ir. Kamarudin Bin Md Derom

Professional Engineer  
Registered with Board of Engineers, Malaysia  
Member of The Institution of Engineers

**Age: 68 | Gender: Male | Nationality: Malaysian**  
**Date appointed to Board: 15 July 2021**

**D**atuk Ir. Kamarudin Bin Md Derom was appointed to the Board of STC on 15 July 2021 as an Independent Non-Executive Chairman. He is also a member of the Audit Committee, Nomination Committee and Remuneration Committee.

He has more than 40 years of extensive leadership and oversight roles in corporate management, business turnarounds, startups, new business development and government liaison. He has also served in international and local companies.

He has relevant experience in Bursa Malaysia Corporate Governance and Securities Requirement. He possesses breadth and depth in Infrastructure, Civil & Environmental Turnkey Projects, Oil & Gas, Energy, Logistic and Cold Storage business, Commodity Trading role and Manufacturing. He also adopts best practices in Health, Safety and Environment (HSE) policies.

He graduated from University of Wisconsin at Madison, U.S.A in 1983 with a Bachelor of Science in Civil & Environmental Engineering. He is a registered professional engineer with the Board of Engineers Malaysia and a member of the Institution of Engineers, Malaysia (IEM). He currently serves as an Independent Non-Executive Director of Greenfield Berhad.

He does not have any family relationship with the directors and/or substantial shareholder of the Company.

### Managing Director Tan Ah Bah @ Tan Ah Ping

**Age: 75 | Gender: Male | Nationality: Malaysian**  
**Date appointed to Board: 25 October 2004**

**M**r. Tan Ah Bah @ Tan Ah Ping is the founder of STC Group. He was appointed to the Board of STC on 25 October 2004. He is currently the Managing Director of STC and a member of the Remuneration Committee.

In 1978, Mr. Tan Ah Bah @ Tan Ah Ping formed Syarikat Success Electronics Trading ("SSET"). In 1990, SETM was incorporated to take over the business activities of SSET and in 1998, he established STMKT to focus on the local marketing activities.

Currently, he is responsible for the overall management, strategic business planning and development, decision making and technical advisory of the STC Group. He also holds the role of Managing Director or Director in most of STC's subsidiaries.

He is the father of Ms. Tan Chung Ling, Ms. Tan Chung Chay and Ms. Tan Chung Chiah, who are the Deputy Managing Directors and Alternate Director of STC respectively. He is the father-in-law of Mr. Chang Kam Kuan, a Key Senior Management of STC.

He is the spouse of Madam Pan Kim Foon, a substantial shareholder of the Company.

## Profile of Our Directors (Cont'd)

### Deputy Managing Director Tan Chung Ling

**Age: 49 | Gender: Female | Nationality: Malaysian**  
**Date appointed to Board: 17 February 2006**

**M**s. Tan Chung Ling was appointed to the Board of STC as an Alternate Director to Madam Pan Kim Foon (a former Director of STC) on 17 February 2006. On 22 July 2015, she was appointed as the Executive Director of STC and redesignated as Deputy Managing Director on 28 July 2017, a position which she currently holds. She is a member of ESOS Committee and chairlady for Risk Management and Sustainability Committee to oversee the risk management of STC Group.

In 1999, she obtained her Bachelor of Commerce from Murdoch University, Australia and subsequently in 2001 she obtained her Masters of Electronic Commerce from Curtin University, Australia. Within the same year, she started her career at SETM as International Sales Coordinator.

Subsequently in 2003, she was transferred internally to STMKT and was promoted to Business Development Manager of STMKT in 2004. Currently, she is the Export Director of SETM and responsible for business strategic planning, market planning and developing new markets. At present, she also serves as the Director for several of the STC's subsidiaries.

She is the daughter of Mr. Tan Ah Bah @ Tan Ah Ping, the Managing Director of STC and Madam Pan Kim Foon, both of whom are substantial shareholders of the Company.

She is the sister of Ms. Tan Chung Chay (Deputy Managing Director of STC) and Ms. Tan Chung Chiah (Alternate Director to Mr. Tan Ah Bah @ Tan Ah Ping). She is also the spouse of Mr. Chang Kam Kuan, who is a Key Senior Management of STC.

### Executive Director Dato' Tan Wei Neng

**Age: 53 | Gender: Male | Nationality: Malaysian**  
**Date appointed to Board: 30 November 2015**

**D**ato' Tan Wei Neng was appointed as Chief Operating Officer (COO) and Executive Director of STC on 30 November 2015. He also serves as the Director for several subsidiaries of STC. He is also a member of the ESOS Committee.

He is a distinguished Chartered Accountant and an esteemed Member of the Malaysia Institute of Accountants ("MIA") since 2001.

He graduated with a Bachelor's Degree in Accounting (Hons) from Universiti Utara Malaysia (UUM), along with the successful completion of the Senior Management Development Program at University Technology Petronas (UTP). He was conferred an Honorary Doctor of Business Administration (DBA) by The Sabi University, France.

Dato' Tan was bestowed with the Darjah Setia Pangkuan Negeri (DSPN) of State Title by the Governor of the State of Penang, Malaysia. He is also an Honorary Fellow of The Association of Professional Managers and Entrepreneurs, UK.

He stands as a seasoned corporate leader and a finance professional with a remarkable career spanning over 28 years. He gained vast experiences in financial management, corporate exercises, taxation management, international trade and business development across diverse industries, and spearheaded the business development for STC.

He does not have any family relationship with the directors and/or substantial shareholders of the Company.

## Profile of Our Directors (Cont'd)

### Deputy Managing Director Tan Chung Chay

**Age: 45 | Gender: Female | Nationality: Malaysian**  
**Date appointed to Board: 28 July 2017**

**M**s. Tan Chung Chay was appointed as Executive Director of STC on 28 July 2017 and redesignated as Deputy Managing Director of STC on 1 November 2023.

She holds a Bachelor of Commerce in Finance and Marketing from Curtin University of Technology, Australia and an MBA in Finance from the University of Southern Queensland, Australia. In 2025, she completed the Global Chief Strategy Officer programme on strategic leadership with the National University of Singapore (NUS).

She started her career as a Sales Executive at STMKT in 2003 and was subsequently promoted to Sales Manager in 2008. In 2011, she was appointed as a director of STPL and NLE, subsidiaries of the company incorporated in Singapore. Currently, she is also the Head of Business Development, for the ASEAN region and plays critical role in expanding local and overseas markets.

She is the daughter of Mr. Tan Ah Bah @ Tan Ah Ping, the Managing Director of STC and Madam Pan Kim Foon, both of whom are substantial shareholders of the Company.

She is the sister of Ms. Tan Chung Ling (Deputy Managing Director of STC) and Ms. Tan Chung Chiah (Alternate Director to Mr. Tan Ah Bah @ Tan Ah Ping). She is also the sister-in-law of Mr. Chang Kam Kuan, who is a Key Senior Management of STC.

### Independent Non-Executive Director Chan Foong Ping

**Age: 55 | Gender: Female | Nationality: Malaysian**  
**Date appointed to Board: 23 September 2016**

**M**s. Chan Foong Ping was appointed to the Board on 23 September 2016 as an Independent Non-Executive Director. Ms. Chan is the Chairperson of the Audit Committee, Remuneration Committee, Nomination Committee and ESOS Committee.

Ms. Chan graduated with a Bachelor Degree in Accountancy from Universiti Putra Malaysia in 1995. She is a Chartered Accountant and member of MIA.

She commenced her career as an accountant at a subsidiary of Lion Group in 1998. Prior to that, she had 3 years of audit experience with Deloitte Kuala Lumpur.

From 2000 to 2011, she was attached to Phillips Foods, Inc. Group of companies. Her last held position was Executive Director of Phillips Foods Inc.'s subsidiary in Hong Kong where she was responsible for overseeing the financial management system of the Asia Pacific region. In 2011, she was appointed by Resource Holding Management Limited ("RHM"), a public company then listed on the AIM Market of the London Stock Exchange, as Group Finance Director.

She has been actively involved in corporate exercises, mergers and acquisitions, as well as corporate development as a freelance consultant since she left RHM in 2014.

She currently serves as an Independent Non-Executive Director of Seremban Engineering Berhad, PT Resources Holdings Berhad (resigned on 16 October 2026) and Seng Fong Holdings Berhad.

She does not have any family relationship with the directors and/or substantial shareholders of the Company.

## Profile of Our Directors (Cont'd)

### Non-Independent Non-Executive Director Dato' Yeoh Kim Wah

**Age: 73 | Gender: Male | Nationality: Malaysian**  
**Date appointed to Board: 7 March 2008**

Dato' Yeoh Kim Wah was appointed to the Board of STC on 7 March 2008 as a Non-Independent Non-Executive Director. He is also a member of the Audit Committee, Nomination Committee and ESOS Committee.

He is an entrepreneur with more than 40 years of extensive knowledge and experience in the electrical supplies industry. He was one of the founders of Syarikat See Wide Letrik Group of companies, a well-established electrical trading group in Malaysia. He was primarily responsible for business development and implementation of marketing strategies for these companies.

Furthermore, he has been appointed as a Trustee of The Electrical and Electronics Association of Malaysia. He is also the Honorary President of Persatuan Alumni Chung Ling High School, Wilayah Tengah Kuala Lumpur.

Presently, he holds directorships in NSK and several other private companies such as Oriental Group of companies, Eco Jaya Elektrik Sdn. Bhd. and See Wide Industries Sdn. Bhd.

He does not have any family relationship with the directors and/or substantial shareholders of the Company.

### Alternate Director to Tan Ah Bah @ Tan Ah Ping Tan Chung Chiah

**Age: 42 | Gender: Female | Nationality: Malaysian**  
**Date appointed to Board: 18 May 2023**

Ms. Tan Chung Chiah was previously appointed as an Alternate Director of STC to Madam Pan Kim Foon (a former Director of STC) from 21 October 2015 to 29 June 2020. She was subsequently appointed as an Alternate Director to Mr. Tan Ah Bah @ Tan Ah Ping on 18 May 2023.

She graduated with a Bachelor of Commerce Degree in Accounting and Finance from Deakin University, Australia in 2007. She is a Certified Practicing Accountant by profession. She is a Chartered Accountant and member of MIA since 2017.

She has 6 years of financial and taxation working experiences as a Tax Accountant in Australia before she joined as the Company's Cost Controller in 2013.

As the Cost Controller, she is responsible for the cost management and also overseeing the Group's corporate affairs in STC. She is also the director of NSZ, a subsidiary of STC incorporated in People's Republic of China.

She is the daughter of Mr. Tan Ah Bah @ Tan Ah Ping, the Managing Director of STC and Madam Pan Kim Foon, both of whom are substantial shareholders of the Company.

She is the sister of Ms. Tan Chung Ling and Ms. Tan Chung Chay (Deputy Managing Directors of STC). She is also the sister-in-law of Mr. Chang Kam Kuan, who is a Key Senior Management of STC.

## Profile of Our Key Senior Management

### Technical Director Chang Poay Hee

**Age: 68 | Gender: Male**  
**Nationality: Malaysian**

**M**r. Chang Poay Hee has completed his tertiary Education and is an Electrical Engineer by profession.

He began his working career in 1988 with Dynacraft Sdn. Bhd., Penang and subsequently with Sumitomo Electric Sintered Components Sdn. Bhd. and USG Malaysia Sdn. Bhd. He joined SETM in 1995 as the Technical Manager. He was responsible for the designs and the technical support for both the lighting and transformer products.

He was appointed as the Technical Director for SETM in 2008 and holds the responsibility in overseeing the overall operations particularly in design and manufacturing of the transformer division.

He does not have any family relationship with the directors and/or substantial shareholders of the Company.

### Director Chang Kam Kuan

**Age: 50 | Gender: Male**  
**Nationality: Malaysian**

**M**r. Chang Kam Kuan was appointed as the Technical Lighting and Project Sales Director of STC in 2015. In his role as Technical Lighting Director, he oversee the overall functionality of new products' designs, testing, development and productions support. As a Project Sales Director, he was responsible for planning, coordinating and monitoring various projects and programmes within their relevant schedules. He resigned as Technical Lighting and Project Sales Director in September 2022. During his tenure of service in this position, he led the team to great advancements in technology for the lighting industry.

He left his previous position to better focus on the business development of GPM. As a Director of GPM, he is responsible for the overall management, strategic business planning and development of GPM. He also holds directorships in iLCS and AHL.

Mr. Chang Kam Kuan is the spouse of Ms. Tan Chung Ling, who is the Deputy Managing Director of STC. He is also the son-in-law of Mr. Tan Ah Bah @ Tan Ah Ping, the Managing Director of STC and Madam Pan Kim Foon, both of whom are the substantial shareholders of the Company. He is also the brother-in-law of Ms. Tan Chung Chay (Deputy Managing Director of STC) and Ms. Tan Chung Chiah (Alternate Director of Mr. Tan Ah Bah @ Tan Ah Ping).

## Profile of Our Key Senior Management (Cont'd)

### Group Financial Controller Lo Chiow Lih

**Age: 46 | Gender: Male**  
**Nationality: Malaysian**

**M**r. Lo Chiow Lih has been with the Company as a Finance Manager since September 2010. In January 2016, he was promoted as Finance Controller and appointed as Chief Risk Officer in the same year. In January 2017, he was further promoted to Group Finance Controller. He is currently responsible for overseeing financial operations, internal audit and involved in planning, operational and strategic decision-making.

He began his public practice with one of the international accounting firm in 2005. He has over 20 years of financial and auditing experience across various industries.

He is a qualified Chartered Accountant from Malaysian Institute of Accountants. He graduated with a Bachelor Degree of Accounting from University of Malaya.

He does not have any family relationship with the directors and/or substantial shareholders of the Company.

#### Other Information Of The Directors and Key Senior Management

None of the Directors and Key Senior Management have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries, save for Dato' Yeoh Kim Wah as disclosed in Other Compliance Information at page 93.

All the Directors and Key Senior Management do not hold any other directorships of public companies and listed issuers, save for Datuk Ir. Kamarudin Bin Md Derom and Ms. Chan Foong Ping as disclosed in their profile at page 59 and 61 respectively.

None of the Directors and Key Senior Management have convicted of any offences other than traffic offences within the past five years (if any) and has no public sanctions and/or penalties imposed by the relevant regulatory bodies during the financial year.

#### Attendance of Directors at Board Meetings

There were five (5) Board meetings held during the financial year ended 30 June 2026 (refer to page 72 for number of meetings attended by each director).

## Corporate Governance Overview Statement

The Board of Directors of Success Transformer Corporation Berhad (“STC” or “Company”) (“Board”) acknowledges the importance of establishing and maintaining high standards of corporate governance structure within STC and its subsidiaries and associates (“Group” or “STC Group”). Steadfast in discharging its responsibilities to safeguard and increase shareholders’ value as well as the Group’s financial performance, the Board is committed to ensure that the principles and best practices of the Malaysian Code on Corporate Governance 2021 (“MCCG 2021”) are implemented.

The Corporate Governance Overview Statement (“CG Statement”) provides a summary of the corporate governance practices of the Company during the financial year ended 30 June (“FYE”) 2026 with reference to the three key principles of good corporate practices as set out in the MCCG 2021. This CG Statement is prepared in compliance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) (“MMLR”) and it is to be read together with the Company’s Corporate Governance Report (“CG Report”) for the FYE 2026. The CG report of the Company is available on Bursa Securities’ website at [www.bursamalaysia.com](http://www.bursamalaysia.com) and the Company’s website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

The CG Report provides the details on how the Company has applied each of the Practices as set out in the MCCG 2021 and any departures thereof during the FYE 2026. Save for the exceptions which are fully described in the CG Report, the Board is satisfied that the Company has complied with the MCCG 2021 throughout the FYE 2026.

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

#### I – Board Responsibilities

The Board is responsible for the overall governance and conduct of the Group’s strategic plan, including its implementation and is accountable for the performance of the Group.

The Board assumes the following duties and responsibilities:

- Reviews and adopts a strategic plan for the Company, addresses the sustainability of the Company’s business policies, takes into consideration Economic, Environmental, Social and Governance (“EESG”) aspects and performance as well as to ensure they fit in with the Company’s overall business strategy;
- Oversees the conduct of the Company’s business;
- Identifies principal risks faced by the Group and ensuring the implementation of appropriate systems to manage and mitigate these risks;
- Succession planning, including appointing and training or replacing Directors;

- Reviews the application of corporate governance principles and the extent of the Group’s compliance with the best practices set out under the Code of Conduct, directions and guidelines established by the relevant regulatory bodies;
- Oversees the development and implementation of a shareholder communication policy; and
- Reviews the adequacy and integrity of the Group’s internal control management information system.

To assist in the discharge of its duties, the Board has established the Audit Committee (“AC”), Nominating Committee (“NC”), Remuneration Committee (“RC”) and Employees’ Share Option Scheme (“ESOS”) Committee (“EC”) (collectively known as the “Board Committee(s)”), to examine specific issues within their respective terms of reference as approved by the Board and to report their recommendations to the Board. The ultimate responsibility for decision making, however, lies with the Board.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### 1.1 Chairman

The Chairman is responsible for the leadership of the Board in ensuring the effectiveness in all aspects of its role. The Chairman assumes the following duties and responsibilities:

- Leading the Board in establishing and monitoring good corporate governance practices in the Company;
- Leading the Board and ensuring effectiveness in all aspects of its role;
- Ensuring an efficient organisation and conduct of the Board's function and meetings;
- Facilitating the effective contribution of all Directors at Board meetings;
- Chairing Board meetings and encouraging active participation and allowing dissenting views to be freely expressed and discussed during the meetings;
- Chairing general meetings of the Company and providing clarification on issues that may be raised by the shareholders;
- Promoting constructive and respectful relations between Directors, as well as between the Board and Management of STC; and
- Ensuring effective communication with the shareholders and relevant stakeholders.

##### 1.2 Separation of Positions of the Chairman and Managing Director

The Chairman and the Managing Director are held by two different individuals. During the FYE 2026, the Board is led by the Independent Non-Executive Chairman, Datuk Ir. Kamarudin Bin Md Derom, focusing on governance and compliance, whereas the Managing Director, Tan Ah Bah @ Tan Ah Ping, manages the business and operations of the Group and implements the Board's decisions. There is a clear division of responsibilities between the Chairman and Managing Director to engender accountability and facilitate the division of responsibility, such that no individual has unfettered powers over decision making. The Chairman is responsible for ensuring the adequacy and effectiveness of the Board's governance process and acts as a facilitator during the Board meetings to ensure that contribution by Directors is forthcoming on matters being deliberated and that no Board member dominates the discussion. The Managing Director, supported by the Key Senior Management team, implements the Group's strategic plans, policies and decisions adopted by the Board and oversees the operations and business development of the STC Group.

##### 1.3 Independent Non-Executive Directors and Non-Independent Non-Executive Directors

The Independent Non-Executive Directors and the Non-Independent Non-Executive Directors bring to bear objective and independent views, advice and judgment on interest, not only of the Group, but also of shareholders, employees, customers, suppliers and many other stakeholders through which the Group conducts its business. The Independent Non-Executive Directors are essential for protecting the interest of shareholders and are able to make significant contributions to the Company's decision making by bringing the quality of detached impartiality.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### 1.4 Board Committee(s)

The Board is supported by the Board Committees which comprises Independent Non-Executive Directors to provide independent oversight of management and to ensure that there are appropriate checks and balances in discharging its oversight function. The Board may form such other committees from time to time as dictated by business imperatives and/or to promote operational efficiency.

Nonetheless, the Board Committees have their roles and functions, written terms of reference and authorities defined. The Board will review the terms of reference of the Board Committees to ensure that the terms of reference remain relevant.

The terms of reference of the Board Committees are available on the Company's website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

##### Audit Committee

The duties and responsibilities of the AC are as follows:

- Performs the following in relation to the internal audit function:
    - o reviews the adequacy of the scope, function, competency and resources of the internal audit function, and that it has the necessary authority to carry out its works;
    - o reviews the internal audit results, and where necessary, ensures that appropriate action is taken on the recommendations of the internal audit function; and
    - o reviews the appointment or re-appointment of the internal auditors, the audit fee and questions of resignation or dismissal;
  - Reviews the related parties' transactions and conflict of interest situations that may arise within the Company or the Group including transaction, procedure or course of conduct that raises a question of management integrity;
  - Reviews the Statement on Risk Management and Internal Control and Audit Committee Report to be published in the Annual Report of the Company, and to recommend the same to the Board for approval;
  - Identifies and directs any special project or investigates and reports on any issues or concerns regarding the Management of the Group;
  - Reviews and discusses sustainability matters with the Risk Management and Sustainability Committee ("RMSC") and reports to the Board;
  - To keep under review the whistle-blowing mechanism and anti-corruption compliance of the Company;
  - Considers other topics as highlighted by the Board; and
  - Undertakes continuous professional development to keep abreast of relevant developments in accounting and auditing standards, practices and rules.
- Reviews the performance of the external auditors according to the terms of reference of the AC and non-audit fee policy;
  - Considers and recommends the appointment of the external auditors, audit fees and any questions regarding resignation or dismissal;
  - Reviews the quarterly results and year ended financial statements, prior to obtaining approval from the Board;
  - Convenes meetings with the external auditors, internal auditors or both, without the presence of Directors and employees of the Group, whenever the AC deems necessary;

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### 1.4 Board Committee(s) (Cont'd)

###### Nomination Committee

The duties and responsibilities of the NC are as follows:

- Reviews regularly the Board structure, size and composition and makes recommendations to the Board with regards to any adjustments that are deemed necessary, including the succession plan;
- Identifies and recommends to the Board suitable nominees for appointment to the Board and Board Committees;
- Considers and in making its recommendations, candidates for directorships proposed by the Chief Executive Officer or any other senior executive or any Director or shareholder;
- Recommends to the Board, Directors to fill the seats of the Board Committees;
- Recommends to the Board for continuation (or not) in service of Executive Director(s) and Directors who are due for retirement by rotation;
- Facilitates and organises the effectiveness assessment for the Board, the Board Committees, each individual Director and the Company Secretaries on an ongoing basis;
- Assists the Board in its annual review of its required mix of skills and experience and other qualities, including core competencies which the Non-Executive Directors should bring to the Board;
- Carries out annual evaluation of the Board, including review of the Board's performance in addressing the Group's material sustainability risk and opportunities.
- Assesses the independence of the Independent Directors annually; and
- Reviews the fulfilment of Director's training and discloses details in the Annual Report as appropriate.

###### Remuneration Committee

The duties and responsibilities of the RC are as follows:

- Considers and recommends to the Board the remuneration framework for Directors, including the Chairman as well as Key Senior Management;
- Reviews and assesses the remuneration packages needed to attract, retain and motivate Directors of the quality required to manage the business of the Group successfully; and
- Reviews the Remuneration Policy periodically with due consideration on relevant factors such as the demands, complexities and performance of the Company, as well as the skills and experience required for the Directors and Key Senior Management.

###### ESOS Committee

The duties and responsibilities of the EC are as follows:

- Administers the ESOS in accordance with the provisions of the By-Laws of the ESOS by doing all acts and things and/or caused the Company to enter into any transaction, agreement, deed, document or arrangement, make rules, regulations or impose terms and conditions or delegate part of its powers relating to the ESOS, which the EC may in its discretion consider to be necessary or desirable to give full effect to the ESOS and generally exercise such powers and perform such acts as are deemed necessary or expedient to promote the best interest of the Company;
- Exercises its power to correct any defect, omission, or reconcile any inconsistency in the ESOS or in any agreement providing for an ESOS in a manner and to the extent it shall deem necessary to expedite and make the ESOS fully effective; and
- Recommends to the Board any modification, variation and/or amendment of the By-Laws of the ESOS as it shall in its discretion thinks fit at any time and from time to time.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### 1.4 Board Committee(s) (Cont'd)

###### ESOS Committee (Cont'd)

The Board has been authorised and empowered to give effect to the establishment of an ESOS of up to 15% of the total number of issued shares of STC (excluding treasury shares) at any point in time during the duration of the ESOS for the eligible employees and Directors of STC Group.

The EC is currently headed by Chan Foong Ping and comprises three (3) other members namely Dato' Tan Wei Neng, Dato' Yeoh Kim Wah and Tan Chung Ling.

##### 1.5 Board Charter

There is a formal schedule of matters reserved to the Board for its deliberation and decision to ensure the direction and control of the Company lies with the Board. In discharging its duties, the Board is guided by its Board Charter which outlines the authorities, delegations, responsibilities of the Board and other matters that are specifically reserved for the Board.

Significant matters requiring deliberation and approval from the Board are also clearly defined in the Board Charter as matters reserved for the Board for consideration and approval during the Board meetings. The key matters reserved for the Board's approval, amongst other matters, include corporate plan and programme, material acquisitions and disposals, material investments, major agreements/contracts, changes to the management and control structure and compliance with relevant laws and regulations. In addition, the authorisation requirements delegated to the Management are incorporated in the key business processes and stated in the Group's policies and procedures.

The management function is conducted by, or under the supervision of, the Managing Director as directed by the Board and by other officers to whom the management function is properly delegated by the Managing Director. The Management provides the Board with information in a form, timeframe and quality that will enable the Board to discharge its duties effectively. Directors are entitled to request additional information at any time when they consider it appropriate.

In line with Practice 2.1 of the MCCG 2021, the Board Charter is available on the Company's website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

##### 1.6 Code of Conduct

The Board has formalised a Code of Conduct, setting out the standards of conduct expected from Directors and all employees of the Group. The Code of Conduct provides guidance for Directors regarding ethical and behavioural considerations and/or actions as they address their duties and obligations during the appointment. The Board should periodically review the Code of Conduct which is available on the Company's website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

##### 1.7 Whistleblowing Policy and Procedures

The Board has established a Whistleblowing Policy and Procedures to foster an environment where integrity and ethical behaviour are maintained and any illegal acts or failure to comply with regulatory requirements that are taking place may be exposed. The Whistleblowing Policy and Procedures provides a mechanism for employees, stakeholders and other interested parties to confidentially bring to the attention of the AC any concerns related to matters covered by the Group's Code of Conduct, legal issues and accounting or audit matters.

The Whistleblowing Policy and Procedures is available on the Company's website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

##### 1.8 Anti-Bribery and Corruption Policy

The Company adopts the Anti-Bribery and Corruption Policy ("ABC Policy") which governs the prevention of corruption and unethical practices within the Group pursuant to the MMLR and Section 17A of the Malaysian Anti-Corruption Commission Act 2009. The purpose of the ABC Policy is to set out the Company's responsibilities including its employees, officers and directors to observe and uphold the Company's position against corruption and bribery. The ABC Policy provides information and guidance on how the Company expects the employees to conduct themselves, recognise bribery and corruption and to set out the procedure on how to raise concerns on breach of the ABC Policy.

The ABC Policy is published on the Company's website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### 1.9 Sustainability Governance

The Board is mindful of the importance of business sustainability and, in conducting the Group's business, the impact of the Group's business on the EESG aspects are taken into consideration. The Board will incorporate the above aspects while formalising the company's strategies on promoting sustainability.

The Board also incorporated the assessment of the Board's understanding of sustainability issues in the annual performance evaluation. This is critical to the Company's performance and reflects the Board's ongoing commitment to sustainability.

##### 1.10 Access to Information and Advice

The Board has full and unrestricted access to all information pertaining to the Group's business and affairs. Directors are supplied with relevant information and reports on financial, operational, corporate, regulatory, business development and audit matters for decisions to be made on an informed basis and effective discharge of the Board's responsibilities.

Besides that, the Board may obtain independent professional advice if so required in furtherance of their duty at the Company's expense upon approval from the Board. In addition, the Board is regularly updated and advised by the Company Secretaries who are qualified and competent on statutory and regulatory requirements in carrying out their roles and responsibilities.

The Management provides the Board with timely, relevant and quality information that enables the Board to discharge its duties effectively. Directors are entitled to request additional information at any time when they consider it appropriate. Every possible effort will be made to ensure that the Board papers are tabled at Board meetings and made available to all the Directors attending the Board meetings in a timely manner, regardless of the location.

##### 1.11 Assignment of Authority and Responsibility

Directors may delegate their powers as they consider appropriate through appropriate manual of delegations or manual of authorities. However, the ultimate responsibility for strategy and control rests with the Directors as guided by the Managing Director.

##### 1.12 Company Secretaries

For the FYE 2026, the Board was supported by qualified and experienced Joint Company Secretaries, Ms. Chua Siew Chuan and Ms. Chin Mun Yee. The Company Secretaries provide timely advice, updates and notifications to the Board on matters relating to compliance with applicable laws, regulations and corporate governance. The Company Secretaries attend all Board and Board Committee meetings to ensure that meetings are properly convened, and that deliberations as well as decisions are properly recorded and maintained. They are also responsible for ensuring adherence to Board's policies and procedures, as well as compliance with all relevant statutory and regulatory requirements.

##### 1.13 Board Meeting and Meeting Materials

In order to discharge the Board's responsibilities effectively, the Board meets regularly on a quarterly basis. Additional or special Board meetings may be convened as and when necessary to consider and deliberate on any urgent proposals or matters under their purview of which requires the Board's expeditious review or consideration. Such meetings will enable the Board members to effectively assess the viability of the business and corporate proposals together with the principal risks that may have significant impact on the Group's business or on its financial position and the mitigating factors. All Board approvals sought are supported with all the relevant information and explanations required for an informed decision to be made.

The notice of meetings and agendas are sent to the Directors electronically at least one week in advance and Board meeting papers are delivered to the Directors electronically at least five (5) business days prior to the Board meetings. This enables the Directors to prior peruse the matters to be deliberated upon, and if necessary, more information will be provided during the meeting for further deliberation and informed decision making. External advisors may be invited to attend Board meetings to provide further details, clarifications and/or advise the Board as and when required on matters to be deliberated.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I – Board Responsibilities (Cont'd)

##### II – Board Composition

The Board composition of the Company represents a mix of knowledge, skills and expertise which assist the Board in effectively discharging its stewardship and responsibilities.

As at the date of this Annual Report, the Board comprises seven (7) members (excluding Alternate Director), consisting of one (1) Independent Non- Executive Chairman, one (1) Independent Non-Executive Director, one (1) Non-Independent Non-Executive Director and four (4) Executive Directors (including a Managing Director and 2 Deputy Managing Directors). The Board composition complies with Paragraph 15.02(1) of the MMLR which requires at least two (2) or one-third (1/3) of the Board, whichever is higher, are the independent directors.

The Board through the NC, conducts an annual review of its sizes and composition, to determine if the Board has the right size and sufficient diversity with independence elements that fit the Company's objectives and strategic goals.

The Board takes note on Practices 5.2 of the MCG 2021 which recommend that at least half of the Board members should be independent directors. Although less than half of the Board comprises Independent Directors, the Board is of the view that its current composition provides an appropriate mix of knowledge, skills, and industry experience to support effective decision making and to ensure the continued success of the Company. Further, none of the Independent Directors are involved in any business dealings or the day-to-day management of the Group. This enables them to exercise independent judgement and to act in the best interest of the Company and its shareholders. All Independent Directors have met the criteria of "Independent Director" as defined in Paragraph 1.01 of the MMLR, and the Board is satisfied with the level of independence demonstrated.

The profiles of each Director are presented on page 59 to 62.

#### 2.1 Boardroom Diversity

The Board recognises that Board diversity is an essential element contributing to sustainable development, making prudent business sense and promoting better corporate governance in the Company. The Board does not discriminate on the basis of ethnicity, age, gender, nationality, political affiliation, religious affiliation, marital status, education background or physical ability.

The Board also recognises that having a range of different skills, backgrounds, experience and diversity are essential in ensuring a broad range of viewpoints to facilitate optimal decision making and effective governance.

The Board is of the view that while promoting boardroom diversity is essential, the normal selection criteria of a Director, based on an effective blend of competencies, skills, extensive experience and knowledge to strengthen the Board, should remain a priority. The Board is satisfied with the current composition of its members and is of the view that with the current mix of skills, knowledge, experience and strength of its members has enabled the Board to discharge its duties effectively and in a competent manner. In addition, the Board comprises at least 30% women directors in accordance with Practice 5.9 of the MCG 2021 and the Group maintains at least 30% women in Senior Management.

The Diversity Policy is available on the Company's website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II – Board Composition (Cont'd)

##### 2.1 Boardroom Diversity (Cont'd)

As at date of this Annual Report, the diversity of the Board (excluding Alternate Director) in the gender and age distribution falling within the respective age group is as follows:

| Gender | Age Group (Years) |       |       |       |              |
|--------|-------------------|-------|-------|-------|--------------|
|        | 41–45             | 46–50 | 51–60 | 61–65 | 66 and above |
| Male   | -                 | -     | 1     | -     | 3            |
| Female | 1                 | 1     | 1     | -     | -            |

Presently, there are three (3) female Directors (excluding Alternate Director) on the Board, representing 43% of the Board. Meanwhile, there are also 31% women employees in the Senior Management team of subsidiaries in Malaysia.

##### 2.2 Time Commitment

The Board meets at least five (5) times a year, scheduled well in advance before the end of the preceding financial year to facilitate the Directors in planning their meeting schedule for the year and additional meetings are convened as and when necessary. The Board obtains the commitment from Directors to devote sufficient time and effort to carry out their responsibilities at the time of their appointment. Each Director is expected to commit time as and when required to discharge the relevant duties and responsibilities, besides attending meetings of the Board and Board Committees. The Directors are not allowed to hold more than five (5) directorships in listed issuers according to the MMLR in order to enable the Directors to devote their times to discharge their duties and responsibilities effectively. At the quarterly Board meetings, the Board reviews the business performance of the Group and discusses major operational and financial issues. All pertinent issues discussed during the Board meetings in arriving at decisions and conclusions are properly recorded by the Company Secretaries by way of minutes of meetings.

The Board held five (5) meetings during the FYE 2026 and the attendance of each Director are as follows:

| Name of Directors                | No. of Meetings Attended |
|----------------------------------|--------------------------|
| Datuk Ir. Kamarudin Bin Md Derom | 5/5                      |
| Tan Ah Bah @ Tan Ah Ping         | 5/5                      |
| Tan Chung Ling                   | 5/5                      |
| Dato' Tan Wei Neng               | 5/5                      |
| Tan Chung Chay                   | 5/5                      |
| Chan Foong Ping                  | 5/5                      |
| Dato' Yeoh Kim Wah               | 5/5                      |

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II – Board Composition (Cont'd)

##### 2.3 Directors' Training

All Directors of the Company have successfully completed the Mandatory Accreditation Programme ("MAP") Part I and Part II, prescribed by Bursa Securities. The Directors will continue to attend other relevant training programmes as appropriate, to further enhance their skills and knowledge as well as fully equip themselves to effectively discharge their duties.

During the FYE 2026, all Directors of the Company had attended appropriate training or seminar programmes to update and enhance their knowledge which enabled them to discharge their duties and responsibilities effectively as a Director, in order to keep abreast of the developments in the marketplace. The training programmes attended by the Directors are as follows:

| Name of Directors                 | Training Programme                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Datuk Ir. Kamarudin Bin Md. Derom | <ul style="list-style-type: none"> <li>Audit Oversight Board's Conversation with Audit Committees</li> </ul>                                                                                                                                                                                                                                                                                                            |
| Tan Ah Bah @ Tan Ah Ping          | <ul style="list-style-type: none"> <li>Integrated AMLA &amp; Anti-Bribery Compliance</li> </ul>                                                                                                                                                                                                                                                                                                                         |
| Tan Chung Ling                    | <ul style="list-style-type: none"> <li>Influential Interpersonal Mastery</li> </ul>                                                                                                                                                                                                                                                                                                                                     |
| Dato' Tan Wei Neng                | <ul style="list-style-type: none"> <li>BV's ESG's Webinar</li> </ul>                                                                                                                                                                                                                                                                                                                                                    |
| Tan Chung Chay                    | <ul style="list-style-type: none"> <li>Audit Oversight Board's Conversation with Audit Committees</li> </ul>                                                                                                                                                                                                                                                                                                            |
| Chan Foong Ping                   | <ul style="list-style-type: none"> <li>Audit Oversight Board's Conversation with Audit Committees</li> <li>Compliance with Listing Requirements : Reporting of Financial Statements</li> <li>Implementation of ISSA 5000, General Requirements for Sustainability Assurance Engagements</li> <li>MIA Sustainability Showcase 2025</li> <li>Introduction to New Disclosure Requirements for Shariah Screening</li> </ul> |
| Dato' Yeoh Kim Wah                | <ul style="list-style-type: none"> <li>Audit Oversight Board's Conversation with Audit Committees</li> </ul>                                                                                                                                                                                                                                                                                                            |
| Tan Chung Chiah                   | <ul style="list-style-type: none"> <li>Tax Seminar on Budget 2026</li> <li>Virtual MIA International Accountants Conference 2026</li> </ul>                                                                                                                                                                                                                                                                             |

The Company Secretaries will circulate the relevant statutory and regulatory requirements from time to time for the Board's reference and brief the Board on the updates, where applicable. The external auditors will also provide briefing to the Board on Malaysian Financial Reporting Standards which that affects the Group's financial statements for the financial year under review.

The Board will on continuing basis, evaluate and determine the necessary trainings for each of the Directors, particularly on relevant new laws, regulations and essential practices for effective corporate governance and risk management to enable the Directors to effectively discharge their duties.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II – Board Composition (Cont'd)

##### 2.4 Nominating Committee

The objective of the NC is to ensure that there is a formal and transparent procedure for the appointment of new directors as well as appraisal of directors for recommendation to the Board. However, the Board has the final decision on appointments after considering the recommendations by the NC. The current NC of the Company comprises entirely Non-Executive Directors and the members are as follows:

| Name                             | Designation | Directorship                           |
|----------------------------------|-------------|----------------------------------------|
| Chan Foong Ping                  | Chairman    | Independent Non-Executive Director     |
| Datuk Ir. Kamarudin Bin Md Derom | Member      | Independent Non-Executive Chairman     |
| Dato' Yeoh Kim Wah               | Member      | Non-Independent Non-Executive Director |

The NC held one (1) meeting during the FYE 2026 and all Committee members attended the meeting.

The composition, authority as well as the duties and responsibilities of the NC are set out under its terms of reference, which is available on the Company's website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

##### 2.5 Nomination, Appointment and Re-election of Director

The NC will assess the suitability of an individual by referring to the Diversity Policy of the Company, which particularly focused on the individual's mix of skills, experience and professionalism that the candidate can bring to complement the Board and Key Senior Management to discharge its responsibilities in an effective and competent manner. A diverse Board composition is crucial for promoting different perspective and ensure inclusive decision making. Therefore, to ensure a balanced board composition, the NC reviewed the diversity of the Board to ensure it can provide a desired mix of experience, skills, competence, race, gender, culture and nationality.

The other factors that will be taken into account by the NC before making recommendations to the Board include the candidates' ability to commit sufficient time and attention to the Group's matters as well as to satisfy the independence test of a director, considering the candidate's character, integrity and professionalism as guided by Fit and Proper Policy.

The activities undertaken by the NC during the FYE 2026 were as follows:

##### a. Reviewed and assessed the AC

Pursuant to Paragraph 15.20 of the MMLR, the NC has reviewed the terms of office of the AC and each of its members. The NC was satisfied that the AC and its members have carried out their duties in accordance with its terms of reference during the financial year under review.

An evaluation exercise was carried out by the NC on the AC to assess the effectiveness of each of the AC members, including the evaluation on the AC as a whole by assessing the individual AC members' skills and competencies, meeting administration and conduct, their contribution and interaction, quality of input and understanding of roles and responsibilities as an AC member.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II – Board Composition (Cont'd)

##### 2.5 Nomination, Appointment and Re-election of Director (Cont'd)

###### b. Assessed the effectiveness of the Board and Board Committee

The NC is responsible for carrying out Board effectiveness assessment, including the Board Committees and individual Director. The effectiveness of the Board is assessed in various areas, including Board diversity, composition and governance, the quality of information decision making and boardroom activities. The effectiveness of the Board Committees is assessed in terms of composition and governance, meeting administration and conduct, skills and competencies together with roles and responsibilities.

The Directors' assessment is intended to assess their contribution, performance, calibre and personality in relation to the skills, experience and other qualities they bring to the Board. The assessment examines Directors' ability to provide input during the meetings and demonstrate high level of integrity in decision making.

The Board and Board Committee assessment has been carried out by the NC on 13 October 2026 by answering and filling up the AC evaluation questionnaire, AC members' self and peer evaluation, Directors' self and peer evaluation form, Independent Directors' self-assessment checklist, Independent Directors' evaluation form, Board and Board Committee evaluation forms.

###### c. Assessed and recommended on the re-election of Directors

In accordance with the Constitution of the Company, all directors shall retire from office once in every three (3) years but shall be eligible for re-election and one-third (1/3) of the directors shall retire from office and be eligible for re-election at each Annual General Meeting ("AGM").

Based on the scheduled of rotation, the following Directors are subject to retirement by rotation pursuant to Clause 90 of the Company's Constitution at the forthcoming 22<sup>nd</sup> AGM:

- i) Tan Ah Bah @ Tan Ah Ping; and
- ii) Tan Chung Chay

The above said Directors have offered themselves for re-election at the forthcoming 22<sup>nd</sup> AGM. The NC has also taken into consideration the outcome of the Directors' self-assessment prior to making recommendations to the Board on who would be seeking for re-election at the AGM.

Newly appointed directors during the financial year shall hold office until the next following AGM and shall then be eligible for re-election. This requirement has been adhered to by the Board members at the AGM.

The NC is responsible for recommending suitable candidates for appointment to the Board and those Directors who are eligible to stand for re-election.

##### 2.6 Tenure of Independent Director

The retention of Independent Directors who have served a cumulative term of nine (9) years shall be subject to annual shareholders' approval in line with Practice 5.3 of the MCCG 2021. If the Board continues to retain the Independent Director beyond nine (9) years, the Board should provide justification and seek annual shareholders' approval through a two-tier voting process.

The Board is of the view that the independence of the Independent Directors should not be determined solely or arbitrarily by their tenure of service. The Board believes that continued contribution will provide stability and benefits to the Board and the Company as a whole, especially their invaluable knowledge towards the Group's operations gained throughout the years.

The calibre, qualification, experience and personal qualities, particularly of the Director's integrity and objectivity in discharging his/her responsibilities in the best interest of the Company should be the predominant factors to determine the ability of a Director to serve effectively as an Independent Director.

The Board is also confident that the Independent Directors themselves, after having provided all the relevant confirmations on their independence, will be able to determine if they can continue to bring independent and objective judgment during Board deliberations and decision making.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II – Board Composition (Cont'd)

##### 2.6 Tenure of Independent Director (Cont'd)

As at the date of this Statement, none of the Independent Directors has served the Board for more than nine (9) years except for Ms.Chan Foong Ping.

During the FYE 2026, Ms. Chan Foong Ping, the Independent Non-Executive Director, had served on the Board for a cumulative term of more than nine (9) years since her appointment to the Board on 23 September 2016. In accordance with Practice 5.3 of the MCGG 2021, shareholders' approval for the retention of Ms. Chan Foong Ping as an Independent Director was sought through a two-tier voting process at the 21<sup>st</sup> AGM held on 4 December 2025 and the requisite shareholders' approval was obtained. She may continue to serve as an Independent Director until the conclusion of the forthcoming 22<sup>nd</sup> AGM.

The Company had proposed to seek for shareholders' approval at the forthcoming AGM through a two-tier voting process, for her to continue serving as the Independent Non-Executive Director of the Company for another year.

In accordance with the MCGG 2021, the Board, through the NC, has undertaken a rigorous relevant review and assessment, and has recommended that Ms. Chan Foong Ping continue to serve as an Independent Non-Executive Director based on the following justifications:

- Ms. Chan Foong Ping has fulfilled the definition of an Independent Director as set out under Paragraph 1.01 of the MMLR;
- Ms. Chan Foong Ping was able to exercise independent judgement and act in the best interest of the Company;
- there was no existing and potential conflict of interest that Ms. Chan Foong Ping could have with the Company, as she has not entered into any contract or transaction with the Company and/or its subsidiaries within the scope and meaning as set forth under Paragraph 5 of Practice Note 12 of the MMLR; and
- Ms. Chan Foong Ping has not developed, established, or maintained any significant personal or social relationship, whether direct or indirect, with the Executive Directors, major shareholders or management of the Company (including their family members) other than normal engagements and interactions on a professional level, consistent and expected of her to carry out her duties as an Independent Non-Executive Director.

In view thereof, the Board recommended and supported the retention of Ms. Chan Foong Ping as an Independent Director, subject to the approval of the shareholders through a two-tier voting process at the Company's forthcoming 22<sup>nd</sup> AGM to be held on 3 December 2026.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### III – Remuneration Policies and Procedures

##### 3.1 Remuneration Committee

The objective of the RC is to recommend the remuneration framework of Executive Directors to the Board. The remunerations and entitlements of the Non-Executive Directors including the Non-Executive Chairman shall be a matter to be decided by the Board as a whole with the Director concerned abstaining from deliberation and voting on their individual remuneration.

The RC comprises of two (2) Non-Executive Directors and one (1) Executive Director. The members of the RC are as follows:

| Name                             | Designation | Directorship                       |
|----------------------------------|-------------|------------------------------------|
| Chan Foong Ping                  | Chairman    | Independent Non-Executive Director |
| Tan Ah Bah @ Tan Ah Ping         | Member      | Managing Director                  |
| Datuk Ir. Kamarudin Bin Md Derom | Member      | Independent Non-Executive Chairman |

The composition, authority as well as the duties and responsibilities of the RC are set out in its terms of reference which is available at the Company's website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

The RC had one (1) meeting during the FYE 2026. This meeting was attended by all members.

##### 3.2 Remuneration of Director

The RC adopts the principles recommended by the MCGG 2021 in determining the Directors' remuneration, whereby, the remuneration of the Executive Directors is designed to link rewards to the Group's performance whilst the remuneration of the Non-Executive Directors is determined in accordance with their experience and the level of responsibilities assumed. The RC reviews the Board remuneration policy annually, considering various factors including the Non-Executive Directors' fiduciary duties, time commitments expected on the Non-Executive Directors and Board Committee members and the Company's performance as well as the market condition. The Directors' fees are subject to the approval of the shareholders of the Company at the AGM.

The number of Directors of the Company whose income falls within the following bands are set out as follows:

| Range of Remuneration        | Number of Directors |               |
|------------------------------|---------------------|---------------|
|                              | Executive           | Non-Executive |
| RM 1 to RM 50,000            | -                   | -             |
| RM 50,001 to RM 100,000      | -                   | 1             |
| RM 100,001 to RM 150,000     | -                   | 2             |
| RM 750,001 to RM 800,000     | 1                   | -             |
| RM 850,001 to RM 900,000     | 1                   | -             |
| RM 950,001 to RM 1,000,000   | 1                   | -             |
| RM 2,350,001 to RM 2,400,000 | 1                   | -             |

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### III – Remuneration Policies and Procedures (Cont'd)

##### 3.2 Remuneration of Director (Cont'd)

The aggregate remuneration paid or payable to all Directors are further categorised into the following components:

| Group         | Fees*<br>RM'000 | Salaries &<br>other<br>emoluments<br>RM'000 | Employees<br>share option<br>scheme<br>expenses<br>RM'000 | Benefits<br>in<br>kind<br>RM'000 | Total<br>RM'000 |
|---------------|-----------------|---------------------------------------------|-----------------------------------------------------------|----------------------------------|-----------------|
| Executive     | 11              | 4,815                                       | -                                                         | 100                              | 4,926           |
| Non-executive | 314             | 11                                          | -                                                         | -                                | 325             |

| Company       | Fees*<br>RM'000 | Salaries &<br>other<br>emoluments<br>RM'000 | Employees<br>share option<br>scheme<br>expenses<br>RM'000 | Benefits<br>in<br>kind<br>RM'000 | Total<br>RM'000 |
|---------------|-----------------|---------------------------------------------|-----------------------------------------------------------|----------------------------------|-----------------|
| Executive     | -               | 1,448                                       | -                                                         | 48                               | 1,496           |
| Non-executive | 314             | 11                                          | -                                                         | -                                | 325             |

\* Subject to the approval of shareholders

The above disclosure includes the remuneration paid to Directors who had received his/her remuneration in his/her capacity as Executive Director or Director and/or manager of the subsidiaries of STC.

The Board is of the opinion that it is not in the best interest of the Company to disclose the remuneration of directors on named basis according to the MCCG 2021 due to the sensitivity of their remuneration package and privacy.

##### 3.2 Remuneration of Key Senior Management

The remuneration of Key Senior Management is based on the policies and procedures recommended by the RC. This is in line with Practice 7.2 of MCCG 2021.

Although MCCG 2021 provides that the Company should disclose the remuneration of the top Key Senior Management on a named basis, the Board has opined that it is not in the best interest of the Company to make such disclosures on the remuneration of the Key Senior Management due to the sensitivity of their remuneration packages, privacy, competition and issues of staff poaching.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

#### I – Audit Committee

The AC of the Company comprises exclusively Non-Executive Directors and majority all of whom are Independent Non-Executive Directors. The members of the AC are as follows:

| Name                             | Designation | Directorship                           |
|----------------------------------|-------------|----------------------------------------|
| Chan Foong Ping                  | Chairman    | Independent Non-Executive Director     |
| Dato' Yeoh Kim Wah               | Member      | Non-Independent Non-Executive Director |
| Datuk Ir. Kamarudin Bin Md Derom | Member      | Independent Non-Executive Chairman     |

The AC Chairman is currently led by Ms Chan Foong Ping and she is not the Chairman of the Board. The composition, authority as well as the duties and responsibilities of the AC are set out in its terms of reference and a copy is available on the Company's website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

The members of the AC possess a mix of skills, knowledge and appropriate level of expertise and experience to enable them to discharge their duties and responsibilities pursuant to the terms of reference of the AC. In addition, the AC members are literate in financials and are able to understand, analyse and challenge matters under the purview of the AC including the financial reporting process.

The Board takes responsibility to present a true and fair view of the Group's and Company's financial performance and prospects to its shareholders. The Board is assisted by the AC to review and recommend the Group's and Company's financial reporting process, the quality of financial reporting and to ensure that the financial statements are in full compliance and prepared in accordance with the provisions of the Companies Act 2016 as well as the application of the Malaysian Financial Reporting Standards and IFRS Accounting Standards.

#### 4.1 Assessment of External Auditor

The Board, through the AC, maintains a formal and transparent relationship with the Group's external auditors in seeking valuable professional advice and ensuring compliance with the Malaysian Financial Reporting Standards issued by the Malaysian Accounting Standards Board. The AC meets up with the external auditors at least twice a year to review audit plans and exchange views on issues that require attention. There are no significant issues raised by the external auditor during the financial year under review.

The AC reviewed the external auditors' audit plan which outlined their scope of work and proposed fees for the statutory audit and review of the Statement of Risk Management and Internal Control.

The AC carried out annual review on the performance of the external auditors for FYE2026, including assessment of their independence in performing their obligations, adequacy of experience and resources of the firm and the professional staff assigned to the audit. Based on the annual evaluation of their performance and audit fees, the AC was satisfied with the external auditors' technical competency and independence.

In assessing the independence of the external auditors, the AC is required to obtain a written assurance from the external auditors confirming that they are, and have been, independent throughout the conduct of the audit engagement with the Company in accordance with the independence criteria set out by the Malaysian Institute of Accountants.

In accordance with the terms of relevant professional and regulatory requirements, the external auditors have provided written assurance to the AC and stating that they had been independent throughout the audit engagement for FYE 2026.

Subsequent to the annual review, AC was informed that the current external auditors, Crowe Malaysia PLT have indicated that they do not wish to seek re-appointment as the Company's external auditors for the upcoming financial year, and they will retire at the conclusion of the forthcoming 22nd AGM.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

#### I – Audit Committee (Cont'd)

##### 4.1 Assessment of External Auditor (Cont'd)

The AC has taken note of the above and will recommend a suitable external auditor to the Board, taking into consideration the relevant requirements of the applicable regulatory frameworks as well as the suitability, experience, resources and independence of the proposed audit firm. Upon identification, the Board will appoint new external auditors to fill in the vacancy in accordance with Section 264(5) of the Companies Act 2016 as soon as possible.

##### 4.2 Internal Audit Function

The Board has an overall responsibility of maintaining a sound system of internal control to safeguard the Group's assets and shareholders' investment. As the system of the internal control is designed to mitigate rather than eliminate the likelihood of errors or fraud, the system can only provide reasonable assurance against material misstatement or loss.

The internal audit function is essential to assist the Board in obtaining the assurance that the Group maintains an effective system of internal control.

The internal audit function of the Company was previously jointly carried out by the Company's in-house internal auditor and a co-sourced independent internal auditor from Baker Tilly Monteiro Heng Governance Sdn Bhd ("Baker Tilly"). However, the in-house internal audit function personnel had subsequently resigned in March 2026 upon completion of the internal audit assignments for FYE 2026. Moving forward, the Group will fully outsource its internal audit function to an independent consulting firm on an assignment basis.

The internal auditors review and assess the Group's system of internal controls and report directly to the AC.

The internal audit function adopted a risk-based approach in developing its audit plan to address the essential auditable areas of the Group based on their risk profiles. The audit focuses on high-risk areas to ascertain the adequacy and effectiveness of internal control. The results of the audit reviews, recommendations as well as Management's responses and action plans were brought to the attention of the AC during the scheduled meetings. The Management has to ensure that all recommended remedial actions were executed to rectify the highlighted shortcomings within a reasonable timeframe. Any other significant issues would also be highlighted by the AC to the Board on a quarterly basis.

The main function of internal audit is to conduct operational reviews on selected key business areas and processes of the Group.

During the FYE 2026, Baker Tilly had conducted an internal review on the Warehouse Management of Success Electronics & Transformer Manufacturer Sdn. Bhd. Meanwhile, the in-house internal auditor had reviewed the Credit Control and Inventory Control Process of PT. Boxon Nikkon Jayaindo.

The findings of the internal audit function were communicated to the Management for appropriate corrective action, with the implementation and recommended actions monitored and being followed up and reported to the AC accordingly.

#### II – Risk Management and Internal Control Framework

The Board acknowledges that risk management is an integral part of the Group business operations. It is an ongoing process which involves different levels of management to identify, evaluate, monitor, manage and mitigate the risks that may affect the achievement of the Group's business and corporate objectives.

The Board has an overall responsibility for the Group's system of internal control and for reviewing its adequacy and integrity. There is an ongoing process for the Board to identify, evaluate and manage significant risks faced by the Group on a regular basis for the financial year under review. The system of internal controls is designed to manage, rather than eliminate, the risk of failure to achieve the business objectives of the Group. In pursuing these objectives, internal control can only provide reasonable but not absolute assurance against material misstatement or loss. The system of internal control incorporates, inter-alia, risk management, financial, operational and compliance controls as well as the governance process.

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

#### II – Risk Management and Internal Control Framework (Cont'd)

The Company has established a Risk Management and Sustainability Committee (“**RMSC**”) which is tasked to develop and maintain an effective risk and sustainability management system for the Group. It reviews matters such as respond to significant risks that have been identified, changes to the internal control system and output from monitoring processes. The RMSC will then report to the AC, which dedicates separate time for discussion of this subject. Significant issues related to risk and sustainability management and internal controls are highlighted to the AC and the Board. The RMSC conducts follow-up reviews on audit recommendations raised in previous audit reports to ensure the recommendations are implemented accordingly with the necessary corrective and preventive actions.

The RMSC comprises the following members:

| Members            | Designation        |
|--------------------|--------------------|
| Tan Chung Ling     | Chairlady          |
| Lo Chiow Lieh      | Chief Risk Officer |
| Teh Ai Kim         | Secretary          |
| Dato' Tan Wei Neng | Steering Committee |
| Tan Chung Chiah    | Steering Committee |
| Tan Chung Chay     | Steering Committee |
| Chang Poay Hee     | Steering Committee |
| Lim Wei Yuen       | Steering Committee |
| Quak Lee Kiang     | Steering Committee |
| Wong Kiet Fei      | Steering Committee |

The details of the risk management framework are disclosed in the Statement on Risk Management and Internal Control of this Annual Report on page 88-91.

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

#### I – Communication with Stakeholders

The Board has complied with the disclosure requirements set out in the MMLR, and setting out the persons authorised and responsible to approve and disclose material information to regulators, shareholders and stakeholders.

The Board promotes effective communication and proactive engagements with its stakeholders. Various contact details can be found on the Company's website to address queries from customers, shareholders and other stakeholders.

The Board also values dialogue with investors as a means of effective communication that enables the Board and Management to convey information about STC Group's performance, corporate direction and other matters affecting shareholders' interests. Such information is disseminated through various disclosures and announcements made to Bursa Securities including quarterly financial results, audited financial statements and Annual Reports. This information is accessible by the public through Bursa Securities' website at [www.bursamalaysia.com](http://www.bursamalaysia.com) and is also available for download on the Company's website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

## Corporate Governance Overview Statement (Cont'd)

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

#### II – Conduct of General Meetings

The Company's AGM continues to serve as a principal forum for dialogue and interaction with shareholders. The Notice of AGM is available to the shareholders at least twenty-eight (28) days prior to the AGM to enable shareholders to consider the resolutions that will be discussed and decided at the AGM. Proposed resolutions for special business are included in the notice of AGM and will be accompanied by an explanatory statement to facilitate shareholders' understanding and evaluation of issues involved. The Notice of AGM which sets out the businesses to be transacted at the AGM, was also published in a major local newspaper.

All Directors, Key Senior Management and the External Auditors will attend the general meetings. During the general meetings, shareholders are encouraged to participate in discussions and will be given sufficient time by the Board to raise questions pertaining to the Annual Report, resolutions being proposed and the performance of the Company or the Group prior to seeking approval from members and proxies on the resolutions. All Directors and the chairperson of each Board Committees, as well as Key Senior Management, where appropriate, will provide feedbacks, answers and clarifications to the queries raised by the shareholders during the general meeting.

Pursuant to Paragraph 8.29A of the MMLR, a public listed company must ensure that any resolution set out in the notice of any general meeting, or in any notice of resolution which may properly be moved and is intended to be moved at any general meeting, is voted by poll. The Company had conducted its voting on all resolutions at the 21<sup>st</sup> AGM held on 4 December 2025 by polling in line with the requirement of the MMLR. An independent scrutineer was also appointed to scrutinise the polling process.

At the commencement of all general meetings, the Chairman will inform the shareholders of their rights to a poll voting. Separate resolutions are proposed for substantially separate issues at the meeting and the Chairman will declare the number of proxy votes received, both for and against for each separate resolution where appropriate. The outcome of the AGM will be announced to Bursa Securities on the same meeting day. The proceedings of the AGM were recorded in the minutes of the meeting and made available on the Company's website not later than 30 business days after the meeting.

From 1 March 2025 onwards, all public listed companies on Bursa Securities must hold hybrid or physical general meetings. After due consideration, the Company will conduct its forthcoming 22<sup>nd</sup> AGM physically on 3 December 2026.

Even though the forthcoming 22<sup>nd</sup> AGM will be conducted physically, shareholders are allowed to vote in absentia by appointing their respective proxies or the Chairman of the AGM to vote on their behalf in accordance with the Company's Constitution.

#### COMPLIANCE STATEMENT

Save as disclosed above and in the CG Report, the Board is satisfied that throughout the FYE 2026, the Company has applied the principles and recommendations of the corporate governance set out in the MCGG 2021, where necessary and appropriate.

This CG Statement was approved by the Board on 13 October 2026.

## Audit Committee Report

### 1. COMPOSITION OF AUDIT COMMITTEE

Chairperson

**Chan Foong Ping**

*(Independent Non-Executive Director)*

Members

**Datuk Ir. Kamarudin Bin Md Derom**

*(Independent Non-Executive Chairman)*

**Dato' Yeoh Kim Wah**

*(Non-Independent Non-Executive Director)*

The Audit Committee (“AC”) of Success Transformer Corporation Berhad (“STC” or “Company”) comprises three (3) members, all of whom are Non-Executive Directors with a majority of them being Independent Directors, including the AC Chairman and none of them are alternate Directors. This meets the requirement of Paragraphs 15.09 and 15.10 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) (“MMLR”). Should there be any vacancy in the AC resulting in the non-compliance of Paragraphs 15.09(1) and 15.10 of the MMLR, the Company must fill up the vacancy within three (3) months thereof.

The Chairperson of the AC, Ms. Chan Foong Ping, is a member of the Malaysian Institute of Accountants. In this respect, the Company complies with Paragraph 15.09(1)(c) of the MMLR.

### 2. TERMS OF REFERENCE

The terms of reference (“TOR”) of the AC is available for download on the Company’s website at [www.stcgroup.com.my](http://www.stcgroup.com.my).

### 3. FREQUENCY OF MEETINGS

Meetings shall be conducted not less than four (4) times annually. In order to form quorum for the meeting, the majority of the members present must be independent directors. Other meetings may be held as and when required. However, the AC should meet with the external auditors without the presence of the executive directors, at least once a year.

### 4. AC MEETING ATTENDANCE

The AC had conducted five (5) meetings for the financial year ended 30 June (“FYE”) 2026 and were duly attended by the members as shown below:

| Name of Directors                | No. of Meetings Attended |
|----------------------------------|--------------------------|
| Chan Foong Ping                  | 5/5                      |
| Datuk Ir. Kamarudin Bin Md Derom | 5/5                      |
| Dato' Yeoh Kim Wah               | 5/5                      |

## Audit Committee Report (Cont'd)

### 5. SUMMARY OF WORK

During the FYE 2026 and up to the date of this AC Report, the AC had carried out the following key activities:

#### Activities with regards to External Audit:

- Reviewed the audited financial statements and comments from external auditors in relation to audit and accounting issues arising from the audit process;
- Reviewed and endorsed the audit plan and strategy for the FYE 2026 to ensure that their scope of work adequately covers the activities of STC and its subsidiaries (collectively referred to as the “**Group**”);
- Reviewed the Statement of Risk Management and Internal Control with external auditors for the purpose of inclusion in the Company’s Annual Report;
- Reviewed on the performance of the external auditors annually, including assessment of their independence in performing their obligations, adequacy of experience and resources of the firm and the professional staff assigned to the audit. Based on the annual evaluation of their performance, the AC was satisfied with the external auditors’ technical competency and independence. Subsequent to the annual review, AC was informed that the current external auditors, Crowe Malaysia PLT, have indicated that they do not wish to seek re-appointment as the Company’s external auditors for the upcoming financial year, and they will retire at the conclusion of the forthcoming 22nd AGM. The AC has taken note of the above and will recommend a suitable external auditor to the Board, taking into consideration the relevant requirements of the applicable regulatory frameworks as well as the suitability, experience, resources and independence of the proposed audit firm. Upon identification, the Board will appoint new external auditors to fill in the vacancy in accordance with Section 264(5) of the Companies Act 2016 as soon as possible; and
- Held one (1) private session with the external auditors without the presence of the Executive Directors and Senior Management team to provide additional comments to the AC and to discuss issues and any concerns the external auditors might have from the conduct of their audit.

#### Activities with regards to Internal Audit:

- Reviewed and approved the internal audit assignment to ensure adequacy of resources, competencies and coverage of auditable entities with significant and high risks;
- Reviewed, discussed and recommended the internal audit reports (together with the recommendations and responses from the Management) tabled by the internal auditors for the Board’s notation;
- Discussed and reviewed the annual internal audit assignment for FYE 2026 tabled by the internal auditors for the Board’s notation;
- Reviewed the performance and competency of the internal audit function;
- Reviewed the recurrent related party transactions (“**RRPTs**”) of a revenue or trading nature entered into by the Group and the control procedures to ensure that these RRPTs were conducted on normal commercial terms and were not detrimental to the interests of minority shareholders and based on the terms which were generally not more favorable than to unrelated parties; and
- Convened a meeting with internal auditors and the Board.

## Audit Committee Report (Cont'd)

### 5. SUMMARY OF WORK (CONT'D)

During the FYE 2026 and up to the date of this AC Report, the AC had carried out the following key activities: (Cont'd)

#### Activities with regards to Financial Statements:

- Reviewed the quarterly financial results of the Group and announcements before recommending the same to the Board for consideration and approval prior to the release to Bursa Securities;
- Reviewed the annual audited financial statements of the Company and the Group for the FYE 2026, with the external auditors, before recommending the same to the Board for approval;
- Reviewed the annual budget of the Group for the FYE 2026 and recommended it to the Board for approval;
- Reviewed the Company's and the Group's compliance with the MMLR, Malaysia Financial Reporting Standards, IFRS Accounting Standards and other relevant legal and regulatory requirements; and
- Reviewed the impact of changes in accounting policies and adoption of new accounting standards, together with significant matters highlighted in the financial statements.

#### Activities with regards to Internal Control and Risk and Sustainability Management:

- Reviewed and monitored principal risks which may affect the Group directly or indirectly, and if deemed necessary, recommend additional courses of action to mitigate such risks;
- Monitored and communicated the risk assessment results to the Board;
- Assessed the actual and potential impact of any failure or weakness of the internal controls in place;
- Reviewed and discussed material sustainability matters with the Risk and Sustainability Management Committee and reported to the Board;
- Monitored the establishment and maintenance of a process, including controls, policies and procedures, for the systematic identification, assessment, prioritisation, management, monitoring, and reporting of the Group's material economic, environmental, social and governance aspects;
- Reviewed the implementation of the Group's sustainability-related strategies and initiatives; and
- Assisted the Board pertaining to disclosures in the Sustainability Statement for inclusion in the Company's Annual Report.

#### Other Activities:

- Received the report on the ESOS status on a quarterly basis;
- Reviewed the Corporate Governance Overview Statement, Corporate Governance Report, AC Report and Statement on Risk Management and Internal Control, and recommended the same for the Board's approval for inclusion in the Company's Annual Report;
- Reviewed the RPTs and RRPTs entered into by the Group during the FYE 2026 to ensure that the procedures for the monitoring of RPTs and RRPTs have been complied with;

## Audit Committee Report (Cont'd)

### 5. SUMMARY OF WORK (CONT'D)

During the FYE 2026 and up to the date of this AC Report, the AC had carried out the following key activities: (Cont'd)

#### Other Activities: (Cont'd)

- Reviewed the Circular to Shareholders in respect of the proposed renewal of existing shareholders' mandate for RRPT before recommending the same to the Board for approval;
- Reviewed and monitored any conflict of interest ("COI") or potential COI situation that had arisen, persisted or may arise within the Company or the Group including any transaction, procedure or code of conduct that may raise concerns or questions Management's integrity;
- Maintained and kept under review the whistle-blowing mechanism of the Company which shall be in accordance with the Whistleblowing Policy, which aims to provide protection and confidentiality; and
- Discussed the summary of assessment on the performance and effectiveness of the AC and its members by the Nominating Committee.

### 6. INTERNAL AUDIT FUNCTION

The internal audit function is essential to assist the Board in obtaining the assurance that the Group maintains an effective system of internal control.

To achieve this objective, an internal audit function was set up within the Company to provide an independent and objective assessment of the adequacy and effectiveness of the risk management, internal control and governance processes established by the Management and/or the Board within the Group. The internal audit function is independent of the activities audited by them.

During the FYE 2026, the internal audit function was supported by one (1) in-house internal audit personnel ("IIA") with 12 years of working experience in the internal audit field and a co-sourced independent internal auditor from Baker Tilly Monteiro Heng Governance Sdn Bhd ("Baker Tilly") to perform internal audit activities. The IIA personnel had subsequently resigned in March 2026 upon completion of the internal audit assignments for FYE 2026. Moving forward, the Group will fully outsource its internal audit function to an independent consulting firm on an assignment basis.

The internal audit function adopts a risk-based approach in developing its audit plan to address the essential auditable areas of the Group based on their risk profiles. The audit focuses on high-risk areas to ensure that an adequate action plan is in place to enhance internal controls. The results of the audit reviews, recommendations as well as Management's responses and action plans were brought to the attention of the AC during the scheduled meetings. Management must ensure that all recommended remedial actions are executed to rectify the highlighted shortcomings within a reasonable time frame. Any other significant issues would also be highlighted by the AC to the Board on a quarterly basis.

The following are the internal audit assignments undertaken during the FYE 2026 and the findings were presented to the AC:

1. Warehouse Management of Success Electronics & Transformer Manufacturer Sdn Bhd by Baker Tilly; and
2. Credit Control and Inventory Control Process of PT.Boxon Nikkon Jayaindo by IIA.

## Audit Committee Report (Cont'd)

### 7. CONFLICT OF INTEREST WITH THE COMPANY AND ITS SUBSIDIARIES

The Company has established a Conflict of Interest Policy (“**COI Policy**”) which sets out the process for declaring and monitoring any potential, actual or perceived COI situation for all Directors, Senior Management and employees of the Group. The COI Policy is to ensure that the interest of the Group is protected and that any situation which could give rise to a COI or potential COI is properly reported and managed. The COI Policy is available on the Company’s website at <https://www.stcgroup.com.my/investor-relations/#policy-procedure>.

In overseeing and discharging its responsibilities in reviewing situations of COI or potential COI involving the Directors and Senior Management, the AC had reviewed the declarations/disclosures from all Directors and Senior Management [PIVB1.1] to identify and manage COI or potential COI (if any). The COI situations assessed by the AC include among others, involvement in other companies/businesses, any transactions, procedures or courses of conduct that could raise concerns on Management integrity. Where applicable, the AC shall recommend to the Board the measures to be taken to resolve, eliminate or mitigate such COI or potential COI situations.

None of the Directors and Key Senior Management have any COI or potential COI situations with the Company and/or its subsidiaries during the FYE 2026, which is material pursuant to the MMLR and Companies Act 2016 (excluding RPTs).

This AC Report was approved by the Board on 13 October 2026.

## Statement on Risk Management And Internal Control

### INTRODUCTION

The Board of Directors of Success Transformer Corporation Berhad (“STC” or “Company”) (“Board”) has the pleasure to present the Statement on Risk Management and Internal Control of the Company and its subsidiaries (collectively referred to as the “Group”) pursuant to Paragraph 15.26(b) and Practice Note 9 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“MMLR”). This Statement on Risk Management and Internal Control provides an overview of the nature and scope of risk management and internal control of the Group during the financial year under review.

### BOARD RESPONSIBILITY

The Board recognises the importance of maintaining a sound risk management and internal control systems to ensure the reliability and integrity of financial and operational information, effectiveness and efficiency of operations, safeguarding of assets and compliance with laws, regulations, policies, procedures and contracts. Hence, the Board also obtains assurance from the Executive Directors and the Management affirms its overall responsibilities for the Group’s risk management and internal control systems. The oversight of these critical areas is carried out by the Audit Committee (“AC”) as well as Risk Management and Sustainability Committee (“RMSC”) which are empowered by their respective terms of reference to provide oversight and perform regular reviews on the risk management and internal control systems to meet the Group’s objectives and for continuous improvement thereof.

The Board acknowledges the limitations that are inherent in any risk management and internal control systems. As such, the systems are designed to manage and minimise the extent and severity of the risks rather than completely eliminate the risks of failure to achieve the Group’s objectives and strategies. Consequently, the Board recognises that a sound internal control system provides reasonable but not absolute assurance that the Group will not be hindered from achieving its business objectives in the ordinary course of business. The Board reviews the system of risk management and internal control according to the guidelines for directors on internal control, the *Statement on Risk Management & Internal Control* (“SORMIC”) : Guidelines for Directors of Listed Companies (“SORMIC Guide 2025”).

This Statement on Risk Management and Internal Control does not include the associate and joint venture entities as the Company does not have full management over them. However, the Group’s interest is served through representations on the Board of the associate and joint venture entities.

### THE SYSTEM OF INTERNAL CONTROL

Internal controls are regarded as an integral part of the Group’s business management process. The principal elements of the Group’s internal control systems are summarised as follows:

1. A documented hierarchical organisation structure defines the clear lines of management responsibility, authority, and appropriate reporting structure in order to enhance the internal control system of the Group’s various operations. The organisation structure enables each department to focus on its respective roles and responsibilities, which enhances operational assigned to them and enhances operational efficiency and effectiveness;
2. Internal policies, procedures and manuals are updated from time to time to ensure that they remain effective and continue to support the Group’s business activities at all times as the Group continues to grow. These policies, procedures and manuals are further strengthened with the implementation of ISO9001:2015 Quality Management System and ISO14001:2015 Environmental Management System;
3. Financial results and management information are provided to the AC and the Board on a quarterly basis for review. These reviews help the AC and the Board to enhance their understanding of the risk management of the Group;
4. An annual budgeting process where key performance indicators for each business units are set. The said key performance indicators will be reviewed by the Board and AC. Performance is monitored regularly and there is also a reporting system highlighting the variances between actual performance for each business units against the targeted performance for each business units. The variances will be tabled to each business units and the matters highlighted will be followed up by the respective head of business units;

## Statement on Risk Management And Internal Control (Cont'd)

### THE SYSTEM OF INTERNAL CONTROL (CONT'D)

Internal controls are regarded as an integral part of the Group's business management process. The principal elements of the Group's internal control systems are summarised as follows: (Cont'd)

5. Management and operational meetings are held to monitor, review and resolve key operational matters such as corporate, financial and legal matters, as well as changes in the business environments. These meetings are led by Executive Directors and attended by the Management;
6. Significant matters discussed at the management meetings are brought to the Board meetings for further deliberation and review by the Board members;
7. Scheduled meetings such as Sales, Marketing and Operational meetings to review sales performance, formulate sales strategies, update on market information and operation-related discussions are held on a monthly basis while the production meetings for production-related discussions are held on a daily basis;
8. Recruitment of staff is based on the required level of qualification, experience and competency to fulfil their responsibilities. Comprehensive and rigorous guidelines on employment, performance appraisal, training and retention of employees are in place to ensure that employees of the Group are well-trained and equipped with all the necessary knowledge, skills and abilities to carry out their responsibilities effectively. Trainings and development programs are provided as part of the management succession plan for selected staff to further enhance their skills and capabilities; and
9. Insurance coverage over major assets such as property, plant and equipment, investment properties and inventories are in place to ensure that the assets of the Group are adequately covered against any mishap that may result in material losses to the Group.

### RISK MANAGEMENT FRAMEWORK

The Board regards risk management processes as an integral part of the business operations. The Board acknowledges its responsibility to put in place an ongoing process for identifying, evaluating and managing the significant risks faced by the Group.

The Group's risk management initiative includes delegating the responsibilities of identifying and managing risk to the respective head of business units. The Group also set-up an operation level of the RMSC, which comprises of the Executive Directors and Management of the Company, to discuss and evaluate significant risks identified and the corresponding internal controls implemented by the head of each business unit. In addition, there are formalised processes for the identification, assessment, communication, and monitoring as well as continual review of risks and effectiveness of risk mitigation strategies. The RMSC will report to the AC periodically whether those significant risks identified are properly monitored, managed, and mitigated to an acceptable level.

Within the framework, there is an established and structured process for the identification, assessment, communication, monitoring as well as continual review of risks and effectiveness of risk mitigation strategies and controls at the Management and Board levels.

The RMSC had met during the financial year ended 30 June ("FYE") 2026 where key principle risks faced by the Group and the proposed action plans to mitigate the risks identified were discussed and presented to the AC accordingly.

## Statement on Risk Management And Internal Control (Cont'd)

### RISK MANAGEMENT FRAMEWORK (Cont'd)

The significant risks identified for the FYE 2026 are outlined below:

#### Economic Risk

Global uncertainties, volatility in macroeconomic environment including inflationary pressures, and broader economic conditions which result in challenging business conditions. To mitigate these risks, the Group has undertaken the following actions:

- Streamline operations to reduce operational costs and optimise assets and resources;
- Explore and expand into new local markets;
- Pursue new product ranges and explore business diversification opportunities to stay ahead; and
- Increase passive income by investing in financial assets such as bank deposits, unit trusts and bonds after careful assessment of capital sufficiency and cash flow required for operations.

#### Foreign Currency Exchange Risk

The Group is exposed to foreign exchange fluctuations directly as the cost of raw materials and imported goods are denominated in foreign currencies. As such, the foreign exchange fluctuations may have material effects on the cost of our products.

For imported goods, foreign currency exchange risk is partially managed through a natural hedge between revenue and purchases in the same currencies. Management has also hedged on the remaining unhedged portion to mitigate currency risk on cash flow earnings.

#### Operational Risk

Operational risk arises from the execution of a company's business including risks of systems or equipment failure and over or lack of capacity situations. The Group adheres to policies, procedures, quality controls and best practices to ensure that all systems and equipment are functional. To manage overcapacity issues, the Group constantly reviews its business plans and seeks alternative uses for excess capacity.

As part of our mitigation efforts, we have taken up insurance policies to provide adequate coverage against the risk of fire, burglary and personal accidents for our workers.

#### Cybersecurity Risk

Ongoing business digitalisation exposes the Group's network infrastructure to cyber threats including hackers, malware, phishing attacks and data loss. The use of Data Loss Prevention (DLP) systems, firewall, intrusion prevention system, antivirus software, Virtual Private Network (VPN) software and daily backup system data are amongst the control measures taken to strengthen the cybersecurity control of the Group.

Despite these security controls, our existing Enterprise Resource Planning ("ERP") system remains a key risk due to its End-of-Life status and increasing cybersecurity exposure. To mitigate this risk, a new ERP replacement project has been initiated and is currently in the design phase. The project remains on schedule and is targeted to go live in the beginning of financial year ending 30 June 2027. Interim security, monitoring, backup, and access control measures remain in place to manage residual risks until the migration process is completed.

### REVIEW OF ADEQUACY AND EFFECTIVENESS

The Group's risk management and internal control review is undertaken by the internal audit function within the Group. To ensure independence, the internal auditors report directly to the AC. The process is in place for the financial year under review and up to the date of issuance of the Statement on Risk Management and Internal Control.

The audit findings and relevant recommended improvements are presented to the AC during the quarterly meetings. Once the AC has deliberated on the reports, these reports are then forwarded to the operational management for attention and necessary actions. The operational management is responsible for ensuring the recommended corrective actions for improvements are implemented within the required time frame.

## Statement on Risk Management And Internal Control (Cont'd)

### INTERNAL AUDIT FUNCTION

During the FYE 2026, the Group has an in-house internal audit function (“**IIA**”) and a co-sourced internal auditor from Baker Tilly Monteiro Heng Governance Sdn Bhd (“**Baker Tilly**”) to perform internal audit activities. Both play a key role to assist the Board in obtaining the assurance that the Group maintains an effective system of internal control. The IIA and Baker Tilly reported directly to the AC and provided assurance that the internal control system of the business units are effective and adequate.

The IIA and Baker Tilly had reviewed the Group’s compliance with policies and procedures, advised Management on areas for improvement and subsequently reviewed the extent to which its recommendations have been implemented and the action plans previously agreed by the Management.

The internal audit plan is approved by the AC on an annual basis, while the appointment of a co-sourced internal auditor is approved by the AC on an assignment basis. The IIA personnel had subsequently resigned in March 2026 upon completion of the internal audit assignments for FYE 2026. Moving forward, the Group will fully outsource its internal audit function to an independent consulting firm on an assignment basis. The Group has appointed Baker Tilly to perform the 1<sup>st</sup> assignment for financial year ending 30 June 2027 during September 2026 in relation to Production Planning review.

The following were the internal audit assignments undertaken during the FYE 2026 and the findings were presented to the AC:

1. Warehouse Management of Success Electronics & Transformer Manufacturer Sdn Bhd by Baker Tilly; and
2. Credit Control and Inventory Control Process of PT.Boxon Nikkon Jayaindo by IIA.

The total cost of internal audit function for the FYE 2026 was RM 141,657.

### ASSURANCE PROVIDED BY THE MANAGING DIRECTOR AND GROUP FINANCE CONTROLLER

The Board has received assurance from the Managing Director and Group Finance Controller that the Group’s risk management and internal control systems are adequate and operating effectively, in all material respects, to meet the Group’s business objectives during the financial year under review.

The Managing Director also reports to the Board on significant changes in the business and the external environment affecting the operations, financial information, key performance and risk indicators of which are reported on a quarterly basis to the Board.

### REVIEW OF STATEMENT BY EXTERNAL AUDITORS

In accordance with the Paragraph 15.23 of the MMLR, the external auditors have reviewed this Statement on Risk Management and Internal Control and reported that nothing has come to their attention that causes them to believe that contents of this Statement on Risk Management and Internal Control intended to be included in the Annual Report are not prepared, in all material respects, in accordance with the disclosures required by Section 7 of the SORMIC Guide 2025, nor is factually inaccurate.

### CONCLUSION

The Board considers that the risk management framework is adequate, but will still be subject to continuous improvement, taking into consideration better practices and the changing business environment, where appropriate. The Board is committed to maintain a sound system of internal control and will strive for continuous improvement where necessary, to further enhance the Group’s system of internal control.

This Statement was approved by the Board on 13 October 2026.

## Other Compliance Information

### 1. AUDIT AND NON-AUDIT FEES

The audit and non-audit fees paid or payable to the external auditors by the Company and its subsidiaries (“**Group**”) for the financial year ended 30 June (“**FYE**”) 2026 are as follows:

|                                | Group (RM) | Company (RM) |
|--------------------------------|------------|--------------|
| Audit Fees:                    |            |              |
| – current financial year       | 379,151    | 120,000      |
| – underprovision in prior year | 33,004     | 14,500       |
| Non-Audit Fees                 | 5,000      | 5,000        |
|                                | 417,155    | 139,500      |

### 2. MATERIAL CONTRACTS

Other than the related party transactions as disclosed in Note 42 of the financial statements, there were no material contracts entered into by the Company and its subsidiaries involving the interests of the Directors, chief executive and substantial shareholders, either still subsisting at the end of the FYE 2026 or entered into since the end of the previous financial year.

### 3. UTILISATION OF PROCEEDS FROM CORPORATE PROPOSALS

Employees’ Share Option Scheme (“**ESOS**”)

During the FYE 2026, the Company has issued a total number of 33,700 ordinary shares in the Company under the ESOS for a total cash consideration of RM18,198. The proceeds arising from the exercise of the ESOS options were utilised for working capital purposes.

### 4. RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

At the 21<sup>st</sup> Annual General Meeting of the Company held on 4 December 2025, the Company had obtained a mandate from its shareholders to allow the Group to enter into recurrent related party transactions (“**RRPT**”) of a revenue or trading nature with related parties (“**Shareholders’ Mandate**”).

## Other Compliance Information (Cont'd)

### 4. RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE (CONT'D)

In compliance with Paragraph 10.09 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the details and aggregate value of the RRPT entered into between the Group with the related parties during the FYE 2026 pursuant to the Shareholders' Mandate were as follows:

| No | Companies in the Group                                              | Related Party                                                    | Nature of the transactions                                                                                                                                                                                           | Actual value transacted during the FYE 30 June 2026 (RM) | Interested Director(s)/ Major Shareholders and/or Person(s) Connected                     |
|----|---------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------------------|
| 1. | Ningbo Success Zhenye Luminaire Limited Liabilities Company ("NSZ") | Zhenyu Electric Factory Co. Ltd ("Zhenyu")                       | Purchase of light, hardware and electrical parts, mould and other raw materials from Zhenyu by NSZ, for the use of manufacturing of industrial lights fittings products and processing fee charged by Zhenyu to NSZ. | 477,552                                                  | Gu Zhen Wu <sup>(i)</sup><br>Zhou Jie Di <sup>(i)</sup><br>Gu Zhen Jie <sup>(i)</sup>     |
| 2. | NSZ                                                                 | Ningbo Ruitao New Material Technology Limited Company ("Ruitao") | Purchase of aluminium ingot from Ruitao by NSZ, for the use of manufacturing of industrial lights fittings products.                                                                                                 | 1,248,471                                                | Gu Zhen Wu <sup>(ii)</sup>                                                                |
| 3. | NSZ                                                                 | Ningbo MDG New Energy Technology Co., Ltd ("MDG")                | Purchase of electrical and electronic parts from MDG by NSZ, for the use of manufacturing of industrial lights fittings products.                                                                                    | 10,414,007                                               | Gu Zhen Wu <sup>(ii)</sup><br>Zhou Jie Di <sup>(iii)</sup><br>Gu Yu Long <sup>(iii)</sup> |
| 4. | Success Transformer Marketing Sdn. Bhd. ("STMKT")                   | Eco Jaya Elektrik Sdn. Bhd. ("Eco")                              | Sales of all types of products, which are produced by the STC Group, and supplementary trading products such as lamp and fittings, electrical apparatus from STMKT to Eco.                                           | 1,073,504                                                | Dato' Yeoh Kim Wah <sup>(iv)</sup>                                                        |

#### Nature of the Relationships

- <sup>(i)</sup> Gu Zhen Wu and Zhou Jie Di are directors of NSZ and have indirect shareholdings of 40% in NSZ via their direct shareholdings in Ninghai Zhenye Luminaries Manufacturing Co. Ltd ("Zhenye"). They are the close family members to the shareholders of Zhenyu, namely Gu Zhen Jie with direct shareholdings of 100% in Zhenyu.
- <sup>(ii)</sup> Gu Zhen Wu is the director of NSZ and has indirect shareholdings of 40% in NSZ via his direct shareholdings in Zhenye. He is also a shareholder of Ruitao with direct shareholdings of 40%.
- <sup>(iii)</sup> Gu Zhen Wu and Zhou Jie Di are directors of NSZ and have indirect shareholdings of 40% in NSZ via their direct shareholdings in Zhenye. Gu Yu Long who is the director and shareholder of MDG with direct shareholding of 45% in MDG, is the son of Gu Zhen Wu and Zhou Jie Di.
- <sup>(iv)</sup> Dato' Yeoh Kim Wah is the Non-Independent Non-Executive Director of STC with direct shareholdings of 0.32% in STC, and also the director of Eco with direct shareholdings of 38% in Eco.

## Other Compliance Information (Cont'd)

### 5. ESOS

The ESOS which was approved by the shareholders at the Extraordinary General Meeting held on 2 July 2018 and governed by the ESOS By-Laws, is the only share option scheme during the financial year. The ESOS would be in force for a period of five (5) years commencing from the date of implementation on 3 July 2018. On 23 May 2023, pursuant to Clause 18.3 of the By-Laws of the ESOS, upon recommendation of the ESOS Committee, the Board had approved the extension of the duration of the ESOS, which will be expiring on 2 July 2023, for a period from 3 July 2023 to 2 July 2028.

A total of 7,102,200 ESOS options were offered to the eligible employees and an executive director of the Group at RM0.54 on 16 November 2018 and a total number of 6,771,200 ESOS options were accepted by the eligible employees and executive director on 15 December 2018.

**(i) Total number of ESOS options granted, exercised or vested and outstanding since its commencement up to 30 June 2026**

| Descriptions                                                            | Number of ESOS options |
|-------------------------------------------------------------------------|------------------------|
| Total number of options granted and accepted as at 15 December 2018     | 6,771,200              |
| Unexercised options lapse due to staff who resigned during FYE 2022     | (1,030,500)            |
| Options re-offered and accepted during FYE 2022*                        | 1,143,200              |
| Total number of options granted and accepted after re-offered           | 6,883,900              |
| Total number of options exercised since commencement up to 30 June 2025 | (4,660,400)            |
| Total number of options outstanding as at 1 July 2025                   | 2,223,500              |
| Total number of options exercised during FYE 2026                       | (33,700)               |
| <b>Total number of options outstanding as at 30 June 2026</b>           | <b>2,189,800</b>       |

**Notes:**

- \* A total of 1,143,200 ESOS options were re-offered to other eligible employees at an exercise price of RM0.54 on 20 December 2021 at the discretion of the ESOS Committee in accordance with the ESOS By-Laws. The 1,143,200 ESOS options comprised of 1,030,500 unexercised options lapsed due to staff resignations during FYE 2022 and 112,700 excess ESOS options arising from the non-acceptance of ESOS options by the eligible employees on 15 December 2018.

## Other Compliance Information (Cont'd)

### 5. ESOS (CONT'D)

#### (ii) ESOS options granted to each category of participants during FYE 2026

##### Directors

| Date of offer & Exercise price                                                                | 16 November 2018 (RM0.54) and<br>20 December 2021 (RM0.54)        |
|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Aggregate options granted and accepted since commencement of ESOS /<br>Number of participants | 268,600 (3.90%) /<br>1 Executive Director<br>(Dato' Tan Wei Neng) |
| Aggregate options exercised since commencement up to 30 June 2025 /<br>Number of participants | 69,800 (1.50%) /<br>1 Executive Director<br>(Dato' Tan Wei Neng)  |
| Aggregate options outstanding as at 1 July 2025                                               | 198,800                                                           |
| Aggregate options granted and accepted during FYE 2026 /<br>Number of participants            | -                                                                 |
| Aggregate options exercised during FYE 2026 /<br>Number of participants                       | -                                                                 |
| Aggregate options outstanding as at 30 June 2026                                              | 198,800                                                           |

##### Senior Management

| Date of offer & Exercise price                                                                | 16 November 2018 (RM0.54) and<br>20 December 2021 (RM0.54) |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------|
| Aggregate options granted and accepted since commencement of ESOS /<br>Number of participants | 797,500 (11.59%) /<br>4*                                   |
| Aggregate options exercised since commencement up to 30 June 2025 /<br>Number of participants | 754,300 (16.18%) /<br>4*                                   |
| Aggregate options outstanding as at 1 July 2025                                               | 43,200                                                     |
| Aggregate options granted and accepted during FYE 2026 /<br>Number of participants            | -                                                          |
| Aggregate options exercised during FYE 2026 /<br>Number of participants                       | -                                                          |
| Aggregate options outstanding as at 30 June 2026                                              | 43,200                                                     |

## Other Compliance Information (Cont'd)

### 5. ESOS (CONT'D)

#### (ii) ESOS options granted to each category of participants during FYE 2026 (Cont'd)

##### Managerial

| Date of offer & Exercise price                                                                | 16 November 2018 (RM0.54) and<br>20 December 2021 (RM0.54) |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------|
| Aggregate options granted and accepted since commencement of ESOS /<br>Number of participants | 2,739,300 (39.79%) /<br>43*                                |
| Aggregate options exercised since commencement up to 30 June 2025 /<br>Number of participants | 2,179,500 (46.77%) /<br>38*                                |
| Aggregate options outstanding as at 1 July 2025                                               | 559,800                                                    |
| Aggregate options granted and accepted during FYE 2026 /<br>Number of participants            | -                                                          |
| Aggregate options exercised during FYE 2026 /<br>Number of participants                       | 33,700 (100.00%) /<br>1*                                   |
| Aggregate options outstanding as at 30 June 2026                                              | 526,100                                                    |

##### Executive and below

| Date of offer & Exercise price                                                                | 16 November 2018 (RM0.54) and<br>20 December 2021 (RM0.54) |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------|
| Aggregate options granted and accepted since commencement of ESOS /<br>Number of participants | 3,078,500 (44.72%) /<br>295*                               |
| Aggregate options exercised since commencement up to 30 June 2025 /<br>Number of participants | 1,656,800 (35.55%) /<br>115*                               |
| Aggregate options outstanding as at 1 July 2025                                               | 1,421,700                                                  |
| Aggregate options granted and accepted during FYE 2026 /<br>Number of participants            | -                                                          |
| Aggregate options exercised during FYE 2026 /<br>Number of participants                       | -                                                          |
| Aggregate options outstanding as at 30 June 2026                                              | 1,421,700                                                  |

##### **Note:**

- \* The number of participants include resigned staffs who have fully exercised their ESOS options prior to their resignations, but exclude resigned staffs who have not exercised their ESOS options prior to resignations as it has been lapsed subsequent to their resignations.

## Other Compliance Information (Cont'd)

### 5. ESOS (CONT'D)

#### (iii) ESOS options granted to the Directors and Senior Management:

| Director and Senior Management                                                 | Since commencement<br>up to 30 June 2026 | During FYE<br>30 June 2026 |
|--------------------------------------------------------------------------------|------------------------------------------|----------------------------|
| Aggregate maximum allocation applicable to the Directors and Senior Management | 50.00%                                   | 50.00%                     |
| Actual granted                                                                 | *15.49%                                  | -                          |

**Note:**

\* Include resigned Senior Management who have fully exercised their ESOS options prior to their resignations.

By-law 4.1 (c) of the ESOS states that not more than fifty per centum (50%) of the total number of new STC shares to be issued under the ESOS shall be allocated in aggregate to the Executive Directors and Senior Management of the Group (excluding dormant subsidiary companies).

No ESOS options were granted to the Non-Executive Directors.

### 6. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Paragraph 9.25A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

#### (a) Group Total Income and Total Assets

| Total Income        | Remarks                                                                                            | Group          |                |
|---------------------|----------------------------------------------------------------------------------------------------|----------------|----------------|
|                     |                                                                                                    | 2026<br>RM'000 | 2025<br>RM'000 |
| Revenue             | -                                                                                                  | 223,423        | 223,109        |
| Interest income     | -                                                                                                  | 108            | 101            |
| Other income        | Dividend, distribution<br>from trust funds, gain on<br>short-term investment,<br>and rental income | 9,165          | 7,556          |
| <b>Total</b>        |                                                                                                    | <b>232,696</b> | <b>230,766</b> |
| <b>Total Assets</b> |                                                                                                    | <b>469,662</b> | <b>454,512</b> |

## Other Compliance Information (Cont'd)

### 6. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (Cont'd)

#### (b) Business Activities

| Shariah Non-Compliant Activities                                       | Remarks | Group          |                |
|------------------------------------------------------------------------|---------|----------------|----------------|
|                                                                        |         | 2026<br>RM'000 | 2025<br>RM'000 |
| Interest income                                                        | -       | 109            | 101            |
| Income from disposal of Shariah non-compliant investment / instruments |         | 9,165          | 7,556          |
| <b>Total</b>                                                           |         | <b>9,274</b>   | <b>7,657</b>   |

#### (c) Component of Financial Position

##### (i) Cash Component

| Islamic Account / Instruments | Remarks | Group          |                |
|-------------------------------|---------|----------------|----------------|
|                               |         | 2026<br>RM'000 | 2025<br>RM'000 |
| Unit trust funds              | -       | 38,982         | 36,942         |
| <b>Total</b>                  |         | <b>38,982</b>  | <b>36,942</b>  |

| Conventional Account / Instruments  | Remarks | Group          |                |
|-------------------------------------|---------|----------------|----------------|
|                                     |         | 2026<br>RM'000 | 2025<br>RM'000 |
| Deposits with licensed bank         | -       | 19             | 18             |
| Money market instruments            | -       | 2,111          | 6,970          |
| Cash at bank (exclude cash in hand) | -       | 17,868         | 30,570         |
| Unit trust funds                    | -       | 101,728        | 83,529         |
| <b>Total Cash</b>                   |         | <b>121,726</b> | <b>121,087</b> |
| <b>Total Assets</b>                 |         | <b>469,662</b> | <b>454,512</b> |

## Other Compliance Information (Cont'd)

### 6. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (Cont'd)

#### (c) Component of Financial Position (Cont'd)

##### (ii) Debt Component

| Islamic Financing      | Remarks | Group          |                |
|------------------------|---------|----------------|----------------|
|                        |         | 2026<br>RM'000 | 2025<br>RM'000 |
| Current                | -       | N/A            | N/A            |
| Non-Current            | -       | N/A            | N/A            |
| <b>Total Financing</b> |         | <b>N/A</b>     | <b>N/A</b>     |

| Conventional Borrowing     | Remarks | Group          |                |
|----------------------------|---------|----------------|----------------|
|                            |         | 2026<br>RM'000 | 2025<br>RM'000 |
| <b>Current</b>             |         |                |                |
| Hire purchases payables    | -       | 74             | 78             |
| Term loans                 | -       | 1,125          | 1,124          |
| Revolving credit and loans | -       | 6,500          | 7,000          |
| <b>Non-Current</b>         |         |                |                |
| Hire purchases payables    | -       | 79             | 19             |
| Term loans                 | -       | 4,331          | 6,455          |
| <b>Total Debts</b>         |         | <b>12,109</b>  | <b>14,676</b>  |

## Directors' Responsibility Statement For The Annual Audited Financial Statements

The Directors are required by the Companies Act 2016 ("the Act") to prepare the financial statements for each financial year which give a true and fair view of the financial position of the Group and of the Company as at the end of the financial year, as well as the financial performance and cash flows of the Group and of the Company for the financial year ended. In preparing the financial statements for the financial year ended 30 June 2026, the Directors have:

- a) adopted the appropriate and relevant accounting policies that are consistently applied;
- b) made judgement and estimation that are reasonable and prudent; and
- c) ensured that applicable approved accounting standards in Malaysia and the provision of the Act are complied with.

The Directors are responsible to ensure that the Group and the Company keep proper accounting records which disclose with the reasonable accuracy the financial position of the Group and of the Company which enable them to ensure that the financial statements comply with the Act as well as the applicable approved accounting standards in Malaysia. The Directors have the general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and of the Company, and to detect and prevent fraud and other irregularities. The Directors confirmed that they have complied with the above requirements for the audited financial statements for the financial year ended 30 June 2026.

The Directors' Responsibility Statement for the annual audited financial statements is approved by the Board on 13 October 2026.



## Financial Statements

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## Directors' Report

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2026.

### PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and the provision of management services.

The information on the name, place of incorporation, principal activities, and percentage of issued share capital held by the holding company in each subsidiary company are set out in the "Subsidiaries" section of this report.

There have been no significant changes in the nature of these principal activities during the financial year.

### RESULTS

|                                         | The Group<br>RM   | The Company<br>RM |
|-----------------------------------------|-------------------|-------------------|
| Profit after tax for the financial year | 13,684,296        | 848,340           |
| <b>Attributable to:-</b>                |                   |                   |
| Owners of the Company                   | 14,085,727        | 848,340           |
| Non-controlling interests               | (401,431)         | -                 |
|                                         | <u>13,684,296</u> | <u>848,340</u>    |

### DIVIDENDS

Dividends paid or declared by the Company since 30 June 2025 are as follows:-

- (i) an interim tax-exempt single-tier dividend of RM0.018 per ordinary share amounting to RM4,247,628 in respect of the financial year ended 30 June 2026 was paid on 20 November 2025.

The directors do not recommend any final dividend in respect of the financial year ended 30 June 2026.

On 13 October 2026, the Company declared an interim tax-exempt single-tier dividend of RM0.015 per ordinary share, and a share dividend on the basis of one (1) treasury share for every fifty (50) existing ordinary shares held in the Company, in respect of the financial year ending 30 June 2027. The interim tax-exempt single-tier dividend and distribution of treasury shares will be paid and/or credited on 24 November 2026, to the shareholders whose names appear in the Record of Depositors on 28 October 2026.

### RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year.

## Directors' Report (Cont'd)

### ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) the Company increased its issued and paid-up share capital from 253,158,600 ordinary shares to 253,192,300 ordinary shares by way of:-
  - (i) issuance of 33,700 new ordinary shares from the exercise of options under the Company's Employee Share Option Scheme at the exercise prices of RM 0.54 each for cash totaling RM 18,198.

The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares of the Company.

- (b) there were no issues of debentures by the Company.

### TREASURY SHARES

As at 30 June 2026, the Company held as treasury shares a total of 17,212,605 of its 253,192,300 issued and fully paid-up ordinary shares. The treasury shares are held at a carrying amount of RM11,678,454.

### OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company except for the share options granted pursuant to the Company's Employee Share Option Scheme below.

### EMPLOYEES' SHARE OPTION SCHEME

On 2 July 2018, the Company's shareholders approved the establishment of Employees' Share Option Scheme ("ESOS") of up to 15% of the total number of issued ordinary shares of the Company at any point in time during the existence of ESOS. The ESOS shall be in force for a period of 5 years and the ESOS options are exercisable from 3 July 2018 in accordance to the respective vesting period up to the date of expiry of the ESOS.

On 23 May 2023, the Scheme has been extended for another period of 5 years, expiring on 2 July 2028.

The salient features of the ESOS are as follows:-

- (i) The maximum number of new share under the ESOS shall not in aggregate exceed 15% of the total number of issued and paid-up share capital of the Company (excluding treasury shares) or any limit prescribed by any guidelines, rules and regulations of the relevant authorities at any point of time during the duration of the ESOS.
- (ii) Eligible persons are employees and/or directors of the Group, who as at the date of offer, have been confirmed in service and has served at least one year in the employment of the Group (excluding dormant subsidiary companies) or where the executive director or employee is under an employment contract, the contract is for a duration of at least two years and shall have not expired within six months from the date of offer.
- (iii) Not more than 10% of the total number of new share to be issued under the ESOS shall be allocated to employee who, either singly or collectively through person connected to him/her, holds 20% or more in the issued and paid-up capital of the Company (excluding treasury shares).
- (iv) Not more than 50% of the total number of new share to be issued under the ESOS shall be allocated in aggregate to the executive directors and senior management of the Group (excluding dormant subsidiary companies).

## Directors' Report (Cont'd)

### EMPLOYEES' SHARE OPTION SCHEME (Cont'd)

The salient features of the ESOS are as follows:- (Cont'd)

- (v) The option price shall be determined based on the 5-day weighted average market price of ordinary shares of the Company immediately preceding the date of offer, with a discount of not more than or such other percentage of discount as may be permitted by Bursa Malaysia Securities Berhad or any other relevant authorities from time to time during the duration of the ESOS.
- (vi) All new ordinary shares issued upon exercise of the options granted under the ESOS will rank pari passu in all respects with the existing ordinary shares of the Company, provided always that new ordinary shares so allotted and issued, will not be entitled to any dividends, rights, allotments and/or other distributions declared, where the entitlement date of which is prior to date of allotment and issuance of the new ordinary shares.
- (vii) The unexercised option granted to eligible employees will lapse when they are no longer in employment with the Group unless a claim was made that is subjected to the discretion of the Option Committee.

The options offered for the subscription of unissued ordinary shares, the exercise price and the number of share options exercisable as at end of the reporting period are as follows:-

| Grant date       | Expiry Date | Exercise Price RM | ← Number of Options over Ordinary Shares → |             |           |               |
|------------------|-------------|-------------------|--------------------------------------------|-------------|-----------|---------------|
|                  |             |                   | At 01.07.2025                              | Reallocated | Exercised | At 30.06.2026 |
| 16 November 2018 | 2 July 2028 | 0.54              | 2,223,500                                  | -           | (33,700)  | 2,189,800     |

### BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

### CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

## Directors' Report (Cont'd)

### VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

### CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

### CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

### ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

### HOLDING COMPANY

The Company is a subsidiary of Omega Attraction Sdn. Bhd., a company incorporated in Malaysia, which is also regarded by the directors as the ultimate holding company.

## Directors' Report (Cont'd)

### DIRECTORS

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Tan Ah Bah @ Tan Ah Ping  
Tan Chung Ling  
Chan Foong Ping  
Datuk Ir. Kamarudin Bin Md Derom  
Dato' Yeoh Kim Wah  
Dato' Tan Wei Neng  
Tan Chung Chay  
Tan Chung Chiah (*Alternate director to Tan Ah Bah @ Tan Ah Ping*)

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:-

Andrea Toppan  
Chang Chan Wai  
Chang Kam Kuan  
Chang Poay Hee  
Gu Yulong  
Gu, ZhenWu  
Lim Chia Nguan  
Miswan Bin Kamid  
Muhamad Wizan Bin Sulaiman  
Ong Ngok Chong  
Pan Kim Foon  
Paolo Toppan  
Samsul Baharin Bin Bidin  
See Boon Chun  
Tan Kong Chian  
Tong Ming Fui  
Tong Ming Jun  
Zhou Jie Di

## Directors' Report (Cont'd)

### DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares or options over unissued shares of the Company and its related corporations during the financial year are as follows:-

|                          |                           | Number of Ordinary Shares |           |                  |
|--------------------------|---------------------------|---------------------------|-----------|------------------|
|                          |                           | At<br>01.07.2025          | Bought    | Sold             |
|                          |                           |                           |           | At<br>30.06.2026 |
| <b>The Company</b>       |                           |                           |           |                  |
| Tan Ah Bah @ Tan Ah Ping | – Direct                  | 214,532                   | -         | -                |
|                          | – Indirect <sup>(1)</sup> | 108,227,133               | -         | -                |
| Tan Chung Ling           | – Direct                  | 158,854                   | -         | -                |
| Dato' Yeoh Kim Wah       | – Direct                  | 760,502                   | -         | (100)            |
| Dato' Tan Wei Neng       | – Direct                  | 92,455                    | -         | -                |
|                          | – Indirect <sup>(2)</sup> | 22,826                    | -         | -                |
| Tan Chung Chiah          | – Direct                  | 10,581,287                | 1,240,300 | -                |

|                    |  | Number of Options under ESOS |         |                  |
|--------------------|--|------------------------------|---------|------------------|
|                    |  | At<br>01.07.2025             | Granted | Exercised        |
|                    |  |                              |         | At<br>30.06.2026 |
| Dato' Tan Wei Neng |  | 198,800                      | -       | -                |

#### Holding Company – Omega Attraction Sdn. Bhd. ("OASB")

|                                   |  | Number of Ordinary Shares |        |                  |
|-----------------------------------|--|---------------------------|--------|------------------|
|                                   |  | At<br>01.07.2025          | Bought | Sold             |
|                                   |  |                           |        | At<br>30.06.2026 |
| Tan Ah Bah @ Tan Ah Ping – Direct |  | 51,000                    | -      | -                |

#### Notes:

<sup>(1)</sup> Deemed interest through OASB pursuant to Section 8(4) of the Companies Act 2016 and by virtue of his spouse, Pan Kim Foon's direct interest in the Company.

<sup>(2)</sup> Deemed interest by virtue of his spouse, Datin' Chew Yoke Ying's direct interest in the Company.

By virtue of his shareholdings in OASB and his spouse's shareholdings in the Company, Tan Ah Bah @ Tan Ah Ping is deemed to have interests in shares of the Company and its related corporations during the financial year to the extent that OASB has an interest, in accordance with Section 8 of the Companies Act 2016.

The other directors holding office at the end of the financial year had no interest in shares or options over unissued shares of the Company or its related corporations during the financial year.

## Directors' Report (Cont'd)

### DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in the "Directors' Remuneration" section of this report) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from the following transactions:-

|                             | The Group<br>RM |
|-----------------------------|-----------------|
| <b>Director</b>             |                 |
| – Short-term lease expenses | 18,000          |

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate other than the share options granted to certain directors pursuant to the ESOS of the Company.

### DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Company during the financial year are as follows:-

|                                                | From the<br>Company<br>RM | From the<br>Subsidiaries<br>RM | Total<br>RM      |
|------------------------------------------------|---------------------------|--------------------------------|------------------|
| Fees                                           | 313,892                   | 10,833                         | 324,725          |
| Salaries, bonuses and other benefits           | 1,336,005                 | 3,134,784                      | 4,470,789        |
| Contributions to defined contribution benefits | 122,694                   | 232,500                        | 355,194          |
| Estimated money value of benefits-in-kind      | 47,900                    | 51,950                         | 99,850           |
|                                                | <u>1,820,491</u>          | <u>3,430,067</u>               | <u>5,250,558</u> |

### INDEMNITY AND INSURANCE COST

During the financial year, the amount of insurance effected for the directors and officers of the Company and its subsidiary was RM 5,000,000. No indemnity was given to or insurance effected for the auditors of the Company.

## Directors' Report (Cont'd)

### SUBSIDIARIES

(a) The details of the Company's subsidiaries are as follows:-

| Name of Subsidiaries                                                | Principal Place of Business and Country of Incorporation | Percentage of Issued Share Capital Held by Parent | Principal Activities                                                                                                                   |
|---------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| Success Electronics & Transformer Manufacturer Sdn. Bhd. ("SETM")   | Malaysia                                                 | 100%                                              | Manufacture of electrical apparatus and industrial lighting.                                                                           |
| Success Transformer Marketing Sdn. Bhd. ("STMKT")                   | Malaysia                                                 | 100%                                              | Trading, sales and marketing of electrical apparatus and industrial lighting.                                                          |
| Success Transformer Manufacturer Sdn. Bhd.                          | Malaysia                                                 | 100%                                              | Investment holding.                                                                                                                    |
| SES Property Sdn. Bhd.                                              | Malaysia                                                 | 100%                                              | Property investment holding.                                                                                                           |
| Aruanmota Sdn. Bhd.                                                 | Malaysia                                                 | 100%                                              | Property investment holding.                                                                                                           |
| Nikkon LED Sdn. Bhd.                                                | Malaysia                                                 | 80%                                               | Manufacturing of LED lighting.                                                                                                         |
| Daiichi Steel Sdn. Bhd.                                             | Malaysia                                                 | 100%                                              | Manufacture of metal products focusing on metal stamping parts.                                                                        |
| Omega Metal Industries Sdn. Bhd.                                    | Malaysia                                                 | 100%                                              | Manufacture of metal products focusing on metal casing.                                                                                |
| ILCS Technologies Sdn. Bhd.                                         | Malaysia                                                 | 60%                                               | Trading, sales and marketing of electrical apparatus, lighting and related products.                                                   |
| Success Transformer Pte. Ltd. ("STPL") @                            | Singapore                                                | 100%                                              | Investment holding and to carry on business on electrical , mechanical engineers or any other of alike nature and general contractors. |
| Ningbo Success Zhenye Luminaire Limited Liabilities Company ("NSZ") | People's Republic of China                               | 60%                                               | Design, manufacture and trading of industrial light fittings and fixtures.                                                             |
| Nikkon Success Kenya Limited                                        | Republic of Kenya                                        | 91%                                               | Dormant.                                                                                                                               |
| Nikkon Lighting (Thailand) Co. Ltd. @                               | Thailand                                                 | 49%                                               | Distribution of lighting and and electrical products.                                                                                  |

## Directors' Report (Cont'd)

### SUBSIDIARIES (CONT'D)

(a) The details of the Company's subsidiaries are as follows:- (Cont'd)

| Name of Subsidiaries                                                                     | Principal Place of Business and Country of Incorporation | Percentage of Issued Share Capital Held by Parent | Principal Activities                                                                                                                                                                           |
|------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PT. Boxon Nikkon Jayaindo                                                                | Indonesia                                                | 99%                                               | Wholesale for lighting, mechanical and electrical products, metal enclosure and accessories.                                                                                                   |
| Cerdasnet Sdn. Bhd.<br>("CDN")                                                           | Malaysia                                                 | 100%                                              | Providing equipment electrical and electrical components, electronics, lights, and spare parts accessories electrical and electronic.                                                          |
| Global-Pacific Manufacturing Sdn. Bhd.                                                   | Malaysia                                                 | 60%                                               | Provision of aluminium die casting works and distribution of automotive parts and components.                                                                                                  |
| <b>Subsidiary of STMKT</b><br>A.B.U Hayat Lighting Sdn. Bhd.                             | Malaysia                                                 | 60%                                               | Provision of general consultancy and contractor services relating to electrical and electronics and to engage in trading, sales and marketing of electrical apparatus and industrial lighting. |
| <b>Subsidiaries of NSZ</b><br>Ninghai Success Zhenye Casting Limited Liabilities Company | People's Republic of China                               | 60%                                               | Provision of aluminium die-casting, light fittings assembly and mould.                                                                                                                         |
| Ningbo Success Gushi International Trading Co.Ltd                                        | People's Republic of China                               | 100%                                              | Trading of industrial light fittings and fixtures.                                                                                                                                             |
| <b>Subsidiary of STPL</b><br>Nikkon Lighting & Electrical Pte. Ltd.                      | Singapore                                                | 75%                                               | Marketing and distribution of electrical apparatus and industrial lighting.                                                                                                                    |

## Directors' Report (Cont'd)

### SUBSIDIARIES (CONT'D)

- (b) The available auditors' reports on the financial statements of the subsidiaries did not contain any qualification other than the following:-

@ *The auditors' report on the financial statements of the subsidiary includes a "Material Uncertainty Related to Going Concern" regarding the ability of the subsidiary to continue as a going concern in view of its capital deficiency position as at the end of the current reporting period. The financial statements were prepared on a going concern basis as the Company has undertaken to provide continued financial support to the subsidiary.*

### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

- (a) On 21 August 2025, STMKT, a wholly-owned subsidiary of the Company, entered into a sale and purchase agreement to dispose a unit of condominium measuring approximately 104 square metres located at No. 13-2, The Puri Tower, Persiaran Saujana Puchong, Bandar Bukit Puchong, 47100 Puchong, Selangor Darul Ehsan, for a total cash consideration of RM 380,000. The disposal was completed during the financial year.
- (b) On 12 September 2025, the Company acquired additional 40% equity interest in CDN from its non-controlling interest for a cash consideration of RM 3. Following the completion of the acquisition, CDN becomes a wholly-owned subsidiary of the Company.
- (c) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-19, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,188 has been included in investment properties.
- (d) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-20, Level 1, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties.
- (e) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-23A, Level 1, Type G and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 2,863,750. As of reporting date, progress claim of RM 565,100 has been included in investment properties.
- (f) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-23A, Level G, Type G and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 3,683,770. As of reporting date, progress claim of RM 700,124 has been included in investment properties.

## Directors' Report (Cont'd)

### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONT'D)

- (g) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-27, Level G, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties.
- (h) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-28, Level G, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties.
- (i) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-29, Level G, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties.
- (j) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-11, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties.
- (k) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-12, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties.
- (l) On 19 June 2026, the Company subscribed for 3,700,000 new ordinary shares at an issue price of SGD 1 each in the capital of STPL, a wholly-owned subsidiary of the Company, for a total consideration of SGD 3,700,000, equivalent to RM 11,645,010 by way of capitalisation of the amount owing by STPL to the Company.
- (m) During the financial year, the issued and paid-up share capital of the Company has been increased by RM 25,084 pursuant to the issuance of 33,700 new ordinary shares from the exercise of options under the Company's ESOS.

## Directors' Report (Cont'd)

### AUDITORS

The auditors, Crowe Malaysia PLT, retire and are not seeking reappointment.

The details of the auditors' remuneration for the financial year are as follows:-

|                | The Group<br>RM | The Company<br>RM |
|----------------|-----------------|-------------------|
| Audit fees     | 379,151         | 120,000           |
| Non-audit fees | 5,000           | 5,000             |
|                | <hr/> 384,151   | <hr/> 125,000     |

Signed in accordance with a resolution of the directors dated 13 October 2026.

**Tan Ah Bah @ Tan Ah Ping**

**Tan Chung Ling**

## Statement By Directors Pursuant to Section 251(2) of The Companies Act 2016

We, Tan Ah Bah @ Tan Ah Ping and Tan Chung Ling, being two of the directors of Success Transformer Corporation Berhad, state that, in the opinion of the directors, the financial statements set out on pages 120 to 202 are drawn up in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 30 June 2026 and of their financial performance and cash flows for the financial year ended on that date.

Signed in accordance with a resolution of the directors dated 13 October 2026.

**Tan Ah Bah @ Tan Ah Ping**

**Tan Chung Ling**

## Statutory Declaration Pursuant to Section 251(1)(b) of The Companies Act 2016

I, Lo Chiow Lieh, being the officer primarily responsible for the financial management of Success Transformer Corporation Berhad, do solemnly and sincerely declare that the financial statements set out on pages 120 to 202 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovementioned  
Lo Chiow Lieh  
at Kuala Lumpur in the Federal Territory  
on this 13 October 2026

**Lo Chiow Lieh**  
MIA 32657  
Chartered Accountant

Before me

**Sabrina Binti Syd Mohammed Sebir (W 748)**  
Commissioner for Oaths

## Independent Auditors' Report To the Members of Success Transformer Corporation Berhad

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Opinion

We have audited the financial statements of Success Transformer Corporation Berhad, which comprise the statements of financial position of the Group and of the Company as at 30 June 2026, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 120 to 202.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

#### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence and Other Ethical Responsibilities*

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Independent Auditors' Report To the Members of Success Transformer Corporation Berhad (Cont'd)

### Key Audit Matters (Cont'd)

#### Carrying Value of Inventories

Refer to Note 16 in the financial statements

| Key Audit Matter                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | How our audit addressed the Key Audit Matters                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>The Group held significant inventories with carrying amount of RM 86,795,725 as at 30 June 2026.</p> <p>The carrying value of inventories is stated at the lower of cost and net realisable value.</p> <p>We have considered carrying value of inventories as a key area of our audit as management periodically reviews the inventories for potential write-down by considering their aging profile, conditions and net realisable value. These reviews involved judgements and estimations uncertainty in forming expectations about future consumptions, sales and demands.</p> | <p>Our procedures included, amongst others:-</p> <ul style="list-style-type: none"> <li>• Compared the net realisable value to the cost of inventories at the end of the reporting period to assess the reasonableness of inventories write-down.</li> <li>• Performed test on the inventory ageing report to ensure inventories were grouped into the appropriate age bracket.</li> <li>• Reviewed the accuracy of the write-down of inventories by matching the quantum of write-down to the corresponding age profile of inventories according to the group policy.</li> <li>• Reviewed and challenged the basis of inventory write-down policy.</li> <li>• Sighted the condition of inventories during observation of physical stock count.</li> </ul> |

#### Recoverability of Trade Receivables

Refer to Note 17 in the financial statements

| Key Audit Matter                                                                                                                                                                                                                                                                                                                                                                                                        | How our audit addressed the Key Audit Matters                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>We focused on this area because the Group carries significant trade receivables balances of RM 71,664,188 as at 30 June 2026.</p> <p>Management recognised the allowance for impairment losses on trade receivables based on specific known facts or customers' ability to pay. We focused on this area as determination of whether trade receivables are recoverable involves significant management judgement.</p> | <p>Our procedures included, amongst others:-</p> <ul style="list-style-type: none"> <li>• Tested the reliability and accuracy of ageing report.</li> <li>• Evaluated the sufficiency and reasonableness of impairment provided by the management.</li> <li>• Compared and challenged management's view on the recoverability of overdue amounts to historical patterns of collections.</li> <li>• Reviewed collections received subsequent to the period.</li> <li>• Reviewed the computation of historical observed default rates and adjustment for forward-looking estimates used to develop the provision matrix.</li> </ul> |

There are no key audit matters to report for the Company.

## **Independent Auditors' Report To the Members of Success Transformer Corporation Berhad (Cont'd)**

### **Information Other than the Financial Statements and Auditors' Report Thereon**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

## Independent Auditors' Report To the Members of Success Transformer Corporation Berhad (Cont'd)

### Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-  
(Cont'd)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## **Independent Auditors' Report To the Members of Success Transformer Corporation Berhad (Cont'd)**

### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries, of which we have not acted as auditors, are disclosed in Note 7 to the financial statements.

### **OTHER MATTERS**

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Crowe Malaysia PLT**  
201906000005 (LLP0018817-LCA) & AF 1018  
Chartered Accountants

Muar, Johor Darul Takzim  
Date: 13 October 2026

**Goh Siow Yen**  
03557/03/2027 J  
Chartered Accountant

## Statements of Financial Position

### As at 30 June 2026

|                                             | Note | The Group          |                    | The Company        |                   |
|---------------------------------------------|------|--------------------|--------------------|--------------------|-------------------|
|                                             |      | 2026<br>RM         | 2025<br>RM         | 2026<br>RM         | 2025<br>RM        |
| <b>ASSETS</b>                               |      |                    |                    |                    |                   |
| <b>NON-CURRENT ASSETS</b>                   |      |                    |                    |                    |                   |
| Investment in subsidiaries                  | 7    | -                  | -                  | 91,417,904         | 85,661,656        |
| Investment in associates                    | 8    | -                  | -                  | -                  | -                 |
| Property, plant and equipment               | 9    | 85,260,243         | 88,158,474         | -                  | -                 |
| Intangible asset                            | 10   | -                  | -                  | -                  | -                 |
| Investment properties                       | 11   | 39,958,736         | 38,814,505         | -                  | -                 |
| Right-of-use assets                         | 12   | 5,325,611          | 5,714,459          | -                  | -                 |
| Trade receivable                            | 17   | 529,964            | 633,300            | -                  | -                 |
| Amount due from a related party             | 13   | 1,441,360          | 1,629,195          | -                  | -                 |
| Other investments                           | 14   | 30,045             | 10,531,395         | -                  | -                 |
| Deferred tax assets                         | 15   | 152,064            | 180,951            | -                  | -                 |
|                                             |      | 132,698,023        | 145,662,279        | 91,417,904         | 85,661,656        |
| <b>CURRENT ASSETS</b>                       |      |                    |                    |                    |                   |
| Inventories                                 | 16   | 86,795,725         | 85,309,840         | -                  | -                 |
| Trade receivables                           | 17   | 71,134,224         | 62,587,524         | -                  | -                 |
| Other receivables, deposits and prepayments | 18   | 12,321,872         | 9,447,815          | 1,000              | 1,000             |
| Contract assets                             | 19   | 142,657            | 35,499             | -                  | -                 |
| Amount due from subsidiaries                | 20   | -                  | -                  | 13,378,442         | 10,960,520        |
| Amount due from associates                  | 21   | -                  | -                  | -                  | -                 |
| Amount due from a related party             | 13   | 311,228            | 275,665            | -                  | -                 |
| Other investments                           | 14   | 142,821,519        | 116,939,384        | -                  | -                 |
| Current tax assets                          |      | 2,920,261          | 3,666,266          | 8,376              | 25,272            |
| Dividend receivable                         |      | -                  | -                  | 1,622,430          | 2,000,000         |
| Fixed deposit with a licensed bank          | 22   | 18,798             | 18,363             | -                  | -                 |
| Cash and bank balances                      |      | 17,868,044         | 30,569,630         | 248,898            | 193,902           |
| Investment property held for sale           | 23   | 2,629,180          | -                  | -                  | -                 |
|                                             |      | 336,963,508        | 308,849,986        | 15,259,146         | 13,180,694        |
| <b>TOTAL ASSETS</b>                         |      | <b>469,661,531</b> | <b>454,512,265</b> | <b>106,677,050</b> | <b>98,842,350</b> |

The annexed notes form an integral part of these financial statements.

## Statements of Financial Position As at 30 June 2026 (Cont'd)

|                                                     | Note | The Group    |              | The Company  |              |
|-----------------------------------------------------|------|--------------|--------------|--------------|--------------|
|                                                     |      | 2026<br>RM   | 2025<br>RM   | 2026<br>RM   | 2025<br>RM   |
| <b>EQUITY AND LIABILITIES</b>                       |      |              |              |              |              |
| <b>EQUITY</b>                                       |      |              |              |              |              |
| Share capital                                       | 24   | 74,574,696   | 74,549,612   | 74,574,696   | 74,549,612   |
| Treasury shares                                     | 25   | (11,678,454) | (11,678,454) | (11,678,454) | (11,678,454) |
| Reserves                                            | 26   | 329,286,399  | 319,199,044  | 9,518,886    | 12,925,060   |
| <b>Equity attributable to owners of the Company</b> |      | 392,182,641  | 382,070,202  | 72,415,128   | 75,796,218   |
| <b>Non-controlling interests</b>                    | 7(d) | 23,496,795   | 24,807,584   | -            | -            |
| <b>TOTAL EQUITY</b>                                 |      | 415,679,436  | 406,877,786  | 72,415,128   | 75,796,218   |
| <b>NON-CURRENT LIABILITIES</b>                      |      |              |              |              |              |
| Lease liabilities                                   | 27   | 228,191      | 317,275      | -            | -            |
| Borrowings                                          | 28   | 4,409,954    | 6,473,544    | -            | -            |
| Other payable                                       | 30   | 840,000      | 804,953      | 840,000      | 804,953      |
| Deferred tax liabilities                            | 15   | 2,289,833    | 1,742,250    | -            | -            |
|                                                     |      | 7,767,978    | 9,338,022    | 840,000      | 804,953      |
| <b>CURRENT LIABILITIES</b>                          |      |              |              |              |              |
| Trade payables                                      | 29   | 16,485,034   | 9,625,140    | -            | -            |
| Other payables and accruals                         | 30   | 21,368,848   | 20,080,609   | 51,316       | 145,647      |
| Amount due to subsidiaries                          | 21   | -            | -            | 33,370,606   | 22,095,532   |
| Amount due to related parties                       | 13   | 475,930      | 123,567      | -            | -            |
| Lease liabilities                                   | 27   | 109,410      | 163,596      | -            | -            |
| Borrowings                                          | 28   | 7,698,616    | 8,202,317    | -            | -            |
| Current tax liabilities                             |      | 76,279       | 101,228      | -            | -            |
|                                                     |      | 46,214,117   | 38,296,457   | 33,421,922   | 22,241,179   |
| <b>TOTAL LIABILITIES</b>                            |      | 53,982,095   | 47,634,479   | 34,261,922   | 23,046,132   |
| <b>TOTAL EQUITY AND LIABILITIES</b>                 |      | 469,661,531  | 454,512,265  | 106,677,050  | 98,842,350   |

The annexed notes form an integral part of these financial statements.

## Statements of Profit or Loss and Other Comprehensive Income For the Financial Year Ended 30 June 2026

|                                                                                 | Note | The Group     |               | The Company |             |
|---------------------------------------------------------------------------------|------|---------------|---------------|-------------|-------------|
|                                                                                 |      | 2026<br>RM    | 2025<br>RM    | 2026<br>RM  | 2025<br>RM  |
| REVENUE                                                                         | 31   | 223,422,512   | 223,109,233   | 9,330,125   | 9,763,918   |
| COST OF SALES                                                                   |      | (161,348,682) | (159,407,029) | -           | -           |
| GROSS PROFIT                                                                    |      | 62,073,830    | 63,702,204    | 9,330,125   | 9,763,918   |
| OTHER INCOME                                                                    |      | 9,273,826     | 7,657,538     | 721,085     | -           |
| SELLING AND DISTRIBUTION EXPENSES                                               |      | (16,513,313)  | (16,619,111)  | -           | -           |
| ADMINISTRATIVE EXPENSES                                                         |      | (33,685,205)  | (35,511,043)  | (3,098,789) | (3,012,329) |
| OTHER EXPENSES                                                                  |      | (2,614,787)   | (4,830,124)   | (5,888,764) | (5,450,630) |
| PROFIT FROM OPERATIONS                                                          |      | 18,534,351    | 14,399,464    | 1,063,657   | 1,300,959   |
| FINANCE COSTS                                                                   | 32   | (765,282)     | (734,434)     | (35,047)    | (46,565)    |
| NET (IMPAIRMENT LOSSES)/REVERSAL OF<br>IMPAIRMENT LOSSES ON FINANCIAL ASSETS    | 33   | (460,082)     | 185,395       | -           | -           |
| PROFIT BEFORE TAX                                                               | 34   | 17,308,987    | 13,850,425    | 1,028,610   | 1,254,394   |
| TAX EXPENSE                                                                     | 37   | (3,624,691)   | (3,956,550)   | (180,270)   | -           |
| PROFIT AFTER TAX                                                                |      | 13,684,296    | 9,893,875     | 848,340     | 1,254,394   |
| OTHER COMPREHENSIVE INCOME                                                      |      |               |               |             |             |
| <u>Items that Will be Reclassified</u><br><u>Subsequently to Profit or Loss</u> |      |               |               |             |             |
| Foreign currency translation differences                                        |      | 1,016,107     | (5,020,067)   | -           | -           |
| TOTAL COMPREHENSIVE INCOME<br>FOR THE FINANCIAL YEAR                            |      | 14,700,403    | 4,873,808     | 848,340     | 1,254,394   |

The annexed notes form an integral part of these financial statements.

## Statements of Profit or Loss and Other Comprehensive Income For the Financial Year Ended 30 June 2026 (Cont'd)

|                                   | Note | The Group         |                  | The Company    |                  |
|-----------------------------------|------|-------------------|------------------|----------------|------------------|
|                                   |      | 2026<br>RM        | 2025<br>RM       | 2026<br>RM     | 2025<br>RM       |
| <b>PROFIT AFTER TAX</b>           |      |                   |                  |                |                  |
| <b>ATTRIBUTABLE TO:-</b>          |      |                   |                  |                |                  |
| Owners of the Company             |      | 14,085,727        | 10,619,646       | 848,340        | 1,254,394        |
| Non-controlling interests         |      | (401,431)         | (725,771)        | -              | -                |
|                                   |      | <u>13,684,296</u> | <u>9,893,875</u> | <u>848,340</u> | <u>1,254,394</u> |
| <b>TOTAL COMPREHENSIVE INCOME</b> |      |                   |                  |                |                  |
| <b>ATTRIBUTABLE TO:-</b>          |      |                   |                  |                |                  |
| Owners of the Company             |      | 14,695,286        | 7,703,274        | 848,340        | 1,254,394        |
| Non-controlling interests         |      | 5,117             | (2,829,466)      | -              | -                |
|                                   |      | <u>14,700,403</u> | <u>4,873,808</u> | <u>848,340</u> | <u>1,254,394</u> |
| <b>EARNINGS PER SHARE (SEN)</b>   |      |                   |                  |                |                  |
| - Basic                           | 38   | 5.97              | 4.50             |                |                  |
| - Diluted                         | 38   | 5.96              | 4.49             |                |                  |

*The annexed notes form an integral part of these financial statements.*

## Statements of Changes in Equity For the Financial Year Ended 30 June 2026

| The Group                                                       | Note | Non-Distributable |                    |                        |                    | Distributable                      |                     |             | Attributable to Owners of the Company |             |    | Non-Controlling Interests |  | Total Equity RM |
|-----------------------------------------------------------------|------|-------------------|--------------------|------------------------|--------------------|------------------------------------|---------------------|-------------|---------------------------------------|-------------|----|---------------------------|--|-----------------|
|                                                                 |      | Share Capital RM  | Treasury Shares RM | Translation Reserve RM | Capital Reserve RM | Employees' Share Option Reserve RM | Retained Profits RM | Company RM  | RM                                    | RM          | RM |                           |  |                 |
| At 1 July 2025                                                  |      | 74,549,612        | (11,678,454)       | (19,519)               | 14,288,147         | 230,362                            | 304,700,054         | 382,070,202 | 24,807,584                            | 406,877,786 |    |                           |  |                 |
| Profit after tax for the financial year                         |      | -                 | -                  | -                      | -                  | -                                  | 14,085,727          | 14,085,727  | (401,431)                             | 13,684,296  |    |                           |  |                 |
| Foreign currency translation differences for foreign operations |      | -                 | -                  | 609,559                | -                  | -                                  | -                   | 609,559     | 406,548                               | 1,016,107   |    |                           |  |                 |
| Total comprehensive income for the financial year               |      | -                 | -                  | 609,559                | -                  | -                                  | 14,085,727          | 14,695,286  | 5,117                                 | 14,700,403  |    |                           |  |                 |
| Contributions by and distributions to owners of the Company:    |      |                   |                    |                        |                    |                                    |                     |             |                                       |             |    |                           |  |                 |
| Employees' share options exercised                              |      | 25,084            | -                  | -                      | -                  | (6,886)                            | -                   | 18,198      | -                                     | 18,198      |    |                           |  |                 |
| Dividends to owners of the Company                              |      | -                 | -                  | -                      | -                  | -                                  | (4,247,628)         | (4,247,628) | -                                     | (4,247,628) |    |                           |  |                 |
| – by Company                                                    | 40   | -                 | -                  | -                      | -                  | -                                  | -                   | -           | (1,669,320)                           | (1,669,320) |    |                           |  |                 |
| – by subsidiary to non-controlling interests                    |      | -                 | -                  | -                      | -                  | -                                  | -                   | -           | -                                     | -           |    |                           |  |                 |
| Total contributions by and distributions to owners              |      | 25,084            | -                  | -                      | -                  | (6,886)                            | (4,247,628)         | (4,229,430) | (1,669,320)                           | (5,898,750) |    |                           |  |                 |
| Acquisition of non-controlling interests                        | 39   | -                 | -                  | -                      | -                  | -                                  | (353,417)           | (353,417)   | 353,414                               | (3)         |    |                           |  |                 |
| At 30 June 2026                                                 |      | 74,574,696        | (11,678,454)       | 590,040                | 14,288,147         | 223,476                            | 314,184,736         | 392,182,641 | 23,496,795                            | 415,679,436 |    |                           |  |                 |

The annexed notes form an integral part of these financial statements.

## Statements of Changes in Equity For the Financial Year Ended 30 June 2026 (Cont'd)

| The Group                                                       | Note | ← Non-Distributable    |                          |                              |                          |                                                | → Distributable           |                                                      |                                        |             |  | Total<br>Equity<br>RM |
|-----------------------------------------------------------------|------|------------------------|--------------------------|------------------------------|--------------------------|------------------------------------------------|---------------------------|------------------------------------------------------|----------------------------------------|-------------|--|-----------------------|
|                                                                 |      | Share<br>Capital<br>RM | Treasury<br>Shares<br>RM | Translation<br>Reserve<br>RM | Capital<br>Reserve<br>RM | Employees'<br>Share<br>Option<br>Reserve<br>RM | Retained<br>Profits<br>RM | Attributable<br>to Owners<br>of the<br>Company<br>RM | Non-<br>Controlling<br>Interests<br>RM |             |  |                       |
| At 1 July 2024                                                  |      | 74,364,275             | (11,678,454)             | 2,896,853                    | 14,288,147               | 281,239                                        | 301,394,109               | 381,546,169                                          | 28,125,050                             | 409,671,219 |  |                       |
| Profit after tax for the financial year                         |      | -                      | -                        | -                            | -                        | -                                              | 10,619,646                | 10,619,646                                           | (725,771)                              | 9,893,875   |  |                       |
| Foreign currency translation differences for foreign operations |      | -                      | -                        | (2,916,372)                  | -                        | -                                              | -                         | (2,916,372)                                          | (2,103,695)                            | (5,020,067) |  |                       |
| Total comprehensive income for the financial year               |      | -                      | -                        | (2,916,372)                  | -                        | -                                              | 10,619,646                | 7,703,274                                            | (2,829,466)                            | 4,873,808   |  |                       |
| Contributions by and distributions to owners of the Company:    |      |                        |                          |                              |                          |                                                |                           |                                                      |                                        |             |  |                       |
| Employees' share options exercised                              |      | 185,337                | -                        | -                            | -                        | (50,877)                                       | -                         | 134,460                                              | -                                      | 134,460     |  |                       |
| Dividends to owners of the Company                              |      | -                      | -                        | -                            | -                        | -                                              | (7,313,701)               | (7,313,701)                                          | -                                      | (7,313,701) |  |                       |
| – by Company                                                    | 40   | -                      | -                        | -                            | -                        | -                                              | -                         | -                                                    | (488,000)                              | (488,000)   |  |                       |
| – by subsidiary to non-controlling interests                    |      |                        |                          |                              |                          |                                                |                           |                                                      |                                        |             |  |                       |
| Total contributions by and distributions to owners              |      | 185,337                | -                        | -                            | -                        | (50,877)                                       | (7,313,701)               | (7,179,241)                                          | (488,000)                              | (7,667,241) |  |                       |
| At 30 June 2025                                                 |      | 74,549,612             | (11,678,454)             | (19,519)                     | 14,288,147               | 230,362                                        | 304,700,054               | 382,070,202                                          | 24,807,584                             | 406,877,786 |  |                       |

The annexed notes form an integral part of these financial statements.

## Statements of Changes in Equity

### For the Financial Year Ended 30 June 2026 (Cont'd)

| The Company                                                         | Note | Share Capital<br>RM | Treasury Shares<br>RM | Non-Distributable<br>Employees' Share<br>Options Reserve<br>RM | Distributable<br>Retained Profits<br>RM | Total Equity<br>RM |
|---------------------------------------------------------------------|------|---------------------|-----------------------|----------------------------------------------------------------|-----------------------------------------|--------------------|
| <b>At 1 July 2025</b>                                               |      | 74,549,612          | (11,678,454)          | 230,362                                                        | 12,694,698                              | 75,796,218         |
| Profit after tax for the financial year                             |      | -                   | -                     | -                                                              | 848,340                                 | 848,340            |
| <b>Total comprehensive income for the financial year</b>            |      | -                   | -                     | -                                                              | 848,340                                 | 848,340            |
| <b>Contributions by and distributions to owners of the Company:</b> |      |                     |                       |                                                                |                                         |                    |
| Employees' share options exercised                                  | 40   | 25,084              | -                     | (6,886)                                                        | -                                       | 18,198             |
| Dividends to owners of the Company                                  |      | -                   | -                     | -                                                              | (4,247,628)                             | (4,247,628)        |
| <b>Total transactions with owners of the Company</b>                |      | 25,084              | -                     | (6,886)                                                        | (4,247,628)                             | (4,229,430)        |
| <b>At 30 June 2026</b>                                              |      | 74,574,696          | (11,678,454)          | 223,476                                                        | 9,295,410                               | 72,415,128         |

The annexed notes form an integral part of these financial statements.

## Statements of Changes in Equity For the Financial Year Ended 30 June 2026 (Cont'd)

| The Company                                                             | Note | Non-Distributable      |                          | Distributable                                   |                           | Total<br>Equity<br>RM |
|-------------------------------------------------------------------------|------|------------------------|--------------------------|-------------------------------------------------|---------------------------|-----------------------|
|                                                                         |      | Share<br>Capital<br>RM | Treasury<br>Shares<br>RM | Employees'<br>Share<br>Options<br>Reserve<br>RM | Retained<br>Profits<br>RM |                       |
| <b>At 1 July 2024</b>                                                   |      | 74,364,275             | (11,678,454)             | 281,239                                         | 18,754,005                | 81,721,065            |
| Profit after tax for the financial year                                 |      | -                      | -                        | -                                               | 1,254,394                 | 1,254,394             |
| <b>Total comprehensive income<br/>for the financial year</b>            |      | -                      | -                        | -                                               | 1,254,394                 | 1,254,394             |
| <b>Contributions by and distributions to<br/>owners of the Company:</b> |      |                        |                          |                                                 |                           |                       |
| Employees' share options exercised                                      | 40   | 185,337                | -                        | (50,877)                                        | -                         | 134,460               |
| Dividends to owners of the Company                                      |      | -                      | -                        | -                                               | (7,313,701)               | (7,313,701)           |
| <b>Total transactions with owners<br/>of the Company</b>                |      | 185,337                | -                        | (50,877)                                        | (7,313,701)               | (7,179,241)           |
| <b>At 30 June 2025</b>                                                  |      | 74,549,612             | (11,678,454)             | 230,362                                         | 12,694,698                | 75,796,218            |

*The annexed notes form an integral part of these financial statements.*

## Statements of Cash Flows

### For the Financial Year Ended 30 June 2026

|                                                               | Note | The Group    |             | The Company |             |
|---------------------------------------------------------------|------|--------------|-------------|-------------|-------------|
|                                                               |      | 2026<br>RM   | 2025<br>RM  | 2026<br>RM  | 2025<br>RM  |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                   |      |              |             |             |             |
| Profit before tax                                             |      | 17,308,987   | 13,850,425  | 1,028,610   | 1,254,394   |
| Adjustments for:-                                             |      |              |             |             |             |
| Bad debts written off                                         |      | 5,387        | 18,008      | -           | -           |
| Depreciation of investment properties                         |      | 495,654      | 500,637     | -           | -           |
| Depreciation of property, plant and equipment                 |      | 6,964,440    | 7,186,647   | -           | -           |
| Depreciation of right-of-use assets                           |      | 411,108      | 407,753     | -           | -           |
| Distribution from trust funds (other investments)             |      | (4,060,840)  | (2,343,124) | -           | -           |
| Fair value (gain)/loss on other investments                   |      | (1,464,459)  | 1,504,001   | -           | -           |
| Gain on disposal of other investments                         |      | (2,084,199)  | (2,451,942) | -           | -           |
| Gain on modification of leases                                |      | (2)          | -           | -           | -           |
| Gain on disposal of investment property                       |      | (38,102)     | -           | -           | -           |
| Gain on disposal of property, plant and equipment             |      | (32)         | (66,279)    | -           | -           |
| Impairment loss:-                                             |      |              |             |             |             |
| – investment in subsidiaries                                  |      | -            | -           | 5,888,765   | 5,335,610   |
| – receivables                                                 |      | 463,082      | 2,011       | -           | -           |
| Lost of inventories                                           |      | 15,460       | 67,160      | -           | -           |
| Property, plant and equipment written off                     |      | 45,249       | 9,332       | -           | -           |
| Reversal of:-                                                 |      |              |             |             |             |
| – allowance for impairment loss of receivables                |      | (3,000)      | (187,406)   | -           | -           |
| – write-down of inventories                                   |      | (29,987)     | (3,936,008) | -           | -           |
| Strike-off of an associate                                    |      | -            | 282,446     | -           | -           |
| Unrealised loss/(gain) on foreign exchange                    |      | 187,189      | 1,474,763   | (225,179)   | -           |
| Write-down of inventories                                     |      | 1,564,187    | 3,184,416   | -           | -           |
| Waiver of debt                                                |      | -            | -           | (495,905)   | -           |
| Dividend income                                               |      | -            | -           | (6,802,700) | (7,330,000) |
| Interest expense                                              |      | 712,408      | 715,463     | 35,047      | 46,565      |
| Interest income                                               |      | (108,655)    | (101,497)   | -           | -           |
| <b>OPERATING PROFIT/(LOSS) BEFORE WORKING CAPITAL CHANGES</b> |      |              |             |             |             |
|                                                               |      | 20,383,875   | 20,116,806  | (571,362)   | (693,431)   |
| Inventories                                                   |      | (3,035,544)  | 16,223,333  | -           | -           |
| Contract assets                                               |      | (110,014)    | 14,067      | -           | -           |
| Trade and other receivables, deposits and prepayments         |      | (10,394,805) | 2,853,286   | (2,417,922) | (2,462,521) |
| Trade and other payables and accruals                         |      | 8,050,121    | (623,547)   | 11,936,874  | 2,981,018   |
| <b>CASH FROM/(FOR) OPERATIONS</b>                             |      |              |             |             |             |
|                                                               |      | 14,893,633   | 38,583,945  | 8,947,590   | (174,934)   |
| Dividend received                                             |      | -            | -           | 7,180,270   | 7,083,920   |
| Dividend received from trust fund                             |      | 575,000      | 315,605     | -           | -           |
| Interest paid                                                 |      | (35,047)     | (46,565)    | (35,047)    | (46,565)    |
| Interest received                                             |      | 108,655      | 101,497     | -           | -           |
| Tax paid                                                      |      | (4,478,517)  | (5,717,728) | (163,374)   | -           |
| Tax refund                                                    |      | 2,130,636    | 148,179     | -           | -           |
| <b>NET CASH FROM OPERATING ACTIVITIES</b>                     |      |              |             |             |             |
|                                                               |      | 13,194,360   | 33,384,933  | 15,929,439  | 6,862,421   |

The annexed notes form an integral part of these financial statements.

## Statements of Cash Flows

### For the Financial Year Ended 30 June 2026 (Cont'd)

|                                                              | Note  | The Group    |               | The Company  |             |         |
|--------------------------------------------------------------|-------|--------------|---------------|--------------|-------------|---------|
|                                                              |       | 2026<br>RM   | 2025<br>RM    | 2026<br>RM   | 2025<br>RM  |         |
| CASH FLOWS FOR INVESTING ACTIVITIES                          |       |              |               |              |             |         |
| Additional investment in an existing subsidiary              |       | (3)          | -             | (11,645,013) | -           |         |
| Addition of investment properties                            |       | (3,391,060)  | (478,127)     | -            | -           |         |
| Net increase in deposit pledged                              |       | (435)        | (420)         | -            | -           |         |
| Proceeds from disposal of property, plant and equipment      |       | 126,050      | 213,326       | -            | -           |         |
| Proceeds from disposal of investment property                |       | 380,000      | -             | -            | -           |         |
| Proceeds from disposal of other investments                  |       | 82,750,370   | 106,452,534   | -            | -           |         |
| Purchase of property, plant and equipment                    | 41(a) | (6,344,774)  | (7,240,595)   | -            | -           |         |
| Purchase of other investments                                |       | (91,096,008) | (118,386,585) | -            | -           |         |
| NET CASH FOR INVESTING ACTIVITIES                            |       | (17,575,860) | (19,439,867)  | (11,645,013) | -           |         |
| CASH FLOWS FOR FINANCING ACTIVITIES                          |       |              |               |              |             |         |
| Dividends paid by the Company                                |       | (4,247,628)  | (7,313,701)   | (4,247,628)  | (7,313,701) |         |
| Dividends paid by subsidiaries to non-controlling interests  |       | (1,669,320)  | (488,000)     | -            | -           |         |
| Interest paid                                                |       | (677,361)    | (668,898)     | -            | -           |         |
| Net movement in revolving credit facility                    |       | (500,000)    | 6,000,000     | -            | -           |         |
| Repayment of lease liabilities                               | 41(b) | (175,190)    | (189,631)     | -            | -           |         |
| Repayment of hire purchase payables                          | 41(b) | (112,939)    | (224,281)     | -            | -           |         |
| Repayment of term loans                                      | 41(b) | (2,124,352)  | (4,124,352)   | -            | -           |         |
| Proceeds from exercise of employees' share option            |       | 18,198       | 134,460       | 18,198       | 134,460     |         |
| NET CASH FOR FINANCING ACTIVITIES                            |       | (9,488,592)  | (6,874,403)   | (4,229,430)  | (7,179,241) |         |
| NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS         |       | (13,870,092) | 7,070,663     | 54,996       | (316,820)   |         |
| EFFECT OF FOREIGN EXCHANGE TRANSLATION                       |       | 1,168,506    | (3,702,207)   | -            | -           |         |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR |       | 30,569,630   | 27,201,174    | 193,902      | 510,722     |         |
| CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR       |       | 41(d)        | 17,868,044    | 30,569,630   | 248,898     | 193,902 |

The annexed notes form an integral part of these financial statements.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026

### 1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Board of Bursa Malaysia Securities Berhad. The registered office and principal place of business are as follows:-

Registered office : Level 7, Menara Milenium, Jalan Damanlela,  
Pusat Bandar Damansara,  
Damansara Heights,  
50490 Kuala Lumpur,  
Wilayah Persekutuan,  
Malaysia.

Principal place of business : No. 3, 5 & 7, Jalan TSB 8,  
Taman Industri Sungai Buloh,  
47000 Sungai Buloh,  
Selangor Darul Ehsan.

These financial statements comprise both separate and consolidated financial statements. The financial statements of the Company are separate financial statements, while the financial statements of the Group are consolidated financial statements that include those of the Company and its subsidiaries as of the end of the reporting period. The Company and its subsidiaries are collectively referred to as “the Group”.

The financial statements of the Company and of the Group are presented in Ringgit Malaysia (“RM”), which is the Company’s functional and presentation currency.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 13 October 2026.

### 2. HOLDING COMPANY

The Company is a subsidiary of Omega Attraction Sdn. Bhd., a company incorporated in Malaysia, which is also regarded by the directors as the ultimate holding company.

### 3. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the Group is Mr. Tan Ah Bah @ Tan Ah Ping who is the controlling shareholder of the ultimate holding company.

### 4. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and the provision of management services. The principal activities of the subsidiaries are set out in Note 7(a) to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 5. BASIS OF PREPARATION

The financial statements of the Group and of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under material accounting policy information, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

- 5.1 During the current financial year, the Group and the Company have adopted the following new accounting standards and/or interpretations (including the consequential amendments, if any):-

#### **MFRSs and/or IC Interpretations (Including The Consequential Amendments)**

Amendments to MFRS 121: Lack of Exchangeability

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the financial statements of the Group and of the Company.

- 5.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:-

| <b>MFRSs and/or IC Interpretations (Including The Consequential Amendments)</b>                                           | <b>Effective date</b> |
|---------------------------------------------------------------------------------------------------------------------------|-----------------------|
| MFRS 18 Presentation and Disclosure in Financial Statements                                                               | 1 January 2027        |
| MFRS 19 Subsidiaries without Public Accountability: Disclosures                                                           | 1 January 2027        |
| MFRS 20 Regulatory Assets and Regulatory Liabilities                                                                      | 1 January 2029        |
| Amendments to MFRS 9 and MFRS 7: Amendments to the Classification and Measurement of Financial Instruments                | 1 January 2026        |
| Amendments to MFRS 9 and MFRS 7: Contracts Referencing Nature-dependent Electricity                                       | 1 January 2026        |
| Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Deferred              |
| Amendments to MFRS 19: Subsidiaries without Public Accountability: Disclosures                                            | 1 January 2027        |
| Amendments to MFRS 121: Translation to a Hyperinflationary Presentation Currency                                          | 1 January 2027        |
| Amendments to MFRS 128: Amendments to the Fair Value Option for Investments in Associates and Joint Ventures              | 1 January 2027        |
| Annual Improvements to MFRS Accounting Standards – Volume 11                                                              | 1 January 2026        |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 5. BASIS OF PREPARATION (CONT'D)

- 5.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:- (Cont'd)

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group upon their initial application except as follows:

#### MFRS 18 Presentation and Disclosure of Financial Statements

MFRS 18 'Presentation and Disclosure in Financial Statements' will replace MFRS 101 'Presentation of Financial Statements' upon its adoption. This new standard aims to enhance the transparency and comparability of financial information by introducing new disclosure requirements. Specifically, it requires that income and expenses be classified into 3 defined categories: "operating", "investing" and "financing" and introduces 2 new subtotals: "operating profit or loss" and "profit or loss before financing and income tax". In addition, MFRS 18 requires the disclosure of management-defined performance measures and sets out principles for the aggregation and disaggregation of information, which will apply to all primary financial statements and the accompanying notes. The statement of financial position and the statement of cash flows will also be affected. The potential impact of the new standard on the financial statements of the Group and of the Company has yet to be assessed.

### 6. MATERIAL ACCOUNTING POLICY INFORMATION

#### 6.1 Critical Accounting Estimates and Judgements

##### *Key Sources of Estimation Uncertainty*

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

##### **(i) Depreciation of Property, Plant and Equipment**

The estimates for the residual values, useful lives and related depreciation charges for property, plant and equipment are based on commercial factors that could change significantly due to technical innovations and competitors' actions in response to market conditions. The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in expected usage levels and technological development could affect the economic useful lives and residual values of these assets; therefore, future depreciation charges may be revised. The carrying amount of property, plant and equipment as at the reporting date is disclosed in Note 9 to the financial statements.

##### **(ii) Impairment of Property, Plant and Equipment**

The Group and the Company determine whether an item of its property, plant and equipment is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as independent market quotes. The carrying amount of property, plant and equipment as at the reporting date is disclosed in Note 9 to the financial statements.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 6.1 Critical Accounting Estimates and Judgements (Cont'd)

##### *Key Sources of Estimation Uncertainty (Cont'd)*

##### **(iii) Impairment of Investment Properties**

The Group and the Company determine whether an item of its investment properties is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation report. The carrying amount of investment properties as at the reporting date is disclosed in Note 11 to the financial statements.

##### **(iv) Write-down of Inventories**

Management periodically reviews damaged, obsolete, and slow-moving inventory. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of inventories as at the reporting date is disclosed in Note 16 to the financial statements.

##### **(v) Impairment of Trade Receivables and Contract Assets**

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables (other than inter-company balances) and contract assets. The contract assets are grouped with trade receivables for impairment assessment because they have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group develops expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts them for qualitative and quantitative, reasonable and supportable forward-looking information. If the expectation is different from the estimation, such a difference will impact the carrying values of trade receivables and contract assets. The carrying amounts of trade receivables and contract assets as at the reporting date are disclosed in Notes 13, 17, 19 and 21 to the financial statements respectively.

##### **(vi) Impairment of Inter-company Receivables**

The loss allowances for inter-company receivables are based on assumptions about the risk of default (probability of default) and the expected loss if a default happens (loss given default). It also requires the Company to assess whether there is a significant increase in credit risk of the inter-company receivables at the reporting date. The Company uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions and forward-looking information. The carrying amounts of inter-company receivables as at the reporting date are disclosed in Note 20 to the financial statements.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 6.1 Critical Accounting Estimates and Judgements (Cont'd)

##### *Key Sources of Estimation Uncertainty (Cont'd)*

##### **(vii) Income Taxes**

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on their understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made. The carrying amounts of current tax assets and current tax liabilities of the Group as at the reporting date are RM 2,920,261 and RM 76,279 (2025: RM 3,666,266 and RM 101,228) respectively.

##### **(viii) Discount Rates used in Leases**

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation, particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

##### *Critical Judgements Made in Applying Accounting Policies*

Management believes that there are no instances of application of critical judgement in applying the accounting policies of the Group which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

##### **(a) Classification between Investment Properties and Owner-occupied Properties**

Some properties comprise a portion held to earn rentals or for capital appreciation and another portion held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group would account for the portions separately. If the portions could not be sold separately, the property is investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

##### **(b) Lease Terms**

Some leases contain extension options exercisable by the Group before the end of the non-cancellable contract period. In determining the lease term, management considers all facts and circumstances, including past practice and any cost that will be incurred to change the asset if an option to extend is not exercised. An extension option is only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 6.2 Financial Instruments

##### (a) Financial Assets

###### Financial Assets Through Profit or Loss

The financial assets are initially measured at fair value. Subsequent to initial recognition, the financial assets are remeasured to their fair values at the reporting date with any fair value changes recognised in profit or loss. The fair value changes do not include interest and dividend income.

###### Financial Assets at Amortised Cost

The financial assets are initially measured at fair value plus transaction costs except for trade receivables without a significant financing component which are measured at the transaction price only. Subsequent to the initial recognition, all financial assets are measured at amortised cost less any impairment losses.

###### Financial Assets Through Other Comprehensive Income

The financial assets are initially measured at fair value plus transaction costs. Subsequent to the initial recognition, the financial assets are remeasured to their fair values at the reporting date with fair value changes taken up in other comprehensive income and accumulated in the fair value reserve, except for the recognition of impairment, interest income and foreign exchange difference of a debt instrument which are recognised directly in profit or loss. The fair value changes do not include interest and dividend income.

##### (b) Financial Liabilities

###### Financial Liabilities at Amortised Cost

The financial liabilities are initially measured at fair value less transaction costs. Subsequent to the initial recognition, the financial liabilities are measured at amortised cost.

##### (c) Equity

###### Ordinary Shares

Ordinary shares are recorded on initial recognition at the proceeds received less directly attributable transaction costs incurred. The ordinary shares are not remeasured subsequently.

###### Treasury Shares

Treasury shares are recorded on initial recognition at the consideration paid less directly attributable transaction costs incurred. The treasury shares are not remeasured subsequently.

No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the treasury shares. If such shares are issued by resale, any difference between the sales consideration received and the carrying amount of the treasury shares is recognised in equity. Where treasury shares are cancelled, their carrying amounts are shown as a movement in retained profits.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 6.2 Financial Instruments (Cont'd)

##### (d) Derivatives

Derivatives are initially measured at fair value. Subsequent to the initial recognition, the derivatives are remeasured to their fair values at the reporting date with any fair value changes recognised in profit or loss.

##### (e) Financial Guarantee Contracts

Financial guarantee contracts are recognised initially as liabilities at fair value, net of transaction costs. Subsequent to the initial recognition, the financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee or, when there is no specific contractual period, upon discharge of the guarantee. If the debtor fails to make payment relating to a financial guarantee contract when it is due and the Company, as the issuer, is required to reimburse the holder for the associated loss, the reimbursement is recognised as a liability and measured at the higher of the amount of loss allowance determined using the expected credit loss model and the amount of financial guarantee initially recognised less cumulative amortisation.

#### 6.3 Investments in Subsidiaries

Investments in subsidiaries including the share options granted to employees of the subsidiaries, which are eliminated on consolidation, are stated in the financial statements of the Company at cost less impairment losses, if any.

#### 6.4 Investments in Associates

Investments in associates are stated in the financial statements of the Group at cost less impairment losses, if any, and accounted for using the equity method in the financial statements of the Group.

#### 6.5 Property, Plant and Equipment

All items of property, plant and equipment are initially measured at cost.

Subsequent to the initial recognition, all property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over the estimated useful lives. The principal annual depreciation rates are:-

|                                          |                |
|------------------------------------------|----------------|
| Leasehold building                       | 50 years       |
| Factory and shoplot buildings            | 10 to 50 years |
| Plant and machinery                      | 2 to 20 years  |
| Motor vehicles                           | 5 to 10 years  |
| Office equipment, furniture and fittings | 2 to 10 years  |

Capital work-in-progress represents factory buildings under construction. They are not depreciated until such time when the asset is available for use.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 6.6 Investment Properties

Investment properties are initially measured at cost. Subsequent to the initial recognition, the investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land is not depreciated. Depreciation on other investment properties is calculated using the straight-line method to allocate the depreciable amounts over the estimated useful lives. The principal annual depreciation periods and rates are:-

|                             |                |
|-----------------------------|----------------|
| Leasehold land              | 74 to 99 years |
| Factory and other buildings | 50 years       |

Property under construction is not depreciated until such time when the asset is available for use.

#### 6.7 Right-of-use Assets and Lease Liabilities

##### (a) Short-term Leases and Leases of Low-value Assets

The Group applies the “short-term lease” and “lease of low-value assets” recognition exemption. For these leases, the Group recognises the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more appropriate.

##### (b) Right-of-use Assets

Right-of-use assets are initially measured at cost. Subsequent to the initial recognition, the right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities.

The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the estimated useful lives of the right-of-use assets or the end of the lease term.

##### (c) Lease Liabilities

Lease liabilities are initially measured at the present value of lease payments that are not paid at the commencement date, discounted using the entity’s incremental borrowing rate. Subsequent to the initial recognition, lease liabilities are measured at amortised cost and are adjusted for any lease reassessments or modifications.

#### 6.8 Intangible Assets

Intangible assets are initially measured at cost. Subsequent to the initial recognition, the intangible assets are measured at cost less accumulated amortisation and any accumulated impairment losses.

##### Intangible Assets with Definite Useful Lives

The intangible assets are amortised using the straight-line method to allocate their depreciable amounts over the following periods:-

|                                      |           |
|--------------------------------------|-----------|
| License for use of software platform | 2.5 years |
|--------------------------------------|-----------|

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 6. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

##### 6.9 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out and weighted average cost method and comprises all costs of purchase, cost of conversion plus other costs incurred in bringing the inventories to their present location and condition.

#### 7. INVESTMENT IN SUBSIDIARIES

|                                             | The Company |             |
|---------------------------------------------|-------------|-------------|
|                                             | 2026        | 2025        |
|                                             | RM          | RM          |
| <b>Unquoted Shares, At Cost</b>             |             |             |
| At 1 July                                   | 109,140,597 | 109,140,597 |
| Addition                                    | 11,645,013  | -           |
| At 30 June                                  | 120,785,610 | 109,140,597 |
| <b>Less : Accumulated Impairment Losses</b> |             |             |
| At 1 July                                   | 23,478,941  | 18,143,331  |
| Addition                                    | 5,888,765   | 5,335,610   |
| At 30 June                                  | 29,367,706  | 23,478,941  |
| <b>Carrying Amount</b>                      |             |             |
| At 30 June                                  | 91,417,904  | 85,661,656  |
| <b>Represented by:-</b>                     |             |             |
| Unquoted shares in Malaysia                 | 71,472,681  | 77,361,443  |
| Unquoted shares outside Malaysia            | 19,945,223  | 8,300,213   |
|                                             | 91,417,904  | 85,661,656  |

During the financial year, the Company has reviewed the recoverable amounts of its investments in certain subsidiaries that had been persistently making losses. A total impairment loss of RM 5,888,765 (2025: RM5,335,610), representing the write-down of the investments in subsidiaries to their recoverable amounts, was recognised as other expenses in profit or loss and is disclosed in Note 34 to the financial statements. The total recoverable amount was determined using the fair value less costs of disposal approach.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 7. INVESTMENT IN SUBSIDIARIES (CONT'D)

(a) Details of the subsidiaries are as follows:-

| Name of Subsidiaries                                                  | Principal Place of Business and Country of Incorporation | Percentage of Issued Share Capital Held by Parent |      | Principal Activities                                                                                                                  |
|-----------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------|------|---------------------------------------------------------------------------------------------------------------------------------------|
|                                                                       |                                                          | 2026                                              | 2025 |                                                                                                                                       |
| Success Electronics & Transformer Manufacturer Sdn. Bhd. ("SETM")     | Malaysia                                                 | 100%                                              | 100% | Manufacture of electrical apparatus and industrial lighting.                                                                          |
| Success Transformer Marketing Sdn. Bhd. ("STMKT")                     | Malaysia                                                 | 100%                                              | 100% | Trading, sales and marketing of electrical apparatus and industrial lighting.                                                         |
| Success Transformer Manufacturer Sdn. Bhd. ("STM")                    | Malaysia                                                 | 100%                                              | 100% | Investment holding.                                                                                                                   |
| SES Property Sdn. Bhd. ("SESP")                                       | Malaysia                                                 | 100%                                              | 100% | Property investment holding.                                                                                                          |
| Aruanmota Sdn. Bhd. ("ASB")                                           | Malaysia                                                 | 100%                                              | 100% | Property investment holding.                                                                                                          |
| Nikkon LED Sdn. Bhd. ("NLED")                                         | Malaysia                                                 | 80%                                               | 80%  | Manufacturing of LED lighting.                                                                                                        |
| Daiichi Steel Sdn. Bhd. ("DS")                                        | Malaysia                                                 | 100%                                              | 100% | Manufacture of metal products focusing on metal stamping parts.                                                                       |
| Omega Metal Industries Sdn. Bhd. ("OMI")                              | Malaysia                                                 | 100%                                              | 100% | Manufacture of metal products focusing on metal casing.                                                                               |
| ILCS Technologies Sdn. Bhd. ("ILCS")                                  | Malaysia                                                 | 60%                                               | 60%  | Trading, sales and marketing of electrical apparatus, lighting and related products.                                                  |
| Success Transformer Pte. Ltd. ("STPL") # @                            | Singapore                                                | 100%                                              | 100% | Investment holding and to carry on business on electrical, mechanical engineers or any other of alike nature and general contractors. |
| Ningbo Success Zhenye Luminaire Limited Liabilities Company ("NSZ") # | People's Republic of China                               | 60%                                               | 60%  | Design, manufacture and trading of industrial light fittings and fixtures.                                                            |
| Nikkon Success Kenya Limited ("NSK")                                  | Republic of Kenya                                        | 91%                                               | 91%  | Dormant.                                                                                                                              |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 7. INVESTMENT IN SUBSIDIARIES (CONT'D)

(a) Details of the subsidiaries are as follows:- (Cont'd)

| Name of Subsidiaries                                                 | Principal Place of Business and Country of Incorporation | Percentage of Issued Share Capital Held by Parent |       | Principal Activities                                                                                                                                                                           |
|----------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                      |                                                          | 2026                                              | 2025  |                                                                                                                                                                                                |
| Nikken Lighting (Thailand) Co. Ltd. ("NLT") # @                      | Thailand                                                 | 49% ^                                             | 49% ^ | Distribution of lighting and electrical products.                                                                                                                                              |
| PT. Boxon Nikkon Jayaindo ("BNJ") #                                  | Indonesia                                                | 99%                                               | 99%   | Wholesale for lighting, mechanical and electrical products, metal enclosure and accessories.                                                                                                   |
| Cerdasnet Sdn. Bhd. ("CDN")                                          | Malaysia                                                 | 100%                                              | 60%   | Providing equipment electrical and electronic engineering, systems, electrical components, electronics, lights, and spare parts and accessories electrical and electronic.                     |
| Global-Pacific Manufacturing Sdn. Bhd. ("GPM")                       | Malaysia                                                 | 60%                                               | 60%   | Provision of aluminium die casting works and distribution of automotive parts and components.                                                                                                  |
| <b>Subsidiary of STMKT</b>                                           |                                                          |                                                   |       |                                                                                                                                                                                                |
| A.B.U Hayat Lighting Sdn. Bhd. ("AHL")                               | Malaysia                                                 | 60%                                               | 60%   | Provision of general consultancy and contractor services relating to electrical and electronics and to engage in trading, sales and marketing of electrical apparatus and industrial lighting. |
| <b>Subsidiaries of NSZ</b>                                           |                                                          |                                                   |       |                                                                                                                                                                                                |
| Ninghai Success Zhenye Casting Limited Liabilities Company ("NSC") # | People's Republic of China                               | 60%                                               | 60%   | Provision of aluminium die-casting, light fittings assembly and mould.                                                                                                                         |
| Ningbo Success Gushi International Trading Co. Ltd ("NSG") #         | People's Republic of China                               | 100%                                              | 100%  | Trading of industrial light fittings and fixtures.                                                                                                                                             |
| <b>Subsidiary of STPL</b>                                            |                                                          |                                                   |       |                                                                                                                                                                                                |
| Nikken Lighting & Electrical Pte. Ltd. ("NLE") # @                   | Singapore                                                | 75%                                               | 75%   | Marketing and distribution of electrical appliances and industrial lighting.                                                                                                                   |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 7. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (a) Details of the subsidiaries are as follows:- (Cont'd)

# These subsidiaries were audited by other firms of chartered accountants.

<sup>^</sup> In accordance with the Memorandum of Articles of Association of NLT, one voting right is attached to every one ordinary share and one voting right is attached to every ten preferred shares. Based on existing total issued and paid-up share capital of NLT of 9,800 ordinary shares of THB 100 each and 10,200 preferred shares of THB 100 each, the total voting rights are 10,820 comprising 9,800 voting rights for ordinary shares and 1,020 voting rights for preferred shares. Success Transformer Corporation Berhad ("STC") holds 9,800 ordinary shares which carry with them 9,800 voting rights or 90.6% of the total voting rights in NLT. As STC has control over NLT, the account of NLT is consolidated into the Group's financial statements.

@ The auditors' report on the financial statements of the subsidiary includes a "Material Uncertainty Related to Going Concern" regarding the ability of the subsidiary to continue as a going concern in view of its capital deficiency position as at the end of the current reporting period. The financial statements were prepared on a going concern basis as the Company has undertaken to provide continued financial support to the subsidiary.

- (b) On 12 September 2025, the Company acquired additional 40% equity interest in Cerdasnet Sdn. Bhd. ("CDN") from its non-controlling interest for a cash consideration of RM 3. Following the completion of the acquisition, CDN becomes a wholly-owned subsidiary of the Company.
- (c) On 19 June 2026, the Company subscribed for 3,700,000 new ordinary shares at an issue price of SGD 1 each in the capital of Success Transformer Pte. Ltd. ("STPL"), a wholly-owned subsidiary of the Company, for a total consideration of SGD 3,700,000, equivalent to RM 11,645,010 by way of capitalisation of the amount owing by STPL to the Company.
- (d) The non-controlling interests at the end of the reporting period comprise the following:-

|                                            | Effective Equity Interest |           | The Group         |                   |
|--------------------------------------------|---------------------------|-----------|-------------------|-------------------|
|                                            | 2026<br>%                 | 2025<br>% | 2026<br>RM        | 2025<br>RM        |
| NSZ                                        | 40                        | 40        | 16,684,774        | 16,785,039        |
| Other individually immaterial subsidiaries | -                         | -         | 6,812,021         | 8,022,545         |
|                                            |                           |           | <u>23,496,795</u> | <u>24,807,584</u> |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 7. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (e) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:-

|                                                                      | NSZ              |                  |
|----------------------------------------------------------------------|------------------|------------------|
|                                                                      | 2026<br>RM       | 2025<br>RM       |
| <b><u>At 30 June</u></b>                                             |                  |                  |
| Non-current assets                                                   | 9,751,720        | 9,963,693        |
| Current assets                                                       | 48,864,938       | 42,128,107       |
| Current liabilities                                                  | (16,904,722)     | (10,129,202)     |
|                                                                      | <hr/> 41,711,936 | <hr/> 41,962,598 |
| <b><u>Financial Year Ended 30 June</u></b>                           |                  |                  |
| Revenue                                                              | 77,360,625       | 74,495,670       |
| Profit and total comprehensive income for the financial year         | 1,775,798        | 1,069,497        |
|                                                                      | <hr/>            | <hr/>            |
| Total comprehensive income attributable to non-controlling interests | 710,319          | 427,799          |
| Dividends paid to non-controlling interests                          | 1,201,800        | -                |
|                                                                      | <hr/>            | <hr/>            |
| Net cash flows from operating activities                             | 191,116          | 4,748,048        |
| Net cash flows (for)/from investing activities                       | (1,906,993)      | 421,938          |
| Net cash flows for financing activities                              | (1,382,070)      | (1,650,172)      |
|                                                                      | <hr/>            | <hr/>            |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 8. INVESTMENT IN ASSOCIATES

|                            | The Group |           |
|----------------------------|-----------|-----------|
|                            | 2026      | 2025      |
|                            | RM        | RM        |
| <b>At Carrying Amount</b>  |           |           |
| At 1 July                  | -         | 282,446   |
| Strike-off of an associate | -         | (282,446) |
| At 30 June                 | -         | -         |

(a) Details of the associates are as follows:-

| Name of Associates                                                                | Principal Place of Business and Country of Incorporation | Percentage of Ownership |      | Principal Activities                                                                       |
|-----------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|------|--------------------------------------------------------------------------------------------|
|                                                                                   |                                                          | 2026                    | 2025 |                                                                                            |
| Shenyang Success Zhenye Luminaire Limited Liabilities Company ("SSZ") *           | People's Republic of China                               | 40%                     | 40%  | Sales of lighting, plastics, glasses, molds, electric and electronic equipments and parts. |
| Success Zhenye Luminaire Beijing Limited Liabilities Company ("BSZ") * (Note (b)) | People's Republic of China                               | -                       | -    | Sales of lighting and decorative materials.                                                |

\* Not a legal requirement to be audited.

- (b) On 6 May 2025, an associate of the Group, BSZ was being struck off.
- (c) The summarised unaudited financial information has not been presented as all associates are not individually material to the Group.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 9. PROPERTY, PLANT AND EQUIPMENT

| The Group – 2026                          | Freehold land<br>RM | Leasehold building<br>RM | Factory and shoplot buildings<br>RM | Plant and machinery<br>RM | Motor vehicles<br>RM | Office equipment, furniture and fittings<br>RM | Capital work-in-progress<br>RM | Total<br>RM |
|-------------------------------------------|---------------------|--------------------------|-------------------------------------|---------------------------|----------------------|------------------------------------------------|--------------------------------|-------------|
| <b>At Cost</b>                            |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 1 July 2025                            | 28,009,491          | 734,586                  | 50,586,764                          | 81,674,746                | 11,365,631           | 11,026,789                                     | 150,744                        | 183,548,751 |
| Additions                                 | -                   | -                        | 121,457                             | 4,651,857                 | 44,245               | 203,516                                        | 582,057                        | 5,603,132   |
| Disposals                                 | -                   | -                        | -                                   | (418,645)                 | (134,177)            | -                                              | -                              | (552,822)   |
| Reclassification                          | (470,000)           | -                        | (1,040,695)                         | (379,356)                 | -                    | 153,548                                        | -                              | (1,736,503) |
| Write off                                 | -                   | -                        | -                                   | (241,880)                 | -                    | (4,730)                                        | -                              | (246,610)   |
| Exchange differences                      | -                   | -                        | (343,045)                           | 752,407                   | (49,170)             | 872                                            | -                              | 361,064     |
| At 30 June 2026                           | 27,539,491          | 734,586                  | 49,324,481                          | 86,039,129                | 11,226,529           | 11,379,995                                     | 732,801                        | 186,977,012 |
| <b>Less : Accumulated Depreciation</b>    |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 1 July 2025                            | -                   | 45,930                   | 14,414,008                          | 62,751,179                | 7,513,961            | 9,689,290                                      | -                              | 94,414,368  |
| Charge for the financial year             | -                   | 14,692                   | 1,497,594                           | 4,381,193                 | 664,645              | 406,316                                        | -                              | 6,964,440   |
| Disposals                                 | -                   | -                        | -                                   | (308,587)                 | (118,217)            | -                                              | -                              | (426,804)   |
| Reclassification                          | -                   | -                        | (290,792)                           | (228,615)                 | -                    | 42,839                                         | -                              | (476,568)   |
| Write off                                 | -                   | -                        | -                                   | (196,868)                 | -                    | (4,493)                                        | -                              | (201,361)   |
| Exchange differences                      | -                   | -                        | (69,382)                            | 580,283                   | (40,726)             | (3,390)                                        | -                              | 466,785     |
| At 30 June 2026                           | -                   | 60,622                   | 15,551,428                          | 66,978,585                | 8,019,663            | 10,130,562                                     | -                              | 100,740,860 |
| <b>Less : Accumulated Impairment Loss</b> |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 30 June 2026                           | -                   | -                        | 152,043                             | 759,361                   | -                    | 64,505                                         | -                              | 975,909     |
| <b>Carrying Amount</b>                    |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 30 June 2026                           | 27,539,491          | 673,964                  | 33,621,010                          | 18,301,183                | 3,206,866            | 1,184,928                                      | 732,801                        | 85,260,243  |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 9. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

| The Group – 2025                          | Freehold land<br>RM | Leasehold building<br>RM | Factory and shoplot buildings<br>RM | Plant and machinery<br>RM | Motor vehicles<br>RM | Office equipment, furniture and fittings<br>RM | Capital work-in-progress<br>RM | Total<br>RM |
|-------------------------------------------|---------------------|--------------------------|-------------------------------------|---------------------------|----------------------|------------------------------------------------|--------------------------------|-------------|
| <b>At Cost</b>                            |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 1 July 2024                            | 26,574,987          | 734,586                  | 48,037,214                          | 83,768,276                | 11,937,937           | 11,187,766                                     | 198,536                        | 182,439,302 |
| Additions                                 | 1,434,504           | -                        | 1,167,758                           | 2,177,425                 | 506,834              | 244,785                                        | 1,666,516                      | 7,197,822   |
| Disposals                                 | -                   | -                        | -                                   | (35,114)                  | (799,990)            | (87,997)                                       | -                              | (923,101)   |
| Reclassification                          | -                   | -                        | 2,110,160                           | (472,023)                 | -                    | -                                              | (1,713,924)                    | (75,787)    |
| Write off                                 | -                   | -                        | -                                   | (139,934)                 | -                    | (67,015)                                       | -                              | (206,949)   |
| Exchange differences                      | -                   | -                        | (728,368)                           | (3,623,884)               | (279,150)            | (250,750)                                      | (384)                          | (4,882,536) |
| At 30 June 2025                           | 28,009,491          | 734,586                  | 50,586,764                          | 81,674,746                | 11,365,631           | 11,026,789                                     | 150,744                        | 183,548,751 |
| <b>Less : Accumulated Depreciation</b>    |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 1 July 2024                            | -                   | 31,238                   | 13,165,764                          | 61,828,176                | 7,580,320            | 9,661,290                                      | -                              | 92,266,788  |
| Charge for the financial year             | -                   | 14,692                   | 1,508,595                           | 4,462,392                 | 799,823              | 401,145                                        | -                              | 7,186,647   |
| Disposals                                 | -                   | -                        | -                                   | (33,358)                  | (654,713)            | (87,983)                                       | -                              | (776,054)   |
| Reclassification                          | -                   | -                        | 70,451                              | (671,148)                 | -                    | -                                              | -                              | (600,697)   |
| Write off                                 | -                   | -                        | -                                   | (130,536)                 | -                    | (66,980)                                       | -                              | (197,516)   |
| Exchange differences                      | -                   | -                        | (330,802)                           | (2,704,347)               | (211,469)            | (218,182)                                      | -                              | (3,464,800) |
| At 30 June 2025                           | -                   | 45,930                   | 14,414,008                          | 62,751,179                | 7,513,961            | 9,689,290                                      | -                              | 94,414,368  |
| <b>Less : Accumulated Impairment Loss</b> |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 1 July 2024                            | -                   | -                        | 152,043                             | 759,462                   | -                    | 64,505                                         | -                              | 976,010     |
| Write off                                 | -                   | -                        | -                                   | (101)                     | -                    | -                                              | -                              | (101)       |
| At 30 June 2025                           | -                   | -                        | 152,043                             | 759,361                   | -                    | 64,505                                         | -                              | 975,909     |
| <b>Carrying Amount</b>                    |                     |                          |                                     |                           |                      |                                                |                                |             |
| At 30 June 2025                           | 28,009,491          | 688,656                  | 36,020,713                          | 18,164,206                | 3,851,670            | 1,272,994                                      | 150,744                        | 88,158,474  |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 9. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

- (a) The following property, plant and equipment of the Group are charged against banking facilities granted to the Group (Note 28(a)(i)):-

|                               | The Group  |            |
|-------------------------------|------------|------------|
|                               | 2026       | 2025       |
|                               | RM         | RM         |
| <b>Carrying Amount</b>        |            |            |
| Freehold land                 | 16,683,959 | 16,683,959 |
| Factory and shoplot buildings | 15,098,127 | 16,295,533 |
|                               | <hr/>      | <hr/>      |
|                               | 31,782,086 | 32,979,492 |

- (b) Included in plant and machinery of the Group with carrying amount of RM 429,307 (2025: RM 646,153) are held in trust by supplier.
- (c) Included in plant and machinery and motor vehicles of the Group with carrying amounts of RM 348,333 and RM 42,033 (2025: RM 162,500 and RM 63,979) respectively are held under hire purchase arrangements (Note 28(b)).
- (d) There is no property, plant and equipment in the Company throughout the current and previous financial year.

#### 10. INTANGIBLE ASSET

|                                             | The Group |         |
|---------------------------------------------|-----------|---------|
|                                             | 2026      | 2025    |
|                                             | RM        | RM      |
| <b><u>License for software platform</u></b> |           |         |
| <b>At Cost</b>                              |           |         |
| At 1 July / At 30 June                      | 396,505   | 396,505 |
| <b>Less : Accumulated Amortisation</b>      |           |         |
| At 1 July / At 30 June                      | 118,951   | 118,951 |
| <b>Less : Accumulated Impairment Losses</b> |           |         |
| At 1 July / At 30 June                      | 277,554   | 277,554 |
| <b>Carrying Amount</b>                      |           |         |
| At 30 June                                  | -         | -       |

There is no intangible asset in the Company throughout the current and previous financial year.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 11. INVESTMENT PROPERTIES

|                                             | The Group        |                  |
|---------------------------------------------|------------------|------------------|
|                                             | 2026<br>RM       | 2025<br>RM       |
| <b>At Cost</b>                              |                  |                  |
| At 1 July                                   | 42,503,236       | 43,543,509       |
| Additions                                   | 3,391,060        | 478,127          |
| Reclassification                            | (1,118,485)      | (1,518,400)      |
| Disposal                                    | (589,000)        | -                |
|                                             | <hr/> 44,186,811 | <hr/> 42,503,236 |
| <b>Less : Accumulated Depreciation</b>      |                  |                  |
| At 1 July                                   | 3,550,645        | 3,196,311        |
| Charge for the financial year               | 495,654          | 500,637          |
| Reclassification                            | 290,792          | (146,303)        |
| Disposal                                    | (109,016)        | -                |
|                                             | <hr/> 4,228,075  | <hr/> 3,550,645  |
| <b>Less : Accumulated Impairment Losses</b> |                  |                  |
| At 1 July                                   | 138,086          | 138,086          |
| Reversal of impairment losses               | (138,086)        | -                |
|                                             | <hr/> -          | <hr/> 138,086    |
| <b>Carrying Amount</b>                      |                  |                  |
| At 30 June                                  | <hr/> 39,958,736 | <hr/> 38,814,505 |
| <b>Fair Value</b>                           |                  |                  |
| At 30 June                                  | <hr/> 65,485,476 | <hr/> 62,584,073 |

- (a) The investment properties of the Group comprise commercial building under construction amounting to RM 3,391,060 (2025: NIL).
- (b) The investment properties of the Group are leased under operating leases with rentals receivable monthly. The leases contain initial non-cancellable periods ranging from 1 to 2 years (2025: 1 to 3 years).

As at the reporting date, the future minimum rentals receivable under the non-cancellable operating leases are as follows:-

|                       | The Group       |                 |
|-----------------------|-----------------|-----------------|
|                       | 2026<br>RM      | 2025<br>RM      |
| Within 1 year         | 1,390,200       | 1,135,500       |
| Between 1 and 2 years | 824,500         | 770,500         |
| Between 2 and 3 years | -               | 525,000         |
|                       | <hr/> 2,214,700 | <hr/> 2,431,000 |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 11. INVESTMENT PROPERTIES (CONT'D)

- (c) Investment properties of the Group with carrying amount of RM 6,729,966 (2025: RM 6,873,013) are charged against banking facilities granted to the Group (Note 28(a)(i)).
- (d) The fair values hierarchy profile of the Group's investment properties not carried at fair value are analysed as follows:-

|                       | Level 1<br>RM | Level 2<br>RM | Level 3<br>RM | Total<br>RM |
|-----------------------|---------------|---------------|---------------|-------------|
| <b>2026</b>           |               |               |               |             |
| Investment properties | -             | 7,200,000     | 58,285,476    | 65,485,073  |
| <b>2025</b>           |               |               |               |             |
| Investment properties | -             | 7,200,000     | 55,384,073    | 62,584,073  |

- (i) The level 2 fair value of the investment properties are arrived at by reference to recent market evidence of transaction prices for similar properties and are performed by registered valuers having appropriate recognised professional qualification and recent experience in the location and category of properties being valued. The most significant input into this valuation approach is the price per square foot of comparable properties.
- (ii) The level 3 fair value of the investment properties are arrived at by reference to market evidence of transaction prices for similar properties in the vicinity and are recommended by the directors. The most significant input into this valuation approach is the price per square foot of comparable properties.
- (e) Rental income and direct operating expenses arising from investment properties during the financial year are as follows:-

|                                | The Group  |            |
|--------------------------------|------------|------------|
|                                | 2026<br>RM | 2025<br>RM |
| Rental income                  | 1,464,250  | 1,355,465  |
| Direct operating expenses      |            |            |
| – generating rental income     | 543,606    | 583,051    |
| – non-generating rental income | 44,965     | 58,074     |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 12. RIGHT-OF-USE ASSETS

|                              | At<br>1 July 2025<br>RM | Depreciation<br>Charges<br>RM | Reassessment/<br>Modification<br>of Lease<br>Liabilities<br>RM | Exchange<br>Difference<br>RM                                   | At<br>30 June 2026<br>RM                            |                          |
|------------------------------|-------------------------|-------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------|--------------------------|
| <b>The Group<br/>2026</b>    |                         |                               |                                                                |                                                                |                                                     |                          |
| <i>Carrying Amount</i>       |                         |                               |                                                                |                                                                |                                                     |                          |
| Leasehold land               | 5,072,938               | (80,827)                      | -                                                              | -                                                              | 4,992,111                                           |                          |
| Office and factory buildings | 152,128                 | (142,731)                     | -                                                              | (9,397)                                                        | -                                                   |                          |
| Motor vehicle                | 446,917                 | (178,455)                     | 53,143                                                         | (19,595)                                                       | 302,010                                             |                          |
| Office equipment             | 42,476                  | (9,095)                       | -                                                              | (1,891)                                                        | 31,490                                              |                          |
|                              | 5,714,459               | (411,108)                     | 53,143                                                         | (30,883)                                                       | 5,325,611                                           |                          |
|                              |                         |                               |                                                                |                                                                |                                                     |                          |
|                              | At<br>1 July 2024<br>RM | Depreciation<br>Charges<br>RM | Reclassification<br>RM                                         | Reassessment/<br>Modification<br>of Lease<br>Liabilities<br>RM | Derecognition<br>due to Lease<br>Modification<br>RM | At<br>30 June 2025<br>RM |
| <b>The Group<br/>2025</b>    |                         |                               |                                                                |                                                                |                                                     |                          |
| <i>Carrying Amount</i>       |                         |                               |                                                                |                                                                |                                                     |                          |
| Leasehold land               | 4,301,233               | -                             | (75,483)                                                       | 847,188                                                        | -                                                   | 5,072,938                |
| Office and factory buildings | 341,759                 | -                             | (164,165)                                                      | -                                                              | -                                                   | 152,128                  |
| Hostels                      | 27,719                  | -                             | (27,719)                                                       | -                                                              | -                                                   | -                        |
| Motor vehicle                | 90,063                  | 383,682                       | (129,843)                                                      | -                                                              | 109,466                                             | 446,917                  |
| Office equipment             | 12,143                  | 47,452                        | (10,543)                                                       | -                                                              | (5,800)                                             | 42,476                   |
|                              | 4,772,917               | 431,134                       | (407,753)                                                      | 847,188                                                        | 109,466                                             | 5,714,459                |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 12. RIGHT-OF-USE ASSETS (CONT'D)

- (a) The Group leases certain pieces of leasehold land, various buildings, motor vehicle and office equipment of which the leasing activities are summarised below:-
- (i) Leasehold land      The Group has entered into non-cancellable operating lease agreements for the use of land. The leases are for a period of 72 – 87 (2025: 72 - 87) years with no renewal or purchase option included in the agreements. The leases do not allow the Group to assign, transfer or sublease or create any charge, lien or trust in respect of or dispose of the whole or any part of the land.
  - (ii) Office and factory buildings      The Group has leased a number of office and factory building that run between 3 (2025: 3) years, with some have an option to renew the lease after that date.
  - (iii) Motor vehicle      The Group has leased a motor vehicle that runs for 4 - 5 (2025: 4 - 5) years. The lease is secured by the leased asset.
  - (iv) Office equipment      The Group has leased an office equipment that run for 5 (2025: 5) years, with an option to renew the lease after that date.
- (b) Most extension options in the lease of office equipment have not been included in the related leased liabilities as at the reporting date because the Group could replace the assets without significant cost or business disruption.
- (c) The leasehold land of the Group with carrying amount of RM 3,592,785 (2025: RM 3,651,925) are charged against banking facilities granted to the Group (Note 28(a)(i)).

#### 13. AMOUNT DUE FROM/(TO) RELATED PARTIES

|                                        | The Group |           |
|----------------------------------------|-----------|-----------|
|                                        | 2026      | 2025      |
|                                        | RM        | RM        |
| <b>Amount Due from A Related Party</b> |           |           |
| <i>Non-current</i>                     |           |           |
| Trade balance                          | 1,441,360 | 1,629,195 |
| <i>Current</i>                         |           |           |
| Trade balances                         | 311,228   | 275,665   |
|                                        | -         | 1,904,860 |
| <b>Amount Due To Related Parties</b>   |           |           |
| <i>Current</i>                         |           |           |
| Trade balances                         | (377,847) | (16,132)  |
| Non-trade balance                      | (98,083)  | (107,435) |
|                                        | (475,930) | (123,567) |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 13. AMOUNT DUE FROM/(TO) RELATED PARTIES (CONT'D)

- (a) The trade amount due from a related party amounting to RM 1,752,588 (2025: RM 1,904,860) is repayable by 180 (2025: 180) monthly instalments and measured at amortised cost at imputed rate of 3.1% (2025: 3.1%) per annum.
- (b) The trade amount due to related parties is on credit terms of 90 days (2025: 90 days) from invoice date or the first day of the immediate following month after purchases invoice date, whichever applicable.
- (c) The non-trade amount due to a related party is subject to a credit term of 30 days (2025: 30 days).

### 14. OTHER INVESTMENTS

#### 14.1 Investment At Fair Value Through Other Comprehensive Income

|                                         | The Group |        |
|-----------------------------------------|-----------|--------|
|                                         | 2026      | 2025   |
|                                         | RM        | RM     |
| <i>Non-current</i>                      |           |        |
| Unquoted ordinary shares, at fair value | 30,045    | 29,395 |

The group has designated the above equity investments at fair value through other comprehensive income because the Group intends to hold for long-term strategic purposes.

#### 14.2 Investment At Fair Value Through Profit or Loss

|                                         | The Group   |             |
|-----------------------------------------|-------------|-------------|
|                                         | 2026        | 2025        |
|                                         | RM          | RM          |
| <i>Non-current</i>                      |             |             |
| Fixed income trust funds, at fair value | -           | 10,502,000  |
| <i>Current</i>                          |             |             |
| Equity trust funds, at fair value       | 32,735,476  | 23,667,959  |
| Fixed income trust funds, at fair value | 107,974,841 | 86,301,775  |
| Money market funds, at fair value       | 2,111,202   | 6,969,650   |
|                                         | 142,821,519 | 116,939,384 |
|                                         | 142,821,519 | 127,441,384 |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 15. DEFERRED TAX ASSETS/(LIABILITIES)

Deferred tax assets and liabilities are offset where there is a legally enforceable right to set off current tax assets against current tax liabilities and where the deferred taxes relate to the same tax authority. The following amounts determined after appropriate offsetting, are shown in the statements of financial position:-

|                                                     | The Group   |             |
|-----------------------------------------------------|-------------|-------------|
|                                                     | 2026        | 2025        |
|                                                     | RM          | RM          |
| At 1 July                                           | (1,561,299) | (1,864,804) |
| Recognised in profit or loss:- (Note 37(a))         |             |             |
| – Accelerated capital allowance                     | (656,258)   | (20,716)    |
| – Others                                            | (22,604)    | 212,010     |
| – Exchange differences                              | (28,887)    | (54,132)    |
| – Overprovision in prior years                      | 131,279     | 166,343     |
| At 30 June                                          | (2,137,769) | (1,561,299) |
| Presented after appropriate offsetting as follows:- |             |             |
| Deferred tax assets                                 | 152,064     | 180,951     |
| Deferred tax liabilities                            | (2,289,833) | (1,742,250) |
| At 30 June                                          | (2,137,769) | (1,561,299) |

#### 16. INVENTORIES

|                                         | The Group   |             |
|-----------------------------------------|-------------|-------------|
|                                         | 2026        | 2025        |
|                                         | RM          | RM          |
| Raw materials                           | 48,523,548  | 46,017,110  |
| Work-in-progress                        | 6,290,108   | 5,617,659   |
| Finished goods                          | 31,982,069  | 33,675,071  |
|                                         | 86,795,725  | 85,309,840  |
| Recognised in profit or loss:-          |             |             |
| Inventories recognised as cost of sales | 161,348,682 | 159,407,029 |
| Write-down of inventories               | 1,564,187   | 3,184,416   |
| Reversal of inventories write-down      | (29,987)    | (3,936,008) |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 17. TRADE RECEIVABLES

|                                                            | The Group   |             |
|------------------------------------------------------------|-------------|-------------|
|                                                            | 2026<br>RM  | 2025<br>RM  |
| <i>Non-current</i>                                         |             |             |
| Trade receivable                                           | 529,964     | 633,300     |
| <i>Current</i>                                             |             |             |
| Trade receivables                                          | 74,496,627  | 65,520,349  |
| Less : Allowance for impairment losses (Note 45.1(b)(iii)) | (3,362,403) | (2,932,825) |
|                                                            | 71,134,224  | 62,587,524  |
|                                                            | 71,664,188  | 63,220,824  |

- (a) Included in the Group's non-current and current trade receivables is an amount of RM 1,289,972 (2025: RM 1,773,312) which is repayable by 60 (2025: 60) monthly instalments.
- (b) The Group's remaining trade receivables are non-interest bearing and are generally on trade terms of cash - 180 days credit (2025: cash - 180 days credit) from invoice date or the first day of the immediate following month after sales invoice date, whichever applicable. Other credit terms are assessed and approved on a case-by-case basis.

### 18. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

|                                              | The Group  |            | The Company |            |
|----------------------------------------------|------------|------------|-------------|------------|
|                                              | 2026<br>RM | 2025<br>RM | 2026<br>RM  | 2025<br>RM |
| Deposits to suppliers                        | 7,563,145  | 5,314,571  | -           | -          |
| Deposits                                     | 625,064    | 664,354    | 1,000       | 1,000      |
| Prepayments                                  | 1,432,089  | 1,837,288  | -           | -          |
| Sales tax/goods and services tax recoverable | 1,584,982  | 553,765    | -           | -          |
| Sundry receivables                           | 1,116,592  | 1,077,837  | -           | -          |
|                                              | 12,321,872 | 9,447,815  | 1,000       | 1,000      |

- (a) Included in the deposits to suppliers is an amount of RM 968,999 (2025: RM 173,577) paid for the purchase of property, plant and equipment (Note 41(a)).
- (b) Included in the deposits to suppliers is an amount of RM 1,936,735 (2025: NIL) paid for the purchase of investment property.
- (c) The deposits to suppliers are unsecured and interest-free. The amount owing will be offset against future purchases from the suppliers.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 19. CONTRACT ASSETS

|                                  | The Group |          |
|----------------------------------|-----------|----------|
|                                  | 2026      | 2025     |
|                                  | RM        | RM       |
| <b>Contract Assets</b>           |           |          |
| At 1 July                        | 35,499    | 49,566   |
| Performance obligation performed | 300,258   | 35,690   |
| Transfer to trade receivables    | (190,244) | (47,341) |
| Exchange differences             | (2,856)   | (2,416)  |
|                                  |           |          |
| At 30 June                       | 142,657   | 35,499   |

The contract assets primarily relate to the Group's right to consideration for work completed but not yet billed as at the reporting date. The amount will be transferred to trade receivables when the Group issues invoices in accordance with the contracts with customers.

#### 20. AMOUNT DUE FROM/(TO) SUBSIDIARIES

|                                     | The Company  |              |
|-------------------------------------|--------------|--------------|
|                                     | 2026         | 2025         |
|                                     | RM           | RM           |
| <b>Amount Due from Subsidiaries</b> |              |              |
| <i>Current</i>                      |              |              |
| Trade balances                      | 11,645,111   | 9,256,350    |
| Non-trade balances                  | 1,733,331    | 1,704,170    |
|                                     |              |              |
|                                     | 13,378,442   | 10,960,520   |
| <b>Amount Due to Subsidiaries</b>   |              |              |
| <i>Current</i>                      |              |              |
| Non-trade balances                  | (33,370,606) | (22,095,532) |

The amount due from/(to) subsidiaries are unsecured, interest free and repayable on demand.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 21. AMOUNT DUE FROM ASSOCIATES

|                                                           | The Group |           |
|-----------------------------------------------------------|-----------|-----------|
|                                                           | 2026      | 2025      |
|                                                           | RM        | RM        |
| <i>Current</i>                                            |           |           |
| Trade balances                                            | 626,894   | 613,332   |
| Less: Allowance for impairment losses (Note 45.1(b)(iii)) | (626,894) | (613,332) |
|                                                           | -         | -         |

The trade amounts due from associates are non-interest bearing and generally on credit terms of 7 - 180 days (2025: 7 - 180 days) from invoice date or the first day of the immediate following month after sales invoice date, whichever applicable.

### 22. FIXED DEPOSIT WITH A LICENSED BANK

|                                    | The Group |        |
|------------------------------------|-----------|--------|
|                                    | 2026      | 2025   |
|                                    | RM        | RM     |
| Fixed deposit with a licensed bank | 178,798   | 18,363 |

- (a) The fixed deposit with a licensed bank of the Group at the end of the reporting period amounting to RM 18,798 (2025: RM 18,363) is pledged to licensed banks as security for banking facilities which have been granted to the Group (Note 28 (a)(iii)).
- (b) The effective interest rate (per annum) of fixed deposit with a licensed bank at the end of the reporting period is as follows:-

|                                    | The Group |      |
|------------------------------------|-----------|------|
|                                    | 2026      | 2025 |
|                                    | %         | %    |
| Fixed deposit with a licensed bank | 1.9       | 2.4  |

- (c) The maturity period at the end of the reporting period is as follows:-

|                                    | The Group |      |
|------------------------------------|-----------|------|
|                                    | 2026      | 2025 |
|                                    | Days      | Days |
| Fixed deposit with a licensed bank | 365       | 365  |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 23. INVESTMENT PROPERTY HELD FOR SALE

This represents freehold industrial land stated at cost.

#### 24. SHARE CAPITAL

|                                                                                  | The Group and The Company |            |                     |            |
|----------------------------------------------------------------------------------|---------------------------|------------|---------------------|------------|
|                                                                                  | 2026                      |            | 2025                |            |
|                                                                                  | Number of<br>shares       | RM         | Number of<br>shares | RM         |
| <b>Issued and Fully Paid-Up:-</b>                                                |                           |            |                     |            |
| Ordinary Shares                                                                  |                           |            |                     |            |
| At 1 July                                                                        | 253,158,600               | 74,549,612 | 252,909,600         | 74,364,275 |
| New shares issued under the employees' share option scheme for cash (Note 26(c)) | 33,700                    | 25,084     | 249,000             | 185,337    |
| At 30 June                                                                       | 253,192,300               | 4,574,696  | 253,158,600         | 74,549,612 |

- (a) The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company and are entitled to one vote per ordinary share at meetings of the Company. The ordinary shares have no par value.
- (b) During the financial year, the Company increased its issued and paid-up share capital from 253,158,600 ordinary shares to 253,192,300 ordinary shares by way of :-
- (i) Issuance of 33,700 new ordinary shares from the exercise of options under the Company's Employees' Share Option Scheme at the exercise prices of RM0.54 which amounted to RM 18,198.
- (c) In the previous financial year, the Company increased its issued and paid-up share capital from 252,909,600 ordinary shares to 253,158,600 ordinary shares by way of :-
- (i) Issuance of 249,000 new ordinary shares from the exercise of options under the Company's Employees' Share Option Scheme at the exercise prices of RM0.54 which amounted to RM134,460.

The new ordinary shares issued rank equally in all respects with the existing ordinary shares of the Company.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 25. TREASURY SHARES

|                     | The Group and The Company |            |                     |            |
|---------------------|---------------------------|------------|---------------------|------------|
|                     | 2026                      |            | 2025                |            |
|                     | Number of<br>shares       | RM         | Number of<br>shares | RM         |
| <b>At Cost</b>      |                           |            |                     |            |
| At 1 July / 30 June | 17,212,605                | 11,678,454 | 17,212,605          | 11,678,454 |

During the current and previous financial year, the Company did not purchase its issued ordinary shares from the open market. The shares purchased are being held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and presented as a deduction from total equity.

Out of total 253,192,300 (2025: 253,158,600) issued and fully paid ordinary shares at 30 June 2026, 17,212,605 (2025: 17,212,605) ordinary shares are held as treasury shares by the Company. Therefore, the number of outstanding ordinary shares in issue and fully paid is 235,979,695 (2025: 235,945,995).

### 26. RESERVES

|                                 | The Group   |             | The Company |            |
|---------------------------------|-------------|-------------|-------------|------------|
|                                 | 2026        | 2025        | 2026        | 2025       |
|                                 | RM          | RM          | RM          | RM         |
| <b>Non-Distributable</b>        |             |             |             |            |
| Translation reserve             | 590,040     | (19,519)    | -           | -          |
| Capital reserve                 | 14,288,147  | 14,288,147  | -           | -          |
| Employees' share option reserve | 223,476     | 230,362     | 223,476     | 230,362    |
| <b>Distributable</b>            |             |             |             |            |
| Retained profits                | 314,184,736 | 304,700,054 | 9,295,410   | 12,694,698 |
|                                 | 329,286,399 | 319,199,044 | 9,518,886   | 12,925,060 |

#### (a) Translation Reserve

The translation reserve arose from the translation of the financial statements of foreign subsidiaries and is not distributable by way of dividends. It is also used to record the exchange differences arising from monetary items which form part of the Group's net investment in foreign subsidiaries, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign subsidiaries.

#### (b) Capital Reserve

The capital reserve comprises the equity portion of bonus shares issued by a subsidiary.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 26. RESERVES (CONT'D)

##### (c) Employees' Share Option Reserve

The employees' share option reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options, and is reduced by the expiry or exercise of the share options.

The Employees' Share Option Scheme of the Company ("ESOS") is governed by the ESOS By-Laws and was approved by shareholders on 2 July 2018. The ESOS is to be in force for a period of 5 years effective from 3 July 2018.

On 23 May 2023, the scheme has been extended for another 5 years, expiring on 2 July 2028.

The main features of the ESOS are as follows:-

- (i) The maximum number of new share under the ESOS shall not in aggregate exceed 15% of the total number of issued and paid-up share capital of the Company (excluding treasury shares) or any limit prescribed by any guidelines, rules and regulations of the relevant authorities at any point of time during the duration of the ESOS.
- (ii) Eligible persons are employees and/or directors of the Group, who as at the date of offer, have been confirmed in service and has served at least one year in the employment of the Group (excluding dormant subsidiary companies) or where the executive director or employee is under an employment contract, the contract is for a duration of at least two years and shall have not expired within six months from the date of offer.
- (iii) Not more than 10% of the total number of new share to be issued under the ESOS shall be allocated to employee who, either singly or collectively through person connected to him/her, holds 20% or more in the issued and paid-up capital of the Company (excluding treasury shares).
- (iv) Not more than 50% of the total number of new share to be issued under the ESOS shall be allocated in aggregate to the executive directors and senior management of the Group (excluding dormant subsidiary companies).
- (v) The option price shall be determined based on the 5-day weighted average market price of ordinary shares of the Company immediately preceding the date of offer, with a discount of not more than or such other percentage of discount as may be permitted by Bursa Malaysia Securities Berhad or any other relevant authorities from time to time during the duration of the ESOS.
- (vi) All new ordinary shares issued upon exercise of the options granted under the ESOS will rank pari passu in all respects with the existing ordinary shares of the Company, provided always that new ordinary shares so allotted and issued, will not be entitled to any dividends, rights, allotments and/or other distributions declared, where the entitlement date of which is prior to date of allotment and issuance of the new ordinary shares.
- (vii) The unexercised option granted to eligible employees will lapse when they are no longer in employment with the Group unless a claim was made that is subjected to the discretion of the Option Committee.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 26. RESERVES (CONT'D)

#### (c) Employees' Share Option Reserve (Cont'd)

The option prices and the details in the movement of the options granted are as follows:-

| Grant date       | Exercise Price<br>RM | Remaining Contractual<br>Life of Options | ← Number of Options over Ordinary Shares → |             |           |                  |
|------------------|----------------------|------------------------------------------|--------------------------------------------|-------------|-----------|------------------|
|                  |                      |                                          | At<br>01.07.2025                           | Reallocated | Exercised | At<br>30.06.2026 |
| 16 November 2018 | 0.54                 | 2 years                                  | 2,223,500                                  | -           | (33,700)  | 2,189,800        |

| Grant date       | Exercise Price<br>RM | Remaining Contractual<br>Life of Options | ← Number of Options over Ordinary Shares → |             |           |                  |
|------------------|----------------------|------------------------------------------|--------------------------------------------|-------------|-----------|------------------|
|                  |                      |                                          | At<br>01.07.2024                           | Reallocated | Exercised | At<br>30.06.2025 |
| 16 November 2018 | 0.54                 | 3 years                                  | 2,472,500                                  | -           | (249,000) | 2,223,500        |

No person to whom the share option has been granted above has any right to participate by virtue of the option in any share issue of the any other company.

On 16 November 2018, a total of 7,102,200 ESOS options were offered to the eligible employees and an executive director of the Group at RM0.54 and a total number of 6,771,200 ESOS options were accepted by the eligible employees and the executive director on 15 December 2018.

On 23 May 2023, the scheme has been extended for another 5 years, expiring on 2 July 2028.

The fair values of the share options granted were estimated using a black scholes option pricing model, taking into account the terms and conditions upon which the options were granted.

The inputs used in the measurement of the fair value at grant date were as follows:-

|                                                    | The Group and The Company |                 |
|----------------------------------------------------|---------------------------|-----------------|
|                                                    | 2026                      | 2025            |
| Fair value of share options at the grant date (RM) | 0.0735 - 0.2043           | 0.0735 - 0.2043 |
| Weighted average ordinary share price (RM)         | 0.59                      | 0.59            |
| Exercise price of share option (RM)                | 0.54                      | 0.54            |
| Expected volatility (%)                            | 58.08                     | 58.08           |
| Expected life (years)                              | 5                         | 5               |
| Risk free rate (%)                                 | 3.77                      | 3.77            |
| Expected dividend yield (%)                        | 2.60                      | 2.60            |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 27. LEASE LIABILITIES

|                                                         | The Group  |            |
|---------------------------------------------------------|------------|------------|
|                                                         | 2026<br>RM | 2025<br>RM |
| At 1 July                                               | 480,871    | 143,490    |
| Acquisition of new leases                               | -          | 431,134    |
| Interest expense recognised in profit or loss (Note 32) | 23,995     | 12,075     |
| Repayment of principal                                  | (175,190)  | (189,631)  |
| Repayment of interest expense                           | (23,995)   | (12,075)   |
| Reassessment/Modification of leases                     | 53,141     | 109,466    |
| Derecognition due to lease modification                 | -          | (5,800)    |
| Exchange differences                                    | (21,221)   | (7,788)    |
|                                                         | <hr/>      | <hr/>      |
| At 30 June                                              | 337,601    | 480,871    |
| <b>Analysed by:-</b>                                    |            |            |
| Current liabilities                                     | 109,410    | 163,596    |
| Non-current liabilities                                 | 228,191    | 317,275    |
|                                                         | <hr/>      | <hr/>      |
|                                                         | 337,601    | 480,871    |
|                                                         | <hr/>      | <hr/>      |

#### 28. BORROWINGS

|                         |                          | The Group  |            |
|-------------------------|--------------------------|------------|------------|
|                         |                          | 2026<br>RM | 2025<br>RM |
| <b>Current</b>          |                          |            |            |
| Secured                 | – Revolving credit       | 6,500,000  | 7,000,000  |
|                         | – Term loans             | 1,124,352  | 1,124,352  |
|                         | – Hire purchase payables | 74,264     | 77,965     |
|                         |                          | <hr/>      | <hr/>      |
|                         |                          | 7,698,616  | 8,202,317  |
|                         |                          | <hr/>      | <hr/>      |
| <b>Non-current</b>      |                          |            |            |
| Secured                 | – Term loans             | 4,330,492  | 6,454,844  |
|                         | – Hire purchase payables | 79,462     | 18,700     |
|                         |                          | <hr/>      | <hr/>      |
|                         |                          | 4,409,954  | 6,473,544  |
|                         |                          | <hr/>      | <hr/>      |
| <b>Total borrowings</b> |                          | 12,108,570 | 14,675,861 |
|                         |                          | <hr/>      | <hr/>      |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 28. BORROWINGS (CONT'D)

- (a) The borrowings of the Group are secured by way of:-
- (i) Registered charge over certain property, plant and equipment (Note 9 (a)), certain investment properties (Note 11 (c)) and certain right-of-use assets (Note 12 (c)) of the Group;
  - (ii) Corporate guarantee provided by the Company; and
  - (iii) Fixed deposit with a licensed bank of the Group (Note 22 (a)).
- (b) The hire purchase payables of the Group are secured by plant and machinery and motor vehicles as disclosed in Note 9 (c) to the financial statements.
- (c) The effective interest rates (per annum) of borrowings at the end of the reporting period were as follows:-

|                        | The Group |           |
|------------------------|-----------|-----------|
|                        | 2026      | 2025      |
|                        | %         | %         |
| Revolving credit       | 4.4 - 4.8 | 4.6 - 5.1 |
| Term loans             | 4.7 - 4.8 | 4.7 - 5.0 |
| Hire purchase payables | 5.5 - 6.3 | 6.3 - 6.9 |

### 29. TRADE PAYABLES

The normal trade terms granted to the Group are cash - 120 days credit (2025: cash - 120 days credit) from invoice date or the first day of the immediate following month after purchases invoice date, whichever applicable.

### 30. OTHER PAYABLES AND ACCRUALS

|                                          | The Group  |            | The Company |         |
|------------------------------------------|------------|------------|-------------|---------|
|                                          | 2026       | 2025       | 2026        | 2025    |
|                                          | RM         | RM         | RM          | RM      |
| <b>Non-Current</b>                       |            |            |             |         |
| Sundry payable                           | 840,000    | 804,953    | 840,000     | 804,953 |
| <b>Current</b>                           |            |            |             |         |
| Advance payment from customers           | 616,708    | 1,790,836  | -           | -       |
| Amount due to a director                 | -          | 1,000      | -           | 1,000   |
| Accruals                                 | 17,017,024 | 14,402,653 | 49,335      | 141,896 |
| Deposit received                         | 441,210    | 305,170    | -           | -       |
| Sales tax/goods and services tax payable | 824,508    | 923,814    | -           | -       |
| Sundry payables                          | 2,469,398  | 2,657,136  | 1,981       | 2,751   |
|                                          | 21,368,848 | 20,080,609 | 51,316      | 145,647 |
|                                          | 22,208,848 | 20,885,562 | 891,316     | 950,600 |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 30. OTHER PAYABLES AND ACCRUALS (CONT'D)

- (a) The amount due to a director is unsecured, interest-free and repayable on demand.
- (b) Included in sundry payables of the Group is an amount of RM 14,584 (2025: RM 130,804) unpaid for the purchase of property, plant and equipment (Note 41(a)).
- (c) The non-current sundry payable of the Group and of the Company is measured at amortised cost at an imputed rate of 5.6% (2025: 5.6%) per annum.

#### 31. REVENUE

|                                                                | The Group   |             | The Company |           |
|----------------------------------------------------------------|-------------|-------------|-------------|-----------|
|                                                                | 2026        | 2025        | 2026        | 2025      |
|                                                                | RM          | RM          | RM          | RM        |
| <b>Revenue from Contracts with Customers</b>                   |             |             |             |           |
| <u>Recognised at a point in time</u>                           |             |             |             |           |
| Sales of transformer, industrial lighting and related products | 204,470,432 | 207,857,558 | -           | -         |
| Rendering of maintenance services                              | 654,388     | 109,676     | -           | -         |
| Sales of healthcare related products                           | -           | 43,926      | -           | -         |
| Sales of aluminium of die casting works and motor cycle parts  | 18,297,692  | 15,098,073  | -           | -         |
|                                                                | 223,422,512 | 223,109,233 | -           | -         |
| <b>Revenue from Other Sources</b>                              |             |             |             |           |
| Dividend income                                                | -           | -           | 6,802,700   | 7,330,000 |
| Management fee income                                          | -           | -           | 2,500,423   | 2,433,918 |
| Corporate guarantee charges                                    | -           | -           | 27,002      | -         |
|                                                                | -           | -           | 9,330,125   | 9,763,918 |
|                                                                | 223,422,512 | 223,109,233 | 9,330,125   | 9,763,918 |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 31. REVENUE (CONT'D)

- (a) The information on the disaggregation of revenue by geographical market is disclosed in Note 43(b) to the financial statements.
- (b) Revenue from:-
  - (i) Sales of transformer, industrial lighting and related products;
  - (ii) Rendering of maintenance services; and
  - (iii) Sales of aluminium of die casting works and motor cycle parts

are recognised at a point in time when goods have been delivered and accepted by customers or when the Group satisfies the performance obligation at a point in time when the significant acts have been completed as the services are provided.

- (c) Revenue is measured based on the price specified in the contract, net of trade discount and the estimated volume discounts based on aggregate sales by four quarter period in a year. Accumulated sales achieved by the customer are used to provide for the discounts, based on different sales target offered by different promotion campaign. The estimated volume discounts considered is constrained to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.
- (d) The information on the revenue from other sources is summarised below:-

#### Dividend income

Dividend income is recognised when the right to receive a dividend payment is established.

#### Management fee income

Management fee income are recognised in the period in which the services are rendered.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 32. FINANCE COSTS

|                                         | The Group |         | The Company |        |
|-----------------------------------------|-----------|---------|-------------|--------|
|                                         | 2026      | 2025    | 2026        | 2025   |
|                                         | RM        | RM      | RM          | RM     |
| <b>Interest on:-</b>                    |           |         |             |        |
| Hire purchase                           | 9,477     | 12,731  | -           | -      |
| Imputed interest on a long-term payable | 35,047    | 46,565  | 35,047      | 46,565 |
| Lease liabilities                       | 23,995    | 12,075  | -           | -      |
| Revolving credit                        | 345,661   | 156,941 | -           | -      |
| Term loans                              | 298,228   | 487,151 | -           | -      |
|                                         | 712,408   | 715,463 | 35,047      | 46,565 |
| Commitment fee                          | 7,000     | 13,819  | -           | -      |
| Bank guarantee charges                  | 28,991    | 2,227   | -           | -      |
| LC and other charges                    | 16,883    | 2,925   | -           | -      |
|                                         | 765,282   | 734,434 | 35,047      | 46,565 |

#### 33. NET IMPAIRMENT LOSSES / (REVERSAL OF IMPAIRMENT LOSSES) ON FINANCIAL ASSETS

|                                         | The Group |           | The Company |      |
|-----------------------------------------|-----------|-----------|-------------|------|
|                                         | 2026      | 2025      | 2026        | 2025 |
|                                         | RM        | RM        | RM          | RM   |
| Impairment losses:-                     |           |           |             |      |
| – trade receivables (Note 45.1(b)(iii)) | 463,082   | 2,011     | -           | -    |
| Reversal of impairment losses:-         |           |           |             |      |
| – trade receivables (Note 45.1(b)(iii)) | (3,000)   | (187,406) | -           | -    |
|                                         | 460,082   | (185,395) | -           | -    |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 34. PROFIT BEFORE TAX

|                                                                                                                   | The Group |           | The Company |           |
|-------------------------------------------------------------------------------------------------------------------|-----------|-----------|-------------|-----------|
|                                                                                                                   | 2026      | 2025      | 2026        | 2025      |
|                                                                                                                   | RM        | RM        | RM          | RM        |
| <b>Profit before tax is arrived at after charging:-</b>                                                           |           |           |             |           |
| Auditors' remuneration:-                                                                                          |           |           |             |           |
| – audit fee:-                                                                                                     |           |           |             |           |
| – current financial year                                                                                          | 379,151   | 362,788   | 120,000     | 100,000   |
| – underprovision in the previous financial year                                                                   | 33,004    | 1,000     | 14,500      | -         |
| – non-audit fee:-                                                                                                 |           |           |             |           |
| – auditors of the Company                                                                                         | 5,000     | 5,000     | 5,000       | 5,000     |
| Bad debts written off                                                                                             | 5,387     | 18,008    | -           | -         |
| Depreciation:-                                                                                                    |           |           |             |           |
| – investment properties                                                                                           | 495,654   | 500,637   | -           | -         |
| – property, plant and equipment                                                                                   | 6,964,440 | 7,186,647 | -           | -         |
| – right-of-use assets                                                                                             | 411,108   | 407,753   | -           | -         |
| Fair value loss on financial assets measured at fair value through profit or loss mandatorily (other investments) | -         | 1,504,001 | -           | -         |
| Impairment loss:-                                                                                                 |           |           |             |           |
| – investments in subsidiaries                                                                                     | -         | -         | 5,888,765   | 5,335,610 |
| Property, plant and equipment written off                                                                         | 45,249    | 9,332     | -           | -         |
| Loss on foreign exchange:-                                                                                        |           |           |             |           |
| – realised                                                                                                        | 1,964,399 | 311,996   | -           | 115,020   |
| – unrealised                                                                                                      | 187,189   | 1,474,763 | -           | -         |
| Lost of inventories                                                                                               | 15,460    | 67,160    | -           | -         |
| Leases expenses:-                                                                                                 |           |           |             |           |
| – short-term lease                                                                                                | 1,934,766 | 2,085,235 | -           | -         |
| – low-value asset                                                                                                 | 3,600     | -         | -           | -         |
| – variable lease payment                                                                                          | 25,098    | 15,151    | -           | -         |
| Research and development expenses                                                                                 | 7,044,068 | 7,598,811 | -           | -         |
| Strike-off of an associate                                                                                        | -         | 282,446   | -           | -         |
| Write-down of inventories                                                                                         | 1,564,187 | 3,184,416 | -           | -         |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 34. PROFIT BEFORE TAX (CONT'D)

|                                                            | The Group   |             | The Company |      |
|------------------------------------------------------------|-------------|-------------|-------------|------|
|                                                            | 2026        | 2025        | 2026        | 2025 |
|                                                            | RM          | RM          | RM          | RM   |
| <b>and (crediting):</b>                                    |             |             |             |      |
| Total interest income of financial assets measured         |             |             |             |      |
| at amortised cost                                          | (108,655)   | (101,497)   | -           | -    |
| Deposit forfeited                                          | -           | (21,000)    | -           | -    |
| Distribution from trust funds (other investments)          | (4,060,840) | (2,343,124) | -           | -    |
| Fair value gain on financial assets measured at fair value |             |             |             |      |
| through profit or loss mandatorily (other investments)     | (1,464,459) | -           | -           | -    |
| Gain on disposal of investment property                    | (38,102)    | -           | -           | -    |
| Gain on disposal of property, plant and equipment          | (32)        | (66,279)    | -           | -    |
| Gain on disposal of other investments                      | (2,084,199) | (2,451,942) | -           | -    |
| Gain on foreign exchange:-                                 |             |             |             |      |
| – unrealised                                               | -           | -           | (225,179)   | -    |
| Gain on modification of leases                             | (2)         | -           | -           | -    |
| Government grants                                          | (109,573)   | (281,275)   | -           | -    |
| Rental income                                              | (1,595,948) | (1,402,200) | -           | -    |
| Reversal of write-down of inventories                      | (29,987)    | (3,936,008) | -           | -    |
| Waiver of debts                                            | -           | -           | (495,905)   | -    |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 35. DIRECTORS' REMUNERATION

|                                             | The Group         |                   | The Company      |                  |
|---------------------------------------------|-------------------|-------------------|------------------|------------------|
|                                             | 2026              | 2025              | 2026             | 2025             |
|                                             | RM                | RM                | RM               | RM               |
| <b><u>Directors of the Company</u></b>      |                   |                   |                  |                  |
| <b>Executive Directors:-</b>                |                   |                   |                  |                  |
| Fees                                        | 10,833            | 10,833            | -                | -                |
| Salaries, bonuses and other benefits        | 4,459,989         | 4,683,054         | 1,325,205        | 1,313,094        |
| Defined contribution plan                   | 355,194           | 330,336           | 122,694          | 115,440          |
|                                             | 4,826,016         | 5,024,223         | 1,447,899        | 1,428,534        |
| Benefits-in-kind                            | 99,850            | 88,142            | 47,900           | 43,217           |
|                                             | 4,925,866         | 5,112,365         | 1,495,799        | 1,471,751        |
| <b>Non-executive Directors:-</b>            |                   |                   |                  |                  |
| Fees                                        | 313,892           | 296,125           | 313,892          | 296,125          |
| Salaries, bonuses and other benefits        | 10,800            | 9,900             | 10,800           | 9,900            |
|                                             | 324,692           | 306,025           | 324,692          | 306,025          |
|                                             | 5,250,558         | 5,418,390         | 1,820,491        | 1,777,776        |
| <b><u>Directors of the subsidiaries</u></b> |                   |                   |                  |                  |
| Fees                                        | 21,667            | 28,113            | -                | -                |
| Salaries, bonuses and other benefits        | 4,651,119         | 4,909,218         | -                | -                |
| Defined contribution plan                   | 386,315           | 342,177           | -                | -                |
|                                             | 5,059,101         | 5,279,508         | -                | -                |
| Benefits-in-kind                            | 38,367            | 38,367            | -                | -                |
|                                             | 5,097,468         | 5,317,875         | -                | -                |
| <b>Total Directors' Remuneration</b>        | <b>10,348,026</b> | <b>10,736,265</b> | <b>1,820,491</b> | <b>1,777,776</b> |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 36. EMPLOYEE BENEFITS

|                                                                                                   | The Group  |            | The Company |           |
|---------------------------------------------------------------------------------------------------|------------|------------|-------------|-----------|
|                                                                                                   | 2026       | 2025       | 2026        | 2025      |
|                                                                                                   | RM         | RM         | RM          | RM        |
| <b>Directors' Remuneration (excluding benefits-in-kind and non-executive directors) (Note 35)</b> | 9,885,117  | 10,303,731 | 1,447,899   | 1,428,534 |
| <b>Other Staff Costs</b>                                                                          |            |            |             |           |
| Wages, salaries and bonuses                                                                       | 42,813,867 | 43,997,881 | 783,090     | 747,607   |
| Defined contribution plan                                                                         | 4,654,393  | 3,552,520  | 49,525      | 50,441    |
| Other benefits                                                                                    | 5,815,629  | 7,037,345  | 7,114       | 34,796    |
|                                                                                                   | 53,283,889 | 54,587,746 | 839,729     | 832,844   |
| <b>Total Staff Costs</b>                                                                          | 63,169,006 | 64,891,477 | 2,287,628   | 2,261,378 |

#### 37. TAX EXPENSE

|                                                                             | The Group |           | The Company |      |
|-----------------------------------------------------------------------------|-----------|-----------|-------------|------|
|                                                                             | 2026      | 2025      | 2026        | 2025 |
|                                                                             | RM        | RM        | RM          | RM   |
| <b>(a) Components of tax expense</b>                                        |           |           |             |      |
| Current tax expense:-                                                       |           |           |             |      |
| – Malaysian income tax                                                      | 2,785,596 | 4,200,739 | -           | -    |
| – Foreign income tax                                                        | 16,659    | 39,006    | -           | -    |
| Deferred tax expense/(income) relating to reversal of temporary differences | 678,862   | (191,294) | -           | -    |
| Withholding tax                                                             | 180,270   | -         | 180,270     | -    |
| Under/(Over)provision in prior years:-                                      |           |           |             |      |
| – current tax                                                               | 94,583    | 74,442    | -           | -    |
| – deferred tax                                                              | (131,279) | (166,343) | -           | -    |
|                                                                             | 3,624,691 | 3,956,550 | 180,270     | -    |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 37. TAX EXPENSE (CONT'D)

A reconciliation of tax expense applicable to the profit before tax at the statutory tax rate to tax expense at the effective tax rate of the Group and of the Company is as follow:-

|                                                              | The Group   |             | The Company |             |
|--------------------------------------------------------------|-------------|-------------|-------------|-------------|
|                                                              | 2026        | 2025        | 2026        | 2025        |
|                                                              | RM          | RM          | RM          | RM          |
| <b>(b) Reconciliation of tax expense</b>                     |             |             |             |             |
| Profit before tax                                            | 17,308,987  | 13,850,425  | 1,028,610   | 1,254,394   |
| Tax at statutory income tax rate of 24%                      | 4,154,696   | 3,324,674   | 247,000     | 301,000     |
| Tax effect of:-                                              |             |             |             |             |
| – different tax rates of foreign subsidiaries                | 101,670     | 507,807     | -           | -           |
| – non-deductible expenses                                    | 1,395,883   | 1,752,768   | 1,486,000   | 1,352,000   |
| – non-taxable income                                         | (2,102,565) | (2,568,538) | (1,806,000) | (1,759,000) |
| – double deduction relief                                    | (66,000)    | (63,000)    | -           | -           |
| Deferred tax assets not recognised during the year           | 243,165     | 1,233,885   | 73,000      | 106,000     |
| Utilisation of deferred tax assets previously not recognised | (245,732)   | (139,145)   | -           | -           |
| Withholding tax                                              | 180,270     | -           | 180,270     | -           |
| Under/(Over)provision in prior years:-                       |             |             |             |             |
| – current tax                                                | 94,583      | 74,442      | -           | -           |
| – deferred tax                                               | (131,279)   | (166,343)   | -           | -           |
|                                                              | 3,624,691   | 3,956,550   | 180,270     | -           |

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2025: 24%) of the estimated assessable profit for the financial year. The taxation of other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 37. TAX EXPENSE (CONT'D)

- (c) At the end of the reporting period, the amounts of deferred tax assets not recognised (stated at gross) due to uncertainty of their realisation are as follows:-

|                                           | The Group  |            | The Company |            |
|-------------------------------------------|------------|------------|-------------|------------|
|                                           | 2026<br>RM | 2025<br>RM | 2026<br>RM  | 2025<br>RM |
| Unused tax losses of Malaysian entities:- |            |            |             |            |
| – expires year of assessment 2028         | 3,584,000  | 3,584,000  | -           | -          |
| – expires year of assessment 2029         | 1,412,000  | 1,412,000  | -           | -          |
| – expires year of assessment 2030         | 1,976,000  | 1,976,000  | 404,000     | 404,000    |
| – expires year of assessment 2031         | 1,858,000  | 1,858,000  | 222,000     | 222,000    |
| – expires year of assessment 2032         | 2,416,000  | 2,529,000  | 226,000     | 226,000    |
| – expires year of assessment 2033         | 1,032,000  | 1,032,000  | 267,000     | 267,000    |
| – expires year of assessment 2034         | 1,274,000  | 1,274,000  | 280,000     | 280,000    |
| – expires year of assessment 2035         | 1,207,000  | 1,207,000  | 291,000     | 291,000    |
| – expires year of assessment 2036         | 1,110,000  | -          | 304,000     | -          |
| Unused tax losses of foreign entities     | 6,484,000  | 5,977,000  | -           | -          |
| Unabsorbed capital allowances             | 6,960,000  | 7,296,000  | -           | -          |
| Unutilised reinvestment allowances        | 2,006,000  | 2,006,000  | -           | -          |
|                                           | 31,319,000 | 30,151,000 | 1,994,000   | 1,690,000  |

Certain comparative figures have been restated to reflect the revised tax losses carry-forward and other temporary differences available to the Group.

Based on the current legislation, the unutilised reinvestment allowances are allowed to be utilised for 7 consecutive years of assessment, the unused tax losses up to the year of assessment 2018 can be carried forward until the year of assessment 2028 and the unused tax losses for 2019 onwards are allowed to be utilised for 10 consecutive years of assessment immediately following that year of assessment; whereas, the unabsorbed capital allowances are allowed to be carried forward indefinitely.

#### 38. EARNINGS PER ORDINARY SHARE

##### (a) Basic Earnings Per Ordinary Share

The basic earnings per share is calculated by dividing the consolidated profit attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year after deducting for treasury shares.

|                                                        | The Group  |            |
|--------------------------------------------------------|------------|------------|
|                                                        | 2026<br>RM | 2025<br>RM |
| Profit after tax attributable to owners of the Company | 14,085,727 | 10,619,646 |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 38. EARNINGS PER ORDINARY SHARE (CONT'D)

#### (a) Basic Earnings Per Ordinary Share (Cont'd)

|                                                     | The Group<br>2026<br>Units | 2025<br>Units |
|-----------------------------------------------------|----------------------------|---------------|
| Weighted average number of ordinary shares in issue | 235,973,971                | 235,939,461   |
| Basic earnings per share (sen)                      | 5.97                       | 4.50          |

#### (b) Diluted Earnings Per Ordinary Share

The diluted earnings per share is calculated by dividing the consolidated profit attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year after deducting for treasury shares and adjusted for the effects of dilutive potential ordinary shares.

|                                                                                        | The Group<br>2026<br>RM | 2025<br>RM  |
|----------------------------------------------------------------------------------------|-------------------------|-------------|
| Profit after tax attributable to owners of the Company                                 | 14,085,727              | 10,619,646  |
|                                                                                        | Units                   | Units       |
| Weighted average number of ordinary shares in issue for basic earnings per share       | 235,973,971             | 235,939,461 |
| Shares deemed to be issued for no consideration:-<br>Employees' share options in issue | 276,943                 | 536,884     |
| Weighted average number of ordinary shares in issue for diluted earnings per share     | 236,250,914             | 236,476,345 |
| Diluted earnings per share (sen)                                                       | 5.96                    | 4.49        |

### 39. ACQUISITION OF NON-CONTROLLING INTERESTS

On 2 September 2025, the Company acquired an additional 40% equity interest in Cerdasnet Sdn. Bhd. ("CDN") for RM 3 in cash, increasing its ownership from 60% to 100%. The carrying amount of CDN's net liabilities in the Group's financial statements on the date was RM 883,536. The Group recognised an increase in non-controlling interests of RM 353,414 and a decrease in retained profits of RM 353,417.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 40. DIVIDENDS

|                                                               | The Group and The Company |                  |
|---------------------------------------------------------------|---------------------------|------------------|
|                                                               | 2026                      | 2025             |
|                                                               | RM                        | RM               |
| <b>In respect of the financial year ended 30 June 2026</b>    |                           |                  |
| An interim single-tier dividend of 1.8 sen per ordinary share | 4,247,628                 | -                |
| <b>In respect of the financial year ended 30 June 2025</b>    |                           |                  |
| A special single-tier dividend of 1.5 sen per ordinary share  | -                         | 3,538,602        |
| An interim single-tier dividend of 1.6 sen per ordinary share | -                         | 3,775,099        |
|                                                               | <u>4,247,628</u>          | <u>7,313,701</u> |

On 13 October 2026, the Company declared an interim tax-exempt single-tier dividend of RM0.015 per ordinary share, and a share dividend on the basis of one (1) treasury share for every fifty (50) existing ordinary shares held in the Company, in respect of the financial year ending 30 June 2027. The interim tax-exempt single-tier dividend and distribution of treasury shares will be paid and/or credited on 24 November 2026, to the shareholders whose names appear in the Record of Depositors on 28 October 2026.

#### 41. CASH FLOW INFORMATION

- (a) The cash disbursed for the purchase of property, plant and equipment and the addition of right-of-use assets are as follows:-

|                                                                     | The Group        |                  |
|---------------------------------------------------------------------|------------------|------------------|
|                                                                     | 2026             | 2025             |
|                                                                     | RM               | RM               |
| <b>Property, Plant and Equipment</b>                                |                  |                  |
| Cost of property, plant and equipment purchased (Note 9)            | 5,603,132        | 7,197,822        |
| Less: Finance via hire purchase (Note (b) below)                    | (170,000)        | -                |
| Less: Unpaid balance included in sundry payables (Note 30(b))       | (14,584)         | (130,804)        |
| Add: Deposit paid for future purchase (Note 18(a))                  | 968,999          | 173,577          |
| Less: Deposit made in previous financial year                       | (173,577)        | -                |
| Add: Cash paid in respect of acquisition in previous financial year | 130,804          | -                |
| Cash paid during the financial year                                 | <u>6,344,774</u> | <u>7,240,595</u> |
| <b>Right-of-use Assets</b>                                          |                  |                  |
| Cost of right-of-use assets acquired (Note 12)                      | -                | 431,134          |
| Less: Addition of new lease liabilities (Note 27)                   | -                | (431,134)        |
|                                                                     | <u>-</u>         | <u>-</u>         |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 41. CASH FLOW INFORMATION (CONT'D)

(b) The reconciliation of liabilities arising from financing activities are as follows:-

|                                                         | Revolving<br>credit<br>RM | Term<br>loans<br>RM | Lease<br>liabilities<br>RM | Hire<br>purchase<br>payables<br>RM | Total<br>RM |
|---------------------------------------------------------|---------------------------|---------------------|----------------------------|------------------------------------|-------------|
| <b>The Group – 2026</b>                                 |                           |                     |                            |                                    |             |
| At 1 July 2025                                          | 7,000,000                 | 7,579,196           | 480,871                    | 96,665                             | 15,156,732  |
| <b><u>Changes in Financing Cash Flows</u></b>           |                           |                     |                            |                                    |             |
| Proceeds from drawdown                                  | 500,000                   | -                   | -                          | 170,000                            | 670,000     |
| Repayment of principal                                  | (1,000,000)               | (2,124,352)         | (175,190)                  | (112,939)                          | (3,412,481) |
| Repayment of interests                                  | (345,661)                 | (298,228)           | (23,995)                   | (9,477)                            | (677,361)   |
|                                                         | (845,661)                 | (2,422,580)         | (199,185)                  | 47,584                             | (3,419,842) |
| <b><u>Non-cash Changes</u></b>                          |                           |                     |                            |                                    |             |
| Reassessment / Modification of leases                   | -                         | -                   | 53,141                     | -                                  | 53,141      |
| Interest expense recognised in profit or loss (Note 32) | 345,661                   | 298,228             | 23,995                     | 9,477                              | 677,361     |
|                                                         | 345,661                   | 298,228             | 77,136                     | 9,477                              | 730,502     |
| Exchange differences                                    | -                         | -                   | (21,221)                   | -                                  | (21,221)    |
|                                                         | 345,661                   | 298,228             | 55,915                     | 9,477                              | 709,281     |
| At 30 June 2026                                         | 6,500,000                 | 5,454,844           | 337,601                    | 153,726                            | 12,446,171  |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 41. CASH FLOW INFORMATION (CONT'D)

(b) The reconciliation of liabilities arising from financing activities are as follows:- (cont'd)

|                                                         | Revolving<br>credit<br>RM | Term<br>loans<br>RM | Lease<br>liabilites<br>RM | Hire<br>purchase<br>payables<br>RM | Total<br>RM |
|---------------------------------------------------------|---------------------------|---------------------|---------------------------|------------------------------------|-------------|
| <b>The Group – 2025</b>                                 |                           |                     |                           |                                    |             |
| At 1 July 2024                                          | 1,000,000                 | 11,703,548          | 143,490                   | 322,398                            | 13,169,436  |
| <b><u>Changes in Financing Cash Flows</u></b>           |                           |                     |                           |                                    |             |
| Proceeds from drawdown                                  | 6,000,000                 | -                   | -                         | -                                  | 6,000,000   |
| Repayment of principal                                  | -                         | (4,124,352)         | (189,631)                 | (224,281)                          | (4,538,264) |
| Repayment of interests                                  | (156,941)                 | (487,151)           | (12,075)                  | (12,731)                           | (668,898)   |
|                                                         | 5,843,059                 | (4,611,503)         | (201,706)                 | (237,012)                          | 792,838     |
| <b><u>Non-cash Changes</u></b>                          |                           |                     |                           |                                    |             |
| Aquisition of new lease                                 | -                         | -                   | 431,134                   | -                                  | 431,134     |
| Reassessment / Modification of leases                   | -                         | -                   | 109,466                   | -                                  | 109,466     |
| Derecognition due to lease modification                 | -                         | -                   | (5,800)                   | -                                  | (5,800)     |
| Interest expense recognised in profit or loss (Note 32) | 156,941                   | 487,151             | 12,075                    | 12,731                             | 668,898     |
|                                                         | 156,941                   | 487,151             | 546,875                   | 12,731                             | 1,203,698   |
| Exchange differences                                    | -                         | -                   | (7,788)                   | (1,452)                            | (9,240)     |
|                                                         | 156,941                   | 487,151             | 539,087                   | 11,279                             | 1,194,458   |
| At 30 June 2025                                         | 7,000,000                 | 7,579,196           | 480,871                   | 96,665                             | 15,156,732  |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 41. CASH FLOW INFORMATION (CONT'D)

(c) The total cash outflows for leases as a lessee are as follows:-

|                                                                              | The Group  |            |
|------------------------------------------------------------------------------|------------|------------|
|                                                                              | 2026<br>RM | 2025<br>RM |
| Payment of short-term leases                                                 | 1,934,766  | 2,085,235  |
| Payment of low-value asset                                                   | 3,600      | -          |
| Variable lease payments not included in the measurement of lease liabilities | 25,098     | 15,151     |
| Interest paid on lease liabilities                                           | 23,995     | 12,075     |
| Payment of lease liabilities                                                 | 175,190    | 189,631    |
|                                                                              | 2,162,649  | 2,302,092  |

(d) The cash and cash equivalents comprise the following:-

|                                                | The Group  |            | The Company |            |
|------------------------------------------------|------------|------------|-------------|------------|
|                                                | 2026<br>RM | 2025<br>RM | 2026<br>RM  | 2025<br>RM |
| Cash and bank balances                         | 17,868,044 | 30,569,630 | 248,898     | 193,902    |
| Fixed deposit with a licensed bank (Note 22)   | 18,798     | 18,363     | -           | -          |
|                                                | 17,886,842 | 30,587,993 | 248,898     | 193,902    |
| Less: Fixed deposit pledged to a licensed bank | (18,798)   | (18,363)   | -           | -          |
|                                                | 17,868,044 | 30,569,630 | 248,898     | 193,902    |

### 42. RELATED PARTY DISCLOSURES

#### (a) Holding Company, Subsidiaries and Ultimate Controlling Party

The holding company is disclosed in Note 2 to the financial statements.

The subsidiaries are disclosed in Note 7 to the financial statements.

The ultimate controlling party of the Group is disclosed in Note 3 to the financial statements.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 42. RELATED PARTY DISCLOSURES (CONT'D)

##### (b) Significant Related Party Transactions and Balances

The Group and the Company carried out the following significant transactions with the related parties during the financial year:-

|                                                          | The Group |           | The Company |             |
|----------------------------------------------------------|-----------|-----------|-------------|-------------|
|                                                          | 2026      | 2025      | 2026        | 2025        |
|                                                          | RM        | RM        | RM          | RM          |
| <b>Subsidiaries</b>                                      |           |           |             |             |
| – Management fee income                                  | -         | -         | (2,500,423) | (2,433,918) |
| – Dividend income                                        | -         | -         | (6,802,700) | (7,330,000) |
| – Corporate guarantee charges                            | -         | -         | (27,002)    | -           |
| <b>Associates</b>                                        |           |           |             |             |
| – Sale of goods                                          | -         | (136,475) | -           | -           |
| <b>Companies controlled by certain directors</b>         |           |           |             |             |
| – Purchase of goods                                      | 14,481    | 147,031   | -           | -           |
| – Short-term lease expenses                              | 1,342,005 | 1,655,667 | -           | -           |
| <b>Corporate shareholder carry significant influence</b> |           |           |             |             |
| – Purchase of goods                                      | 51,129    | 4,212     | -           | -           |
| – Purchase of property, plant and equipment              | 165,176   | 119,359   | -           | -           |
| – Imputed interest on long term trade receivables        | (31,146)  | (26,432)  | -           | -           |
| <b>Directors</b>                                         |           |           |             |             |
| – Short-term lease expenses                              | 105,660   | 109,500   | -           | -           |

The significant outstanding balances of the related parties (including the allowance for impairment loss made) together with their terms and conditions are disclosed in Note 13 to the financial statements.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 42. RELATED PARTY DISCLOSURES (CONT'D)

#### (c) Compensation of Key Management Personnel

The key management personnel of the Group and of the Company include executive directors and non-executive directors of the Company and certain members of senior management of the Group and of the Company.

The key management personnel compensation during the financial year are as follows:-

|                                                                                      | The Group  |            | The Company |           |
|--------------------------------------------------------------------------------------|------------|------------|-------------|-----------|
|                                                                                      | 2026       | 2025       | 2026        | 2025      |
|                                                                                      | RM         | RM         | RM          | RM        |
| Short-term employee benefits                                                         | 10,003,293 | 10,513,577 | 2,184,890   | 2,195,453 |
| Defined contribution plan                                                            | 773,741    | 702,153    | 154,926     | 145,080   |
|                                                                                      | 10,777,034 | 11,215,730 | 2,339,816   | 2,340,533 |
| Included in the total key management personnel compensation are:-                    |            |            |             |           |
| – Directors of the Group and of the Company<br>excluding benefits-in-kind) (Note 35) | 10,209,809 | 10,609,756 | 1,772,591   | 1,734,559 |
| – Other key management personnel:-                                                   |            |            |             |           |
| Short-term employee benefits                                                         | 534,993    | 576,334    | 534,993     | 576,334   |
| Defined contribution plan                                                            | 32,232     | 29,640     | 32,232      | 29,640    |
|                                                                                      | 567,225    | 605,974    | 567,225     | 605,974   |
|                                                                                      | 10,777,034 | 11,215,730 | 2,339,816   | 2,340,533 |

The remuneration of key management personnel are determined by the remuneration committee having regard to the performance of individuals and market trends.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 43. OPERATING SEGMENTS

- (a) The Group operates predominantly within the business of design, manufacturing and distribution of electrical apparatus and industrial lighting. Accordingly, the information by business segments is not presented.
- (b) **Geographical Information**

Revenue is based on the country in which the customers are located.

Non-current assets are determined according to the country where these assets are located. The amounts of non-current assets do not include financial instruments and deferred tax assets.

| The Group                  | Revenue     |             | Non-Current Assets |             |
|----------------------------|-------------|-------------|--------------------|-------------|
|                            | 2026<br>RM  | 2025<br>RM  | 2026<br>RM         | 2025<br>RM  |
| Malaysia                   | 124,329,558 | 121,605,298 | 115,858,565        | 116,594,396 |
| People's Republic of China | 33,815,209  | 34,465,579  | 8,928,202          | 9,480,022   |
| Other countries            | 65,277,745  | 67,038,356  | 5,757,823          | 6,613,020   |
| Consolidated               | 223,422,512 | 223,109,233 | 130,544,590        | 132,687,438 |

The information on the disaggregation of revenue based on geographical region is summarised below:-

| The Group – 2026           | At A<br>Point in Time<br>RM | Over Time<br>RM | Total<br>RM |
|----------------------------|-----------------------------|-----------------|-------------|
| Malaysia                   | 125,889,663                 | -               | 125,889,663 |
| People's Republic of China | 65,566,025                  | -               | 65,566,025  |
| Other countries            | 31,966,824                  | -               | 31,966,824  |
| Consolidated               | 223,422,512                 | -               | 223,422,512 |

| The Group – 2025           | At A<br>Point in Time<br>RM | Over Time<br>RM | Total<br>RM |
|----------------------------|-----------------------------|-----------------|-------------|
| Malaysia                   | 121,605,298                 | -               | 121,605,298 |
| People's Republic of China | 34,465,579                  | -               | 34,465,579  |
| Other countries            | 67,038,356                  | -               | 67,038,356  |
| Consolidated               | 223,109,233                 | -               | 223,109,233 |

- (c) **Major Customers**

There is no single customer that contributed 10% or more to the Group's revenue.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 44. CAPITAL COMMITMENTS

|                                           | The Group  |            |
|-------------------------------------------|------------|------------|
|                                           | 2026<br>RM | 2025<br>RM |
| Purchase of property, plant and equipment | 2,415,000  | 492,000    |
| Purchase of investment properties         | 13,724,000 | -          |
|                                           | 16,139,000 | 492,000    |

### 45. FINANCIAL INSTRUMENTS

The activities of the Group and of the Company are exposed to variety of market risks (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group and of the Company.

#### 45.1 Financial Risk Management Policies

The policies in respect of the major areas of treasury activity are as follows:-

##### (a) Market Risk

##### (i) Foreign Currency Risk

The Group and the Company are exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD"), Singapore Dollar ("SGD") and Chinese Renminbi ("RMB"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level. The Group also holds cash and cash equivalents denominated in foreign currencies for working capital purposes.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 45. FINANCIAL INSTRUMENTS (CONT'D)

##### 45.1 Financial Risk Management Policies (Cont'd)

###### (a) Market Risk (Cont'd)

###### (i) Foreign Currency Risk (Cont'd)

The exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:-

###### *Foreign Currency Exposure*

| The Group                                                                                 | USD<br>RM | SGD<br>RM   | RMB<br>RM    | Others<br>RM | RM<br>RM     | Total<br>RM  |
|-------------------------------------------------------------------------------------------|-----------|-------------|--------------|--------------|--------------|--------------|
| <b>2026</b>                                                                               |           |             |              |              |              |              |
| <b><u>Financial Assets</u></b>                                                            |           |             |              |              |              |              |
| Trade receivables                                                                         | 5,376,959 | 4,778,866   | 17,336,100   | 1,946,209    | 42,226,054   | 71,664,188   |
| Other receivables                                                                         | -         | 183,175     | 583,142      | 28,069       | 322,206      | 1,116,592    |
| Cash and bank balances                                                                    | 956,752   | 1,538,574   | 7,542,810    | 954,323      | 6,875,585    | 17,868,044   |
|                                                                                           | 6,333,711 | 6,500,615   | 25,462,052   | 2,928,601    | 49,423,845   | 90,648,824   |
| <b><u>Financial Liabilities</u></b>                                                       |           |             |              |              |              |              |
| Lease liabilities                                                                         | -         | (337,601)   | -            | -            | -            | (337,601)    |
| Trade payables                                                                            | (788,238) | (452,564)   | (11,483,265) | (17,457)     | (3,743,510)  | (16,485,034) |
| Other payables and accruals                                                               | (35,154)  | (292,585)   | (3,700,605)  | (255,226)    | (16,042,852) | (20,326,422) |
| Amount due to related parties                                                             | -         | -           | (377,847)    | -            | (98,083)     | (475,930)    |
|                                                                                           | (823,392) | (1,082,750) | (15,561,717) | (272,683)    | (19,884,445) | (37,624,987) |
| Net financial assets                                                                      | 5,510,319 | 5,417,865   | 9,900,335    | 2,655,918    | 29,539,400   | 53,023,837   |
| Less : Net financial (assets) denominated in the respective entities' functional currency | -         | (3,680,865) | (10,638,537) | (1,604,672)  | (29,539,400) | (45,463,474) |
| Currency exposure                                                                         | 5,510,319 | 1,737,000   | (738,202)    | 1,051,246    | -            | 7,560,363    |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (a) Market Risk (Cont'd)

##### (i) Foreign Currency Risk (Cont'd)

The exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:- (Cont'd)

##### *Foreign Currency Exposure (Cont'd)*

| The Group                                                                                                | USD<br>RM | SGD<br>RM   | RMB<br>RM    | Others<br>RM | RM<br>RM     | Total<br>RM  |
|----------------------------------------------------------------------------------------------------------|-----------|-------------|--------------|--------------|--------------|--------------|
| <b>2025</b>                                                                                              |           |             |              |              |              |              |
| <b><u>Financial Assets</u></b>                                                                           |           |             |              |              |              |              |
| Trade receivables                                                                                        | 5,159,513 | 3,124,103   | 13,610,054   | 1,841,803    | 39,485,351   | 63,220,824   |
| Other receivables                                                                                        | 628       | 118,958     | 382,306      | 29,558       | 546,387      | 1,077,837    |
| Cash and bank<br>balances                                                                                | 3,478,772 | 3,218,669   | 9,922,620    | 3,433,302    | 10,516,267   | 30,569,630   |
|                                                                                                          | 8,638,913 | 6,461,730   | 23,914,980   | 5,304,663    | 50,485,005   | 94,868,291   |
| <b><u>Financial Liabilities</u></b>                                                                      |           |             |              |              |              |              |
| Lease liabilities                                                                                        | -         | (480,871)   | -            | -            | -            | (480,871)    |
| Trade payables                                                                                           | (12,400)  | (619,015)   | (6,735,430)  | (493,102)    | (1,765,193)  | (9,625,140)  |
| Other payables and<br>accruals                                                                           | (649,335) | (304,362)   | (2,916,581)  | (45,214)     | (13,950,250) | (17,865,742) |
| Amount due to<br>related parties                                                                         | -         | -           | (16,132)     | -            | (107,435)    | (123,567)    |
|                                                                                                          | (661,735) | (1,404,248) | (9,668,143)  | (538,316)    | (15,822,898) | (28,095,320) |
| Net financial assets                                                                                     | 7,977,178 | 5,057,482   | 14,246,837   | 4,766,347    | 34,725,127   | 66,772,971   |
| Less : Net financial<br>(assets)<br>denominated in<br>the respective<br>entities' functional<br>currency | -         | (2,444,182) | (14,332,058) | (3,683,234)  | (34,725,127) | (55,184,601) |
| Currency exposure                                                                                        | 7,977,178 | 2,613,300   | (85,221)     | 1,083,113    | -            | 11,588,370   |

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 45. FINANCIAL INSTRUMENTS (CONT'D)

##### 45.1 Financial Risk Management Policies (Cont'd)

###### (a) Market Risk (Cont'd)

###### (i) Foreign Currency Risk (Cont'd)

###### Foreign Currency Exposure (Cont'd)

| The Company                                                                         | Others<br>RM | RM<br>RM     | Total<br>RM  |
|-------------------------------------------------------------------------------------|--------------|--------------|--------------|
| <b>2026</b>                                                                         |              |              |              |
| <b><u>Financial Assets</u></b>                                                      |              |              |              |
| Dividend receivable                                                                 | 1,622,430    | -            | 1,622,430    |
| <b><u>Financial Liabilities</u></b>                                                 |              |              |              |
| Amount due to subsidiaries                                                          | (716,834)    | (32,653,773) | (33,370,607) |
| Net financial assets/(liabilities)                                                  | 905,596      | (32,653,773) | (31,748,177) |
| Less: Net financial liabilities denominated<br>in the Company's functional currency | -            | 32,653,773   | 32,653,773   |
| Currency exposure                                                                   | 905,596      | -            | 905,596      |
| <b>2025</b>                                                                         |              |              |              |
| <b><u>Financial Liabilities</u></b>                                                 |              |              |              |
| Amount due to subsidiaries                                                          | (942,013)    | (21,153,519) | (22,095,532) |
| Net financial (liabilities)                                                         | (942,013)    | (21,153,519) | (22,095,532) |
| Less: Net financial liabilities denominated<br>in the Company's functional currency | -            | 21,153,519   | 21,153,519   |
| Currency exposure                                                                   | (942,013)    | -            | (942,013)    |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (a) Market Risk (Cont'd)

##### (i) Foreign Currency Risk (Cont'd)

##### *Foreign Currency Risk Sensitivity Analysis*

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies at the end of the reporting period, with all other variables held constant:-

|                                    | The Group |           | The Company |          |
|------------------------------------|-----------|-----------|-------------|----------|
|                                    | 2026      | 2025      | 2026        | 2025     |
|                                    | RM        | RM        | RM          | RM       |
| <b>Effects on Profit After Tax</b> |           |           |             |          |
| USD / RM                           |           |           |             |          |
| – strengthened by 5%               | 209,392   | 303,133   | -           | -        |
| – weakened by 5%                   | (209,392) | (303,133) | -           | -        |
| SGD / RM                           |           |           |             |          |
| – strengthened by 5%               | 66,006    | 99,305    | -           | -        |
| – weakened by 5%                   | (66,006)  | (99,305)  | -           | -        |
| RMB / RM                           |           |           |             |          |
| – strengthened by 5%               | (28,052)  | (3,238)   | -           | -        |
| – weakened by 5%                   | 28,052    | 3,238     | -           | -        |
| Others / RM                        |           |           |             |          |
| – strengthened by 5%               | 39,947    | 41,158    | 34,413      | (35,796) |
| – weakened by 5%                   | (39,947)  | (41,158)  | (34,413)    | 35,796   |

There is no impact on the Group's and the Company's equity.

##### (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The exposure to interest rate risk arises mainly from borrowings with variable rates. The Group adopts a policy of obtaining the most favourable interest rates available and by maintaining a balanced portfolio of fixed and floating rate borrowings.

The fixed rate debt instruments of the Group are not subject to interest rate risk since neither carrying amounts nor the future cash flows will fluctuate because of a change in market interest rates.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 45. FINANCIAL INSTRUMENTS (CONT'D)

##### 45.1 Financial Risk Management Policies (Cont'd)

###### (a) Market Risk (Cont'd)

###### (ii) Interest Rate Risk (Cont'd)

The exposure to interest rate risk based on the carrying amounts of the financial instruments at the end of the reporting period is disclosed below:-

|                                  | The Group |           |
|----------------------------------|-----------|-----------|
|                                  | 2026      | 2025      |
|                                  | RM        | RM        |
| <b>Floating rate instruments</b> |           |           |
| Term loans                       | 5,454,844 | 7,579,196 |

The Company does not have any interest-bearing borrowings and hence, is not exposed to interest rate risk.

###### *Interest Rate Risk Sensitivity Analysis*

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the reporting period, with all other variables held constant:-

|                                    | The Group |          |
|------------------------------------|-----------|----------|
|                                    | 2026      | 2025     |
|                                    | RM        | RM       |
| <b>Effects on Profit After Tax</b> |           |          |
| Increase of 50 basis points        | (24,319)  | (37,632) |
| Decrease of 50 basis points        | 24,319    | 37,632   |

There is no impact on the Group's equity.

###### (iii) Equity Price Risk

The Group and the Company do not have any quoted investments and hence, is not exposed to equity price risk.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk

The exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group and the Company manage their exposures to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

Also, the Company's exposure to credit risk includes loans and advances to subsidiaries, and corporate guarantee given to financial institutions for credit facilities granted to certain subsidiaries. The Company monitors the ability of the subsidiaries to serve their loans on an individual basis.

##### (i) Credit Risk Concentration Profile

The Group determines the concentration of credit risk by monitoring the geographical region of its trade receivables on an ongoing basis. The credit risk concentration profile of trade receivables (including associates and related parties), net of loss allowance, at the end of the reporting period is as follows:-

|                            | <b>The Group</b> |             |
|----------------------------|------------------|-------------|
|                            | <b>2026</b>      | <b>2025</b> |
|                            | <b>RM</b>        | <b>RM</b>   |
| <b>By country:-</b>        |                  |             |
| Malaysia                   | 43,806,882       | 41,789,908  |
| People's Republic of China | 22,049,061       | 12,740,000  |
| Singapore                  | 4,778,866        | 3,110,270   |
| Other countries            | 2,781,967        | 7,485,506   |
|                            | 73,416,776       | 65,125,684  |

At the end of the reporting period, the Group does not have any significant credit risk related to any individual customer or counterparty.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (ii) Maximum Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

In addition, the Company's maximum exposure to credit risk also includes corporate guarantees provided to its subsidiaries of RM 10,828,000 (2025: RM 10,696,000), representing the outstanding banking facilities of the subsidiaries as at the end of the reporting period. These corporate guarantees have not been recognised in the Company's financial statements since their fair values on initial recognition were not material.

##### (iii) Assessment of Impairment Losses

The Group and the Company have an informal credit policy in place and the exposure to credit risk is monitored on an on-going basis through periodic review of the ageing of the receivables. The Group and the Company closely monitor the receivables' financial strength to reduce the risk of loss.

At each reporting date, the Group and the Company evaluate whether any of the financial assets at amortised cost and contract assets are credit impaired.

The gross carrying amounts of financial assets are written off against the associated impairment, if any, when there is no reasonable expectation of recovery despite the fact that they are still subject to enforcement activities.

A financial asset is credit impaired when any of following events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred:

- Significant financial difficulty of the receivable;
- A breach of contract, such as a default or past due event;
- Restructuring of a debt in relation to the receivable's financial difficulty; or
- It is becoming probable that the receivable will enter bankruptcy or other financial reorganisation.

The Group and the Company consider a receivable to be in default when the receivable is unlikely to repay its debt to the Group and the Company in full or is more than 90 days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate. The Group uses a more lagging past due criterion for certain trade receivables when it is more appropriate to reflect their loss patterns.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

###### Trade Receivables and Contract Assets

The Group applies the simplified approach to measure expected credit losses using a lifetime expected credit loss allowance for all trade receivables and contract assets.

###### *Inputs, Assumptions and Techniques used for Estimating Impairment Losses*

To measure the expected credit losses, trade receivables (including associates and related parties) and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. Therefore, the Group concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

The Group measures the expected credit losses of certain major customers, trade receivables that are credit impaired and trade receivables with a high risk of default on an individual basis.

The expected loss rates are based on the payment profiles of sales over 24 months (2025: 24 months) before the reporting date and the corresponding historical credit losses experienced within this period. The historical loss rates were not adjusted to reflect forward-looking information on macroeconomic factors affecting the ability of the trade receivables to settle their debts as the Group has not identified any forward-looking assumptions which correlate to the historical loss rates.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 45. FINANCIAL INSTRUMENTS (CONT'D)

##### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

##### Trade Receivables and Contract Assets (Cont'd)

##### *Allowance for Impairment Losses*

The reconciliations of allowance for impairment losses are as follows:-

| The Group                           | Non-credit<br>Impaired<br>RM | Credit<br>Impaired<br>RM | Total<br>RM |
|-------------------------------------|------------------------------|--------------------------|-------------|
| <u>Trade receivables</u>            |                              |                          |             |
| Balance at 1 July 2024              | 884,349                      | 3,054,897                | 3,939,246   |
| Additions (Note 33)                 | 2,011                        | -                        | 2,011       |
| Reversals (Note 33)                 | (68,473)                     | (118,933)                | (187,406)   |
| Exchange difference                 | (80,557)                     | (127,137)                | (207,694)   |
| Balance at 30 June 2025/1 July 2025 | 737,330                      | 2,808,827                | 3,546,157   |
| Additions (Note 33)                 | 463,082                      | -                        | 463,082     |
| Reversals (Note 33)                 | -                            | (3,000)                  | (3,000)     |
| Exchange difference                 | 16,065                       | (33,007)                 | (16,942)    |
| Balance at 30 June 2026             | 1,216,477                    | 2,772,820                | 3,989,297   |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

##### Trade Receivables and Contract Assets (Cont'd)

##### *Allowance for Impairment Losses (Cont'd)*

The information about the credit exposure and loss allowances recognised for trade receivables and contract assets are as follows:-

| The Group                  | Gross<br>Amount<br>RM | Lifetime<br>Individual<br>Allowance<br>RM | Lifetime<br>Collective<br>Allowance<br>RM | Carrying<br>Amount<br>RM |
|----------------------------|-----------------------|-------------------------------------------|-------------------------------------------|--------------------------|
| <b>2026</b>                |                       |                                           |                                           |                          |
| Current (not past due)     | 56,024,064            | -                                         | -                                         | 56,024,064               |
| 1 to 30 days past due      | 11,010,797            | -                                         | -                                         | 11,010,797               |
| 31 to 60 days past due     | 3,599,734             | -                                         | -                                         | 3,599,734                |
| 61 to 90 days past due     | 939,637               | -                                         | -                                         | 939,637                  |
| More than 91 days past due | 2,971,299             | -                                         | (1,216,477)                               | 1,754,822                |
| Credit impaired            | 2,860,542             | (2,772,820)                               | -                                         | 87,722                   |
| Trade receivables          | 77,406,073            | (2,772,820)                               | (1,216,477)                               | 73,416,776               |
| Contract assets            | 142,657               | -                                         | -                                         | 142,657                  |
|                            | 77,548,730            | (2,772,820)                               | (1,216,477)                               | 73,559,433               |
| <b>2025</b>                |                       |                                           |                                           |                          |
| Current (not past due)     | 51,130,167            | -                                         | -                                         | 51,130,167               |
| 1 to 30 days past due      | 10,647,616            | -                                         | -                                         | 10,647,616               |
| 31 to 60 days past due     | 1,730,464             | -                                         | -                                         | 1,730,464                |
| 61 to 90 days past due     | 814,370               | -                                         | -                                         | 814,370                  |
| More than 91 days past due | 1,540,397             | -                                         | (797,330)                                 | 803,067                  |
| Credit impaired            | 2,808,827             | (2,808,827)                               | -                                         | -                        |
| Trade receivables          | 68,671,841            | (2,808,827)                               | (737,330)                                 | 65,125,684               |
| Contract assets            | 35,499                | -                                         | -                                         | 35,499                   |
|                            | 68,707,340            | (2,808,827)                               | (737,330)                                 | 65,161,183               |

Trade receivables and contract assets that are individually determined to be impaired relate to debtors who have defaulted on payments. These debtors are not secured by any collateral or credit enhancements.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

###### Trade Receivables and Contract Assets (Cont'd)

###### *Allowance for Impairment Losses (Cont'd)*

Trade receivables and contract assets that are collectively determined to be impaired relate to expected credit losses measured based on the Group's observed default rates.

There has not been any significant change in the gross amounts of trade receivables and contract assets that impacted the allowance for impairment losses.

###### Other Receivables

The Group and the Company apply the 3-stage general approach to measure expected credit losses for its other receivables.

Under this approach, loss allowance is measured on either 12-month expected credit losses or lifetime expected credit losses, by considering the likelihood that the receivable would not be able to repay during the contractual period (probability of default, PD), the percentage of contractual cash flows that will not be collected if default happens (loss given default, LGD) and the outstanding amount that is exposed to default risk (exposure at default, EAD).

In deriving the PD and LGD, the Group and the Company consider the receivable's past payment status and its financial condition as at the reporting date. The PD is adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the receivable to settle its debts.

###### *Allowance for Impairment Losses*

No expected credit loss is recognised on other receivables as it is negligible.

###### Fixed Deposit with a Licensed Bank, Cash and Bank Balances

The Group and the Company consider the licensed banks to be of low credit risks. In addition, some of the bank balances are insured by Government agencies. Therefore, the Group and the Company are of the view that the loss allowance is immaterial and is therefore not provided for.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

###### Amount Due from Subsidiaries (Trade and Non-trade Balances)

The Company also applies the 3-stage general approach to measure expected credit losses for all inter-company balances.

###### *Inputs, Assumptions and Techniques used for Estimating Impairment Losses*

The Company measures expected credit losses on an individual basis, which aligns with its credit risk management practices on the inter-company balances.

The Company uses 3 categories to reflect its credit risk and how the loss allowance is determined for each category:-

| Category         | Definition of Category                                                                       | Loss Allowance                   |
|------------------|----------------------------------------------------------------------------------------------|----------------------------------|
| Performing:      | Receivables have a low risk of default and a strong capacity to meet contractual cash flows  | 12-months expected credit losses |
| Underperforming: | Receivables for which there is a significant increase in credit risk                         | Lifetime expected credit losses  |
| Non-performing:  | There is evidence indicating the receivable is credit impaired or more than 90 days past due | Lifetime expected credit losses  |

The Company considers amounts due from subsidiaries to be of low credit risks. The Company assumes that there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. This is because the Company is able to determine the timing of payments and the amounts due are to be in default when the subsidiaries are unable to pay when demanded.

For amounts due that are repayable on demand, impairment losses are assessed on the assumption that repayment of the outstanding balances is demanded at the reporting date. If the subsidiary does not have sufficient highly liquid resources when the amounts due are demanded, the Company will consider the expected manner of recovery to measure the impairment loss; the recovery manner could be either through 'repayable over time' or a fire sale of less liquid assets by the subsidiary.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

##### (iii) Assessment of Impairment Losses (Cont'd)

###### *Allowance for Impairment Losses*

At the end of the reporting period, there was no indication that the balances were not recoverable.

###### Financial Guarantee Contracts

Corporate guarantees for borrowing facilities granted to subsidiaries are a financial guarantee contract.

###### *Inputs, Assumptions and Techniques used for Estimating Impairment Losses*

The Company closely monitors the subsidiaries' financial strength to reduce the risk of loss.

The Company considers that there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. A financial guarantee contract is credit impaired when:-

- The subsidiary is unlikely to repay its obligation to the bank in full; or
- The subsidiary is having a deficit in equity and is continuously loss making.

The Company determines the probability of default of the guaranteed amounts individually using internal information available.

###### *Allowance for Impairment Losses*

All of the financial guarantee contracts are considered to be performing, have low risks of default and historically there were no instances where these financial guarantee contracts were called upon by the parties to which the financial guarantee contracts were issued. Accordingly, no loss allowances were identified based on 12-month expected credit losses.

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group and the Company practice prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

##### *Maturity Analysis*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

| The Group                                          | Contractual<br>Interest Rate<br>% | Carrying<br>Amount<br>RM | Contractual<br>Undiscounted<br>Cash Flows<br>RM | Within<br>1 Year<br>RM | 1-5 Years<br>RM | Over<br>5 Years<br>RM |
|----------------------------------------------------|-----------------------------------|--------------------------|-------------------------------------------------|------------------------|-----------------|-----------------------|
| <b>2026</b>                                        |                                   |                          |                                                 |                        |                 |                       |
| <b><u>Non-derivative Financial Liabilities</u></b> |                                   |                          |                                                 |                        |                 |                       |
| Trade payables                                     | -                                 | 16,485,034               | 16,485,034                                      | 16,485,034             | -               | -                     |
| Other payables and accruals                        | 5.6                               | 20,326,422               | 20,326,422                                      | 19,486,422             | -               | -                     |
| Amount due to related parties                      | -                                 | 475,930                  | 475,930                                         | 475,930                | -               | -                     |
| Lease liabilities                                  | 5.3 - 6.5                         | 337,601                  | 377,216                                         | 127,553                | 249,663         | -                     |
| Borrowings:-                                       |                                   |                          |                                                 |                        |                 |                       |
| – Hire purchase payables                           | 5.5 - 6.3                         | 153,726                  | 163,436                                         | 80,757                 | 82,679          | -                     |
| – Term loans                                       | 4.7 - 4.8                         | 5,454,844                | 6,697,371                                       | 1,355,405              | 2,457,264       | 2,884,702             |
| – Revolving credit                                 | 4.4 - 4.8                         | 6,500,000                | 6,500,000                                       | 6,500,000              | -               | -                     |
|                                                    |                                   | 49,733,557               | 51,025,409                                      | 44,511,101             | 3,629,606       | 2,884,702             |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (c) Liquidity Risk

##### *Maturity Analysis (Cont'd)*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):- (Cont'd)

| The Group                                          | Contractual<br>Interest Rate<br>% | Carrying<br>Amount<br>RM | Contractual<br>Undiscounted<br>Cash Flows<br>RM | Within<br>1 Year<br>RM | 1-5 Years<br>RM | Over<br>5 Years<br>RM |
|----------------------------------------------------|-----------------------------------|--------------------------|-------------------------------------------------|------------------------|-----------------|-----------------------|
| <b>2025</b>                                        |                                   |                          |                                                 |                        |                 |                       |
| <b><u>Non-derivative Financial Liabilities</u></b> |                                   |                          |                                                 |                        |                 |                       |
| Trade payables                                     | -                                 | 9,625,140                | 9,625,140                                       | 9,625,140              | -               | -                     |
| Other payables and accruals                        | 5.6                               | 17,865,742               | 17,900,789                                      | 17,060,789             | 840,000         | -                     |
| Amount due to related parties                      | -                                 | 123,567                  | 123,567                                         | 123,567                | -               | -                     |
| Lease liabilities                                  | 5.3 - 6.5                         | 480,871                  | 545,366                                         | 189,146                | 356,220         | -                     |
| Borrowings:-                                       |                                   |                          |                                                 |                        |                 |                       |
| – Hire purchase payables                           | 6.3 - 6.9                         | 96,665                   | 100,423                                         | 81,490                 | 18,933          | -                     |
| – Term loans                                       | 4.7 - 5.0                         | 7,579,196                | 9,268,114                                       | 1,462,286              | 4,431,129       | 3,374,699             |
| – Revolving credit                                 | 4.6 - 5.1                         | 7,000,000                | 7,000,000                                       | 7,000,000              | -               | -                     |
|                                                    |                                   | 42,771,181               | 44,563,399                                      | 35,542,418             | 5,646,282       | 3,374,699             |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.1 Financial Risk Management Policies (Cont'd)

##### (c) Liquidity Risk (Cont'd)

##### *Maturity Analysis (Cont'd)*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):- (Cont'd)

| The Company                                                                                        | Contractual<br>Interest Rate<br>% | Carrying<br>Amount<br>RM | Contractual<br>Undiscounted<br>Cash Flows<br>RM | Within<br>1 Year<br>RM | 1-5 Years<br>RM |
|----------------------------------------------------------------------------------------------------|-----------------------------------|--------------------------|-------------------------------------------------|------------------------|-----------------|
| <b>2026</b>                                                                                        |                                   |                          |                                                 |                        |                 |
| <b><u>Non-derivative Financial Liabilities</u></b>                                                 |                                   |                          |                                                 |                        |                 |
| Other payables and accruals                                                                        | 5.6                               | 891,316                  | 891,316                                         | 51,316                 | 840,000         |
| Amount due to subsidiaries                                                                         | -                                 | 33,370,606               | 33,370,606                                      | 33,370,606             | -               |
| Financial guarantee contracts in relation to corporate<br>guarantee given to certain subsidiaries* | -                                 | -                        | 10,828,000                                      | 10,828,000             | -               |
|                                                                                                    |                                   | 34,261,922               | 45,089,922                                      | 44,249,922             | 840,000         |
| <b>2025</b>                                                                                        |                                   |                          |                                                 |                        |                 |
| <b><u>Non-derivative Financial Liabilities</u></b>                                                 |                                   |                          |                                                 |                        |                 |
| Other payables and accruals                                                                        | 5.6                               | 950,600                  | 985,647                                         | 145,647                | 840,000         |
| Amount due to subsidiaries                                                                         | -                                 | 22,095,532               | 22,095,532                                      | 22,095,532             | -               |
| Financial guarantee contracts in relation to corporate<br>guarantee given to certain subsidiaries* | -                                 | -                        | 10,696,000                                      | 10,696,000             | -               |
|                                                                                                    |                                   | 23,046,132               | 33,777,179                                      | 32,937,179             | 840,000         |

\* The potential exposure of the financial guarantee contracts is equivalent to the outstanding amount of the credit facilities of the said subsidiaries at the end of the reporting period. The financial guarantees have not been recognised in the financial statements because their fair values on initial recognition were not material.

## Notes to the Financial Statements

### For the Financial Year Ended 30 June 2026 (Cont'd)

#### 45. FINANCIAL INSTRUMENTS (CONT'D)

##### 45.2 Capital Risk Management

The Group and the Company manage their capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders value. To achieve this objective, the Group and the Company may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group and the Company manage their capital based on debt-to-equity ratio. The debt-to-equity ratio of the Group and of the Company at the end of the reporting period are not presented as their cash and cash equivalents exceeded the total external borrowings.

##### 45.3 Classification of Financial Instruments

|                                                      | The Group   |             | The Company |            |
|------------------------------------------------------|-------------|-------------|-------------|------------|
|                                                      | 2026        | 2025        | 2026        | 2025       |
|                                                      | RM          | RM          | RM          | RM         |
| <b>Financial Assets</b>                              |             |             |             |            |
| <u>Fair Value Through Profit or Loss</u>             |             |             |             |            |
| Other investments                                    | 142,821,519 | 127,441,384 | -           | -          |
| <u>Fair Value Through Other Comprehensive Income</u> |             |             |             |            |
| Other investments                                    | 30,045      | 29,395      | -           | -          |
| <u>Amortised Cost</u>                                |             |             |             |            |
| Trade receivables                                    | 71,664,188  | 63,220,824  | -           | -          |
| Other receivables                                    | 1,116,592   | 1,077,837   | -           | -          |
| Amount due from subsidiaries                         | -           | -           | 13,378,442  | 10,960,520 |
| Amount due from associates                           | -           | -           | -           | -          |
| Amount due from a related party                      | 1,752,588   | 1,904,860   | -           | -          |
| Dividend receivable                                  | -           | -           | 1,622,430   | 2,000,000  |
| Fixed deposit with a licensed bank                   | 18,798      | 18,363      | -           | -          |
| Cash and bank balances                               | 17,868,044  | 30,569,630  | 248,898     | 193,902    |
|                                                      | 92,420,210  | 96,791,514  | 15,249,770  | 13,154,422 |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.3 Classification of Financial Instruments (Cont'd)

|                               | The Group         |                   | The Company       |                   |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|
|                               | 2026              | 2025              | 2026              | 2025              |
|                               | RM                | RM                | RM                | RM                |
| <b>Financial Liabilities</b>  |                   |                   |                   |                   |
| <u>Amortised Cost</u>         |                   |                   |                   |                   |
| Borrowings                    | 12,108,570        | 14,675,861        | -                 | -                 |
| Trade payables                | 16,485,034        | 9,625,140         | -                 | -                 |
| Other payables and accruals   | 20,326,422        | 17,865,742        | 891,316           | 950,600           |
| Amount due to subsidiaries    | -                 | -                 | 33,370,606        | 22,095,532        |
| Amount due to related parties | 475,930           | 123,567           | -                 | -                 |
|                               | <u>49,395,956</u> | <u>42,290,310</u> | <u>34,261,922</u> | <u>23,046,132</u> |

#### 45.4 Gains or Losses Arising from Financial Instruments

|                                                 | The Group |             | The Company |          |
|-------------------------------------------------|-----------|-------------|-------------|----------|
|                                                 | 2026      | 2025        | 2026        | 2025     |
|                                                 | RM        | RM          | RM          | RM       |
| <b>Financial Assets</b>                         |           |             |             |          |
| <u>Fair Value Through Profit or Loss</u>        |           |             |             |          |
| Net gains recognised in profit or loss by:-     |           |             |             |          |
| – mandatorily required by MFRS 9                | 7,609,498 | 3,291,065   | -           | -        |
| <u>Amortised Cost</u>                           |           |             |             |          |
| Net (losses)/gains recognised in profit or loss | (453,228) | (1,507,753) | 225,179     | -        |
| <b>Financial Liabilities</b>                    |           |             |             |          |
| <u>Amortised Cost</u>                           |           |             |             |          |
| Net (losses) recognised in profit or loss       | (792,410) | (413,587)   | (460,858)   | (46,565) |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.5 Fair Value Information

The fair values of the financial assets and financial liabilities of the Group and of the Company which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the reporting period:-

|                                              | Fair Value of Financial Instruments Carried at Fair Value |             |         | Fair Value of Financial Instruments Not Carried at Fair Value |           |           | Total Fair Value RM | Carrying Amount RM |
|----------------------------------------------|-----------------------------------------------------------|-------------|---------|---------------------------------------------------------------|-----------|-----------|---------------------|--------------------|
|                                              | Level 1                                                   | Level 2     | Level 3 | Level 1                                                       | Level 2   | Level 3   |                     |                    |
|                                              | RM                                                        | RM          | RM      | RM                                                            | RM        | RM        |                     |                    |
| <b>The Group</b>                             |                                                           |             |         |                                                               |           |           |                     |                    |
| <b>2026</b>                                  |                                                           |             |         |                                                               |           |           |                     |                    |
| <b>Financial Assets</b>                      |                                                           |             |         |                                                               |           |           |                     |                    |
| Trade receivable (Note 17(a))                | -                                                         | -           | -       | -                                                             | -         | 1,257,002 | 1,257,002           | 1,289,972          |
| Other investments                            | -                                                         | 142,821,519 | 30,045  | -                                                             | -         | -         | 142,851,564         | 142,851,564        |
| Amount due from a related party (Note 13(a)) | -                                                         | -           | -       | -                                                             | -         | 1,783,172 | 1,783,172           | 1,752,588          |
| <b>Financial Liabilities</b>                 |                                                           |             |         |                                                               |           |           |                     |                    |
| Other payable (Note 30)                      | -                                                         | -           | -       | -                                                             | -         | 840,000   | 840,000             | 840,000            |
| Term loans                                   | -                                                         | -           | -       | -                                                             | 5,454,844 | -         | 5,454,844           | 5,454,844          |
| Hire purchase payables                       | -                                                         | -           | -       | -                                                             | 154,378   | -         | 154,378             | 153,726            |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.5 Fair Value Information (Cont'd)

|                                                 | Fair Value of Financial Instruments<br>Carried at Fair Value |               |               | Fair Value of Financial Instruments<br>Not Carried at Fair Value |               |               | Total<br>Fair Value<br>RM | Carrying<br>Amount<br>RM |
|-------------------------------------------------|--------------------------------------------------------------|---------------|---------------|------------------------------------------------------------------|---------------|---------------|---------------------------|--------------------------|
|                                                 | Level 1<br>RM                                                | Level 2<br>RM | Level 3<br>RM | Level 1<br>RM                                                    | Level 2<br>RM | Level 3<br>RM |                           |                          |
| <b>The Group<br/>2025</b>                       |                                                              |               |               |                                                                  |               |               |                           |                          |
| <u>Financial Assets</u>                         |                                                              |               |               |                                                                  |               |               |                           |                          |
| Trade receivable (Note 17(a))                   | -                                                            | -             | -             | -                                                                | -             | 1,717,253     | 1,717,253                 | 1,773,312                |
| Other investments                               | -                                                            | 127,441,384   | 29,395        | -                                                                | -             | -             | 127,470,779               | 127,470,779              |
| Amount due from a related party<br>(Note 13(a)) | -                                                            | -             | -             | -                                                                | -             | 1,940,422     | 1,940,422                 | 1,904,860                |
| <u>Financial Liabilities</u>                    |                                                              |               |               |                                                                  |               |               |                           |                          |
| Other payable (Note 30)                         | -                                                            | -             | -             | -                                                                | -             | 786,291       | 786,291                   | 804,953                  |
| Term loans                                      | -                                                            | -             | -             | -                                                                | 7,579,196     | -             | 7,579,196                 | 7,579,196                |
| Hire purchase payables                          | -                                                            | -             | -             | -                                                                | 97,079        | -             | 97,079                    | 96,665                   |
| <b>The Company<br/>2026</b>                     |                                                              |               |               |                                                                  |               |               |                           |                          |
| <u>Financial Liability</u>                      |                                                              |               |               |                                                                  |               |               |                           |                          |
| Other payable (Note 30)                         | -                                                            | -             | -             | -                                                                | -             | 840,000       | 840,000                   | 840,000                  |
| <b>2025</b>                                     |                                                              |               |               |                                                                  |               |               |                           |                          |
| <u>Financial Liability</u>                      |                                                              |               |               |                                                                  |               |               |                           |                          |
| Other payable (Note 30)                         | -                                                            | -             | -             | -                                                                | -             | 786,291       | 786,291                   | 804,953                  |

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 45. FINANCIAL INSTRUMENTS (CONT'D)

#### 45.5 Classification of Financial Instruments (Cont'd)

##### (a) Fair Value of Financial Instruments Carried at Fair Value

- (i) The fair values above have been determined using the following basis:-

The fair values of other investments are determined directly by reference to statements provided by the respective financial institution, with which the investments were entered into.

- (ii) There were no transfer between level 1 and level 2 during the financial year.

##### (b) Fair Value of Financial Instruments Not Carried at Fair Value

The fair values, which are for disclosure purposes, have been determined using the following basis:-

- (i) The fair values of the Group's trade receivable and amount due from a related party are calculated based on the present value of the projected repayment instalments using discount rates equal to the current market interest rates.
- (ii) The fair value of the Group's and the Company's other payable is determined by discounting the future contractual cash flow using current market interest rate for similar instruments at the end of the reporting period. The interest rate used to discount the estimated cash flow is 6.9% (2025: 6.9%).
- (iii) The fair value of the Group's term loans that carrying floating interest rates approximate their carrying amount as they are repriced to market interest rates on or near the reporting date.
- (iv) The fair value of the Group's hire purchase payables that carry fixed interest rates is determined by discounting the relevant future contractual cash flows using current market interest rates for similar instruments at the end of the reporting period. The interest rates used to discount the estimated cash flows ranging from 5.8% - 6.9% (2025: 6.3% - 6.9%).

### 46. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

- (a) On 21 August 2025, STMKT, a wholly-owned subsidiary of the Company, entered into a sale and purchase agreement to dispose a unit of condominium measuring approximately 104 square metres located at No. 13-2, The Puri Tower, Persiaran Saujana Puchong, Bandar Bukit Puchong, 47100 Puchong, Selangor Darul Ehsan, for a total cash consideration of RM 380,000. The disposal was completed as of report date.
- (b) On 12 September 2025, the Company acquired additional 40% equity interest in CDN from its non-controlling interest for a cash consideration of RM 3. Following the completion of the acquisition, CDN becomes a wholly-owned subsidiary of the Company.
- (c) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-19, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,188 has been included in investment properties (Note 11).

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 46. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONT'D)

- (d) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-20, Level 1, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties (Note 11).
  
- (e) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-23A, Level 1, Type G and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 2,863,750. As of reporting date, progress claim of RM 565,100 has been included in investment properties (Note 11).
  
- (f) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-23A, Level G, Type G and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 3,683,770. As of reporting date, progress claim of RM 700,124 has been included in investment properties (Note 11).
  
- (g) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-27, Level G, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties (Note 11).
  
- (h) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-28, Level G, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties (Note 11).
  
- (i) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. G-29, Level G, Type A (M) and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,798,830. As of reporting date, progress claim of RM 346,996 has been included in investment properties (Note 11).
  
- (j) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-11, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties (Note 11).

## Notes to the Financial Statements For the Financial Year Ended 30 June 2026 (Cont'd)

### 46. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONT'D)

- (k) On 19 March 2026, SETM, a wholly-owned subsidiary of the Company entered into a Sale and Purchase Agreement with Armani Maker Alliance Sdn. Bhd. for the purchase of one (1) unit of Stratified Factory in a 9-Storey Stratified Factory identified as Unit No. 01-12, Level 1, Type A and erected or to be erected upon part of the freehold land held under Geran 454297 & 454298, Lot 115576 & 115577, Bandar Bukit Raja, District of Klang, State of Selangor for a total consideration of RM 1,394,350. As of reporting date, progress claim of RM 271,220 has been included in investment properties (Note 11).
- (l) On 19 June 2026, the Company subscribed for 3,700,000 new ordinary shares at an issue price of SGD 1 each in the capital of STPL, a wholly-owned subsidiary of the Company, for a total consideration of SGD 3,700,000, equivalent to RM 11,645,010 by way of capitalisation of the amount owing by STPL to the Company.
- (m) During the financial year, the issued and paid-up share capital of the Company has been increased by RM 25,084 pursuant to the issuance of 33,700 new ordinary shares from the exercise of options under the Company's ESOS.

## List of Properties

The summary of the information on the top 10 properties of the STC Group is as follows:

| Location/<br>Postal<br>Address                                                                                                                                                                                                                                                                                                           | Description /<br>Existing<br>use                                                                                                                    | Land<br>Area /<br>Built Up<br>Area                                                      | Tenure<br>(years)                                                                                                             | Age of<br>Buildings<br>(years) | Carrying<br>Amount<br>as at<br>30.06.2026<br>(RM)   | Date of<br>Revaluation /<br>Acquisition |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------|-----------------------------------------|
| 1. Title No. Geran 205577<br>Lot 19042, Seksyen 20,<br>Bandar Rawang.<br><br><i>Address</i><br>Lot. 102, Jalan Industri ¼,<br>Taman Industri Integrasi<br>Rawang, 48000 Rawang,<br>Selangor Darul Ehsan.                                                                                                                                 | Industrial premises<br>comprising a<br>1-storey factory /<br>warehouse /<br>office building<br>annexed with a<br>guardhouse                         | 24,490<br>square<br>metres /<br>16,444<br>square<br>metres                              | Freehold                                                                                                                      | 28                             | 9,421,027<br>(Land)<br><br>10,155,741<br>(Building) | 7<br>September<br>2011                  |
| 2. Title No. HSD 283454 PT<br>689, HSD 283453 PT 690<br>and HSD 283455 PT691,<br>Pekan Subang,<br>District of Petaling,<br>State of Negeri Selangor.                                                                                                                                                                                     | Leasehold<br>industrial<br>land                                                                                                                     | 4,045<br>square<br>metres /<br>4,046<br>square<br>metres /<br>2,697<br>square<br>metres | Leasehold<br>interest for<br>99 years<br>expiring on<br>18 July 2111,<br>leaving an<br>unexpired<br>term of about<br>87 years | N/A                            | 8,059,441<br>(Land)                                 | 25 March<br>2013                        |
| 3. Title No. Geran 209009,<br>Lot 10468, Seksyen<br>20, Bandar Serendah,<br>District of Ulu Selangor,<br>State of Selangor.                                                                                                                                                                                                              | Freehold<br>industrial land                                                                                                                         | 11,456<br>square<br>metres                                                              | Freehold                                                                                                                      | N/A                            | 8,323,680<br>(Land)                                 | 28<br>December<br>2021                  |
| 4. Title No. PM 1272<br>(Formerly HSM 7615), Lot<br>No. 30890 (Formerly Lot<br>P.T. No. 20047), Locality<br>of Bt 16 Jalan Subang,<br>Mukim of Sungai Buloh,<br>District of Petaling, State<br>of Selangor.<br><br><i>Address</i><br>No. 7, Jalan TSB 8, Taman<br>Industri Sungai Buloh,<br>47000 Sungai Buloh,<br>Selangor Darul Ehsan. | Industrial premises<br>comprising a 4-storey<br>detached factory /<br>warehouse / office<br>building with one<br>basement level and<br>a guardhouse | 4,213<br>square<br>metres /<br>11,051<br>square<br>metres                               | Leasehold<br>interest for 99<br>years expiring<br>on 24 March<br>2091, leaving<br>an unexpired<br>term of about<br>67 years   | 24                             | 1,000,862<br>(Land)<br><br>6,599,881<br>(Building)  | 31<br>December<br>2009                  |

## List of Properties (Cont'd)

| Location/<br>Postal<br>Address                                                                                                                                                                                                                                                                                                       | Description /<br>Existing<br>use                                                                                                    | Land<br>Area /<br>Built Up<br>Area                             | Tenure<br>(years)                                                                                                           | Age of<br>Buildings<br>(years) | Carrying<br>Amount<br>as at<br>30.06.2026<br>(RM)  | Date of<br>Revaluation /<br>Acquisition |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------------------|-----------------------------------------|
| 5. Title No. Geran 209014,<br>Lot 10473, Seksyen<br>20, Bandar Serendah,<br>District of Ulu Selangor,<br>State of Selangor.<br><br><i>Address</i><br>No. 6, Jalan Kamunting<br>3, Seksyen BB 6, Bandar<br>Bukit Beruntung, 48300<br>Rawang, Selangor.                                                                                | Industrial premises<br>comprising a single<br>storey factory with<br>an integral 2-storey<br>warehouse annexed<br>with a guardhouse | 5,224<br>square<br>metres /<br>1,647<br>square<br>metres       | Freehold                                                                                                                    | 19                             | 3,655,000<br>(Land)<br><br>2,612,658<br>(Building) | 16 June<br>2022                         |
| 6. Title No. GRN 19765,<br>Lot 821, Mukim of Pasir<br>Panjang, District of Port<br>Dickson, State of Negeri<br>Sembilan.                                                                                                                                                                                                             | Agriculture land                                                                                                                    | 83,972<br>square<br>metres                                     | Freehold                                                                                                                    | N/A                            | 6,294,399<br>(Land)                                | 16 February<br>2015                     |
| 7. Title No. PM 1304<br>(Formerly HSM 7554),<br>Lot 30614 (Formerly Lot<br>P.T. No. 19971), Locality<br>of Bt 16 Jalan Subang,<br>Mukim of Sungai Buloh,<br>District of Petaling, State<br>of Selangor.<br><br><i>Address</i><br>No. 9, Jalan TSB 9, Taman<br>Industri Sungai Buloh,<br>47000 Sungai Buloh,<br>Selangor Darul Ehsan. | Industrial premises<br>comprising two 1<br>½ storey factory /<br>warehouse / office<br>annexed with a<br>guardhouse                 | 4,435<br>square<br>metres /<br>2,376<br>square<br>metres       | Leasehold<br>interest for 99<br>years expiring<br>on 24 March<br>2091, leaving<br>an unexpired<br>term of about<br>67 years | 27                             | 3,459,650<br>(Land)<br><br>2,658,339<br>(Building) | 20<br>September<br>2010                 |
| 8. Title No. GM5407 Lot<br>1578 Mukim Ulu Yam,<br>Title No. GM5687 Lot<br>1475 Mukim Ulu Yam,<br>Title No. GM6309 Lot<br>1476 Mukim Ulu Yam,<br>and<br>Title No. GM6226 Lot<br>1474 Mukim Ulu Yam.                                                                                                                                   | Industrial land                                                                                                                     | 12,773,<br>15,555,<br>13,279 and<br>16,946<br>square<br>metres | Freehold                                                                                                                    | N/A                            | 5,340,513<br>(Land)                                | 21 February<br>2011                     |

## List of Properties (Cont'd)

| Location/<br>Postal<br>Address                                                                                                                                                                           | Description /<br>Existing<br>use                                                                                                                           | Land<br>Area /<br>Built Up<br>Area                       | Tenure<br>(years)                                                                                                           | Age of<br>Buildings<br>(years) | Carrying<br>Amount<br>as at<br>30.06.2026<br>(RM)  | Date of<br>Revaluation /<br>Acquisition |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------------------|-----------------------------------------|
| 9. Title No. Geran 209013,<br>Lot 10472, Seksyen<br>20, Bandar Serendah,<br>District of Ulu Selangor,<br>State of Selangor.                                                                              | Freehold<br>industrial land                                                                                                                                | 6,561<br>square<br>metres                                | Freehold                                                                                                                    | N/A                            | 4,760,279<br>(Land)                                | 28<br>December<br>2021                  |
| 10. Title No. PM 1414<br>(Formerly HSM 7617),<br>Lot 30892 (Formerly Lot<br>P.T. No. 20049), Locality<br>of Bt 16 Jalan Subang,<br>Mukim of Sungai Buloh,<br>District of Petaling, State<br>of Selangor. | Industrial premises<br>comprising a single-<br>storey factory with<br>an integral 2-storey<br>office and a 2-storey<br>office annexed with<br>a guardhouse | 4,214<br>square<br>metres /<br>4,055<br>square<br>metres | Leasehold<br>interest for 99<br>years expiring<br>on 24 March<br>2091, leaving<br>an unexpired<br>term of about<br>67 years | 30                             | 1,365,049<br>(Land)<br><br>2,537,648<br>(Building) | 31<br>December<br>2009                  |
| <p><i>Address</i><br/>No. 3, Jalan TSB 8, Taman<br/>Industri Sungai Buloh,<br/>47000 Sungai Buloh,<br/>Selangor Darul Ehsan.</p>                                                                         |                                                                                                                                                            |                                                          |                                                                                                                             |                                |                                                    |                                         |

The above list of properties only disclosed the top 10 properties in terms of highest net book value as at the end of financial year ended 30 June 2026.

## Analysis of Shareholdings As at 8 October 2026

### SHARE CAPITAL

|                               |   |                                                       |
|-------------------------------|---|-------------------------------------------------------|
| Total number of issued shares | : | 253,192,300<br>(including 17,212,605 treasury shares) |
| Class of shares               | : | Ordinary shares                                       |
| Voting Rights                 | : | One vote per ordinary share                           |

### A) DISTRIBUTION OF SHAREHOLDINGS

| Size of Shareholdings                    | No. of Shareholders | % of Shareholders | # No. of Shares    | % of Shareholdings |
|------------------------------------------|---------------------|-------------------|--------------------|--------------------|
| Less than 100                            | 655                 | 17.29             | 24,470             | 0.01               |
| 100 to 1,000                             | 466                 | 12.30             | 137,505            | 0.06               |
| 1,001 to 10,000                          | 1,330               | 35.10             | 6,421,317          | 2.72               |
| 10,001 to 100,000                        | 1,147               | 30.27             | 34,081,170         | 14.45              |
| 100,001 to less than 5% of issued shares | 189                 | 4.99              | 75,099,345         | 31.82              |
| 5% and above of issued shares            | 2                   | 0.05              | 120,215,888        | 50.94              |
| <b>TOTAL</b>                             | <b>3,789</b>        | <b>100.00</b>     | <b>235,979,695</b> | <b>100.00</b>      |

**Note:**

# Excluding 17,212,605 shares bought back and retained by the Company as treasury shares.

### B) LIST OF SUBSTANTIAL SHAREHOLDERS

The substantial shareholder of the Company and their respective shareholdings based on the Register of Substantial Shareholders of the Company as at 8 October 2026 are as follows:

| No. | Name of Substantial Shareholders    | Direct Interest |       | Indirect/Deemed Interest   |       |
|-----|-------------------------------------|-----------------|-------|----------------------------|-------|
|     |                                     | No. of Shares   | %     | No. of Shares              | %     |
| 1.  | Omega Attraction Sdn. Bhd. ("OASB") | 108,012,601     | 45.77 | -                          | -     |
| 2.  | Tan Ah Bah @ Tan Ah Ping            | 214,532         | 0.09  | 108,227,133 <sup>(1)</sup> | 45.86 |
| 3.  | Pan Kim Foon                        | 214,532         | 0.09  | 108,227,133 <sup>(1)</sup> | 45.86 |
| 4.  | Tan Chung Chiah                     | 11,821,587      | 5.01  | -                          | -     |
| 5.  | Lim Mee Hwa                         | 1,950,000       | 0.83  | 11,111,893 <sup>(2)</sup>  | 4.71  |
| 6.  | Yeo Seng Chong                      | -               | -     | 13,061,893 <sup>(3)</sup>  | 5.54  |

**Notes:**

<sup>(1)</sup> Deemed interested by virtue of his/her shareholdings in OASB pursuant to Section 8(4) of the Companies Act 2016 and by virtue of his/her spouse's direct interest in the Company.

<sup>(2)</sup> Deemed interested by virtue of her shareholdings in Yeoman Capital Management Pte Ltd ("YCMPL") pursuant to Section 8(4) of the Companies Act 2016.

<sup>(3)</sup> Deemed interested by virtue of his shareholdings in YCMPL pursuant to Section 8(4) of the Companies Act 2016 and by virtue of his spouse's direct interest in the Company.

## Analysis of Shareholdings (Cont'd)

### As at 8 October 2026

#### C) LIST OF DIRECTORS' SHAREHOLDINGS

The Directors' Shareholdings based on the Register of Directors' Shareholdings of the Company as at 8 October 2026 are as follows:-

| No. | Name of Directors                | Direct Interest |      | Indirect Interest          |       |
|-----|----------------------------------|-----------------|------|----------------------------|-------|
|     |                                  | No. of Shares   | %    | No. of Shares              | %     |
| 1.  | Tan Ah Bah @ Tan Ah Ping         | 214,532         | 0.09 | 108,227,133 <sup>(1)</sup> | 45.86 |
| 2.  | Tan Chung Ling                   | 158,854         | 0.07 | -                          | -     |
| 3.  | Dato' Tan Wei Neng               | 92,455          | 0.04 | 22,826 <sup>(2)</sup>      | 0.01  |
| 4.  | Dato' Yeoh Kim Wah               | 760,402         | 0.32 | -                          | -     |
| 5.  | Tan Chung Chiah                  | 11,821,587      | 5.01 | -                          | -     |
| 6.  | Tan Chung Chay                   | -               | -    | -                          | -     |
| 7.  | Chan Foong Ping                  | -               | -    | -                          | -     |
| 8.  | Datuk Ir. Kamarudin Bin Md Derom | -               | -    | -                          | -     |

**Notes:**

<sup>(1)</sup> Deemed interested in OASB pursuant to Section 8(4) of the Companies Act 2016 and by virtue of his spouse's direct interest in the Company.

<sup>(2)</sup> Deemed interested by virtue of his spouse's direct interest in the Company.

#### D) LIST OF TOP 30 LARGEST SHAREHOLDERS

| No. | Name of Shareholders                                                                                                           | No. of Shares | %      |
|-----|--------------------------------------------------------------------------------------------------------------------------------|---------------|--------|
| 1   | Omega Attraction Sdn. Bhd.                                                                                                     | 108,012,601   | 45.771 |
| 2   | CIMB Group Nominees (Tempatan) Sdn. Bhd.<br><i>Exempt AN for DBS Bank Ltd (SES-PB)</i>                                         | 12,203,287    | 5.171  |
| 3   | DB (Malaysia) Nominee (Asing) Sdn. Bhd.<br><i>Deutsche Bank AG Singapore for Yeoman 3-Rights Value Asia Fund (PTSL)</i>        | 10,725,050    | 4.544  |
| 4   | CGS International Nominees Malaysia (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Cheng Hee Long (Kuchai L-CL)</i> | 2,788,102     | 1.181  |
| 5   | Ding Huong Kai                                                                                                                 | 2,716,250     | 1.151  |
| 6   | Maybank Nominees (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Tan Kian Aik</i>                                    | 2,091,300     | 0.886  |
| 7   | Goh Thong Beng                                                                                                                 | 2,050,000     | 0.868  |
| 8   | CIMB Group Nominees (Asing) Sdn. Bhd.<br><i>Exempt AN for DBS Bank Ltd (SFS)</i>                                               | 1,978,452     | 0.838  |
| 9   | Affin Hwang Nominees (Asing) Sdn. Bhd.<br><i>DBS Vickers Secs (S) Pte Ltd for Lim Mee Hwa</i>                                  | 1,950,000     | 0.826  |
| 10  | HLB Nominees (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Tan Choon Beng</i>                                      | 1,937,600     | 0.821  |

## Analysis of Shareholdings As at 8 October 2026

### D) LIST OF TOP 30 LARGEST SHAREHOLDERS (CONT'D)

| No. | Name of Shareholders                                                                                                                   | No. of Shares | %     |
|-----|----------------------------------------------------------------------------------------------------------------------------------------|---------------|-------|
| 11  | Cartaban Nominees (Asing) Sdn. Bhd.<br><i>The Bank of New York Mellon for Acadian Emerging Markets Micro-Cap Equity Master Fund</i>    | 1,934,920     | 0.819 |
| 12  | Tan Lee Hwa                                                                                                                            | 1,560,700     | 0.661 |
| 13  | Tay Boon Pok                                                                                                                           | 1,320,000     | 0.559 |
| 14  | Chen Wei Kian                                                                                                                          | 1,040,100     | 0.440 |
| 15  | CGS International Nominees (Asing) Sdn. Bhd.<br><i>Exempt AN for CGS International Securities Singapore Pte. Ltd. (Retail Clients)</i> | 1,000,000     | 0.423 |
| 16  | RHB Nominees (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Lim Kien Yeap</i>                                               | 1,000,000     | 0.423 |
| 17  | Sam Tuck Wah                                                                                                                           | 834,275       | 0.353 |
| 18  | Keng Poh Wee                                                                                                                           | 795,200       | 0.336 |
| 19  | Margarte Yuen                                                                                                                          | 788,225       | 0.334 |
| 20  | Poh Chuan Swee                                                                                                                         | 770,000       | 0.326 |
| 21  | CGS International Nominees Malaysia (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Tay Hock Soon (MY1055)</i>               | 760,500       | 0.322 |
| 22  | Public Invest Nominees (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Yoong Kah Yin (C)</i>                                 | 731,000       | 0.309 |
| 23  | Tan Chun Yee                                                                                                                           | 675,250       | 0.286 |
| 24  | Yeoh Kim Wah                                                                                                                           | 662,560       | 0.280 |
| 25  | Phillip Nominees (Tempatan) Sdn. Bhd.<br><i>Exempt AN for Phillip Capital Management Sdn Bhd.</i>                                      | 625,625       | 0.265 |
| 26  | Leong Zhen Zhou                                                                                                                        | 500,000       | 0.211 |
| 27  | Public Nominees (Asing) Sdn. Bhd.<br><i>Pledged Securities Account for Nishinihon (Malaysia) Sdn. Bhd. (E-JBU)</i>                     | 500,000       | 0.211 |
| 28  | Maybank Nominees (Tempatan) Sdn. Bhd.<br><i>Juvarajan A/L K Sivalingam</i>                                                             | 457,150       | 0.193 |
| 29  | CGS International Nominees Malaysia (Tempatan) Sdn. Bhd.<br><i>Pledged Securities Account for Alexandra Yong Li Ann</i>                | 420,000       | 0.177 |
| 30  | Liau Keen Yee                                                                                                                          | 415,125       | 0.175 |

## Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN THAT** the Twenty-Second Annual General Meeting of the Company will be held at Tropicana Golf & Country Resort, Greens III, Sports Wing, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan on Thursday, 3 December 2026 at 10:30 a.m. for the following purposes:

### AGENDA

#### ORDINARY BUSINESS:

1. To receive the Audited Financial Statements for the financial year ended 30 June 2026 together with the Reports of the Directors and the Auditors thereon. **(Please refer to the Explanatory Note 1)**
2. To approve the payment of Directors' fees amounting to RM430,000.00 for the financial year ending 30 June 2027, payable monthly in arrears after each month of completed service of the Directors during the subject financial year. **(Ordinary Resolution 1)**
3. To approve an amount of up to RM18,000.00 as benefits payable to Non-Executive Directors of the Company for the period from 4 December 2026 to the Twenty-Third Annual General Meeting of the Company to be held in 2027 pursuant to Section 230(1)(b) of the Companies Act 2016. **(Ordinary Resolution 2)**
4. To re-elect the following Directors who are retiring in accordance with Clause 90 of the Company's Constitution and, being eligible, have offered themselves for re-election:
  - i) Mr. Tan Ah Bah @ Tan Ah Ping; and **(Ordinary Resolution 3)**
  - ii) Ms. Tan Chung Chay. **(Ordinary Resolution 4)**

#### SPECIAL BUSINESS

To consider and, if thought fit, with or without modifications, to pass the following Ordinary Resolutions:

5. **RETENTION OF MS. CHAN FOONG PING AS AN INDEPENDENT NON-EXECUTIVE DIRECTOR** **(Ordinary Resolution 5)**

**"THAT** Ms. Chan Foong Ping, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, be and is hereby retained as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting of the Company in accordance with the Malaysian Code on Corporate Governance 2021."

## Notice of Annual General Meeting (Cont'd)

### 6. AUTHORITY TO ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016 AND WAIVER OF PRE-EMPTIVE RIGHTS (Ordinary Resolution 6)

**“THAT** subject always to the Companies Act 2016 (**“the Act”**), the Constitution of the Company and the approvals from Bursa Malaysia Securities Berhad (**“Bursa Securities”**) and any other relevant governmental and/or regulatory authorities, the Directors of the Company be and are hereby authorised and empowered pursuant to the Act, to issue and allot shares in the capital of the Company from time to time, at such price, to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company (excluding treasury shares) for the time being; **AND THAT** such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company;

**THAT** in connection with the above, pursuant to Section 85(1) of the Act read together with Clause 9 of the Company’s Constitution, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued shares arising from any issuance of new shares pursuant to this mandate;

**AND THAT** the Directors of the Company, whether solely or jointly, be and are hereby empowered to obtain the approval for the listing of and quotation for the additional shares so issued on the Main Market of Bursa Securities; **AND** be hereby authorised to do all such acts and things including executing all relevant documents as he/she/they may consider expedient or necessary to complete and give full effect to the abovesaid mandate.”

### 7. PROPOSED RENEWAL OF EXISTING SHAREHOLDERS’ MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE (Ordinary Resolution 7)

**“THAT**, subject always to the Companies Act 2016 (**“the Act”**), the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given to the Company and its subsidiaries (**“STC Group”**) to enter into all transactions involving the interests of Directors, major shareholders or persons connected with Directors and/or major shareholders of STC Group (**“Related Parties”**) as described in the Circular/Statement to Shareholders dated 30 October 2026 (**“Recurrent RPTs”**) provided that such transactions are:

- (i) recurrent transactions of a revenue or trading nature;
- (ii) necessary for the day-to-day operations;
- (iii) carried out in the ordinary course of business and on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public; and
- (iv) are not to the detriment of the minority shareholders of the Company,

## Notice of Annual General Meeting (Cont'd)

(“RRPT Mandate”);

**THAT** such approval shall continue to be in force until:

- (a) the conclusion of the next Annual General Meeting of the Company, at which time it will lapse, unless by a resolution passed at that meeting, the authority is renewed; or
- (b) the expiration of the period within which the next Annual General Meeting of the Company is required to be held pursuant to Section 340 of the Act (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (c) revoked or varied by a resolution passed by shareholders in a general meeting;

whichever is earlier, **AND** the aggregate value of the Recurrent RPTs be disclosed in the annual report of the Company;

**AND THAT** the Directors of the Company be and are hereby authorised to complete and do all such acts and things as they may consider expedient or necessary to give full effect to the RRPT Mandate.”

### 8. **PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN ORDINARY SHARES** (Ordinary Resolution 8)

“**THAT**, subject always to the Companies Act 2016 (“the Act”), the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“**Bursa Securities**”) and all other applicable laws, guidelines, rules and regulations, the Company be and is hereby authorised to purchase such number of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities, upon such terms and conditions as the Directors in their discretion deem fit and expedient in the best interest of the Company, provided that:

- (i) the aggregate number of ordinary shares to be purchased and/or held by the Company pursuant to this resolution shall not exceed ten per centum (10%) of the total number of issued shares of the Company as at the point of purchase(s); and
- (ii) the maximum funds to be allocated by the Company for the purpose of purchasing its own shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest management accounts of the Company (where applicable) available at the time of the purchase(s);

**THAT** upon completion of the purchase by the Company of its own shares, the Directors of the Company be authorised to deal with the shares so purchased in their absolute discretion in the following manner:

- (i) cancel all the shares so purchased; and/or
- (ii) retain the shares so purchased in treasury for distribution as a dividend to the shareholders and/or resell on the market of Bursa Securities; and/or
- (iii) retain part thereof as treasury shares and cancel the remainder; and/or

## Notice of Annual General Meeting (Cont'd)

in any other manner as prescribed by the Act, rules, regulations, and orders made pursuant to the Act and the requirements of Bursa Securities and any other relevant authority for the time being in force;

**AND THAT** such authority conferred by this resolution shall commence immediately upon the passing of this resolution and shall continue to be in force until:

- (a) the conclusion of the next Annual General Meeting of the Company following this Annual General Meeting at which such resolution was passed, at which time the authority will lapse, unless by an ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or
- (b) the expiration of the period within which the next Annual General Meeting of the Company after that date is required by law to be held; or
- (c) revoked or varied by an ordinary resolution passed by the shareholders of the Company in a general meeting,

whichever occurs first;

**AND FURTHER THAT** the Directors of the Company be authorised to do all acts, deeds and things and to take all such steps as they may deem fit, appropriate, expedient or necessary in the best interest of the Company to give full effect to the proposed renewal of share buy-back authority with full powers to assent to any conditions, modifications, variations and/or amendments as may be required or imposed by the relevant authorities and to take all such steps, and do all such acts and things as they may deem fit and expedient in the interest of the Company."

9. **PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO ALLOT AND ISSUE NEW ORDINARY SHARES IN THE COMPANY ("STC SHARES"), FOR THE PURPOSE OF THE DIVIDEND REINVESTMENT SCHEME ("DRS") THAT PROVIDES THE SHAREHOLDERS OF THE COMPANY WITH THE OPTION TO ELECT TO REINVEST THEIR CASH DIVIDENDS IN NEW STC SHARES ("PROPOSED RENEWAL OF DRS AUTHORITY")** (Ordinary Resolution 9)

**"THAT** pursuant to the DRS as approved by the shareholders at the Extraordinary General Meeting of the Company held on 21 November 2016 and subject to the approval of the relevant regulatory authorities (if any), approval be and is hereby given to the Directors of the Company to allot and issue such number of new STC Shares from time to time as may be required to be allotted and issued pursuant to the DRS until the conclusion of the next Annual General Meeting of the Company upon such terms and conditions as stated in the Circular to Shareholders dated 4 November 2016, **PROVIDED THAT** the issue price of the said new STC Shares shall be fixed by the Directors at a discount of not more than ten per centum (10%) to the five (5)-day volume weighted average market price ("**VWAMP**") of STC Shares immediately preceding the price-fixing date, of which the VWAMP shall be adjusted ex-dividend before applying the aforementioned discount in fixing the issue price;

**AND THAT** the Directors of the Company be authorised to do all such acts and enter into all such transactions, arrangements, deeds, undertakings and documents as may be necessary or expedient in order to give full effect to the DRS with full power to assent to any conditions, modifications, variations and/or amendments to the terms of the DRS as may be imposed or agreed to by any relevant authorities (if any) or consequent upon the implementation of the said conditions, modifications, variations and/or amendments, or by the Directors as they may in their absolute discretion, deem fit and in the best interest of the Company."

## Notice of Annual General Meeting (Cont'd)

10. To transact any other business of which due notice has been given.

BY ORDER OF THE BOARD

**CHUA SIEW CHUAN (SSM PC No.: 201908002648) (MAICSA 0777689)**

**CHIN MUN YEE (SSM PC No.: 201908002785) (MAICSA 7019243)**

Company Secretaries

Selangor Darul Ehsan

30 October 2026

### Explanatory Notes:-

#### 1. Item 1 of the Agenda – Audited Financial Statements for the financial year ended 30 June 2026

This Agenda item is meant for discussion only, as the provision of Section 340(1)(a) of the Companies Act 2016 does not require formal approval from the shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward for voting.

#### 2. Item 3 of the Agenda – Benefits Payable to Non-Executive Directors

The proposed Ordinary Resolution 2, if approved, will authorise the payment of benefits to the Non-Executive Directors by the Company. The benefits payable to the Non-Executive Directors for the period from 4 December 2026 to the Twenty-Third Annual General Meeting (“AGM”) of the Company to be held in 2027 are derived from the estimated meeting allowance of RM600.00 per meeting day based on the number of scheduled meetings and unscheduled meetings (when necessary) for the Board of Directors (“Board”) and Board Committees, and the number of Non-Executive Directors involved in the meetings.

In the event the proposed benefits payable are insufficient (e.g., due to additional meetings or enlarged Board size), approval will be sought at the next AGM for additional fees to cover the shortfall.

#### 3. Item 4 of the Agenda – Re-Election of Directors

In determining the eligibility of the Directors to stand for re-election at the Twenty-Second AGM of the Company, the Board, through the Nomination Committee, had reviewed and assessed each retiring Director based on the annual assessment and evaluation of the Board for the financial year ended 30 June 2026, including the fit and proper assessment.

Based on the results of the assessment and evaluation, the Board was satisfied with the performance and contributions of the retiring Directors, namely Mr. Tan Ah Bah @ Tan Ah Ping and Ms. Tan Chung Chay, and supported their re-election based on the following considerations:

- (i) they had met the Board’s expectations in terms of character, experience, integrity, competence and time commitment in discharging their responsibilities as Directors of the Company; and
- (ii) they had exercised due care and discharged their professional duties proficiently.

The retiring Directors had consented to their respective re-election and abstained from all deliberations and decisions relating to their own eligibility to stand for re-election at the meeting of the Board.

The profiles of the retiring Directors are set out in the Annual Report in respect of the financial year ended 30 June 2026.

## Notice of Annual General Meeting (Cont'd)

### Explanatory Notes:- (Cont'd)

#### 4. Non-Reappointment of External Auditors

The Company's current External Auditors, Crowe Malaysia PLT, have indicated that they will not seek re-appointment and will retire at the conclusion of the forthcoming Twenty-Second AGM. There were no disagreements between the Company and Crowe Malaysia PLT on any matters arising from the audit of the financial statements for the financial year ended 30 June 2026.

The Company will commence the process of identifying a new suitable audit firm in place of the retiring External Auditors, Crowe Malaysia PLT. Upon identification, the Board will appoint new External Auditors to fill the vacancy in accordance with Section 264(5) of the Companies Act 2016 as soon as practicable. The Company will make a further announcement in due course.

#### 5. Item 5 of the Agenda – Retention of Ms. Chan Foong Ping as an Independent Non-Executive Director

Ms. Chan Foong Ping was appointed as an Independent Non-Executive Director of the Company on 23 September 2016. Therefore, she has served the Board for a cumulative term of more than nine (9) years. In accordance with Practice 5.3 of the Malaysian Code on Corporate Governance 2021, shareholders' approval for the retention of Ms. Chan Foong Ping as an Independent Director was sought through a two-tier voting process at the Twenty-First AGM of the Company held on 4 December 2025 and the requisite shareholders' approval was obtained. She may continue to be served as an Independent Director until the conclusion of the forthcoming Twenty-Second AGM.

The Board, through the Nomination Committee, after having assessed the independence of Ms. Chan Foong Ping, regards her to be independent based, amongst others, on the following justifications and recommended that Ms. Chan Foong Ping continue to be retained as an Independent Non-Executive Director of the Company for another year subject to the approval from the shareholders of the Company through a two-tier voting process as described in Practice 5.3 of the Malaysian Code on Corporate Governance 2021:

- Ms. Chan Foong Ping has fulfilled the definition of an Independent Director as set out under Paragraph 1.01 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("MMLR").
- Ms. Chan Foong Ping was able to exercise independent judgement and act in the best interest of the Company.
- There was no existing and potential conflict of interest that Ms. Chan Foong Ping could have with the Company, as she has not entered into any contract or transaction with the Company and/or its subsidiaries within the scope and meaning as set forth under Paragraph 5 of Practice Note 12 of the MMLR.
- Ms. Chan Foong Ping has not developed, established or maintained any significant personal or social relationship, whether direct or indirect, with the Executive Directors, major shareholders or management of the Company (including their family members) other than normal engagements and interactions on a professional level, consistent and expected of her to carry out her duties as an Independent Non-Executive Director.

## Notice of Annual General Meeting (Cont'd)

### Explanatory Notes:- (Cont'd)

#### 6. Item 6 of the Agenda – Authority to Issue Shares Pursuant to the Companies Act 2016 and Waiver of Pre-Emptive Rights

The Company intends to renew the mandate on the authority to issue and allot shares pursuant to the Companies Act 2016 at the Twenty-Second AGM of the Company ("**General Mandate**").

The Company had been granted a general mandate of not more than ten per centum (10%) of the total number of issued shares of the Company for the time being by its shareholders at the Twenty-First AGM of the Company held on 4 December 2025 ("**Previous Mandate**"). As of the date of this Notice, no new shares in the Company were issued pursuant to the Previous Mandate.

The proposed Ordinary Resolution 6, if passed, will provide flexibility to the Directors of the Company to undertake any possible fundraising activities, including but not limited to placement of shares, for the purpose of funding future investment project(s), working capital, acquisition(s) and/or such other purposes as the Directors may deem fit, without having to convene a general meeting, provided that the aggregate number of the shares issued pursuant to the General Mandate does not exceed ten per centum (10%) of the total number of issued shares of the Company (excluding treasury shares). This authority, unless revoked or varied by the Company in a general meeting, will expire at the conclusion of the next AGM of the Company.

Pursuant to Section 85(1) of the Companies Act 2016, read together with Clause 9 of the Company's Constitution, shareholders have pre-emptive rights to be offered any new shares in the Company that rank equally with the existing issued shares in the Company.

The proposed Ordinary Resolution 6, if passed, will exclude the shareholders' pre-emptive rights to be offered new shares to be issued by the Company pursuant to the said Ordinary Resolution.

#### 7. Item 7 of the Agenda – Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

The proposed Ordinary Resolution 7, if passed, will provide a renewed mandate for the Company and/or its subsidiaries ("**STC Group**") to enter into the recurrent related party transactions of a revenue or trading nature which are necessary for STC Group's day-to-day operations, subject to the transactions being in the ordinary course of business and on normal commercial terms which are not more favourable to the related parties than those generally available to the public and are not to the detriment of the minority shareholders of the Company. This mandate shall lapse at the conclusion of the next AGM of the Company unless authority for the renewal is obtained from the shareholders of the Company at a general meeting.

Please refer to the Circular/Statement to Shareholders dated 30 October 2026 for further information.

#### 8. Item 8 of the Agenda – Proposed Renewal of Share Buy-Back Authority

The proposed Ordinary Resolution 8, if passed, would empower the Directors of the Company to purchase the Company's ordinary shares up to ten per centum (10%) of the total number of issued shares of the Company by utilising the funds allocated, which shall not exceed the Company's retained profits based on the latest audited financial statements and/or the latest management accounts of the Company (where applicable) available at the time of the purchase(s).

Please refer to the Circular/Statement to Shareholders dated 30 October 2026 for further information.

#### 9. Item 9 of the Agenda – Proposed Renewal of Authority for the Company to Allot and Issue Shares pursuant to the Dividend Reinvestment Scheme ("DRS")

The proposed Ordinary Resolution 9, if passed, would empower the Directors of the Company to allot and issue new ordinary shares in the Company in respect of dividends to be declared, if any, under the DRS. This authority, unless revoked or varied by the Company at a general meeting, shall continue to be in full force until the conclusion of the next AGM of the Company.

## Notice of Annual General Meeting (Cont'd)

### Notes:

- (a) With respect to the deposited securities, only members whose names appear in the Record of Depositors on 26 November 2026 (General Meeting Record of Depositors) shall be eligible to attend the Meeting.
- (b) A member entitled to attend and vote at the Meeting shall be entitled to appoint more than one (1) proxy to attend and vote instead of him/her at the same Meeting. There shall be no restriction as to the qualification of the proxy. Where a member appoints more than one (1) proxy, such appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
- (c) The instrument appointing a proxy shall be in writing under the hand of the appointor or his/her attorney duly authorised in writing or, if such appointor is a corporation, either under its common seal or under the hand of an officer or attorney duly authorised.
- (d) Where a member is an authorised nominee, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares in the Company standing to the credit of the said securities account.
- (e) Where a member of the Company is an exempt authorised nominee that holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (f) **Appointment of Proxy(ies)**

The appointment of proxy(ies) may be made either in a hard copy form or by electronic means in the following manner and shall be deposited with the Company's Share Registrar, not less than forty-eight (48) hours before the time appointed for holding the Twenty-Second AGM of the Company or at any adjournment thereof:

| Mode of submission                                                   | Designated Address                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Hard copy</li> </ul>        | <p>Vistra Investor &amp; Issuing House Services Sdn. Bhd. <i>(Formerly known as Tricor Investor &amp; Issuing House Services Sdn. Bhd.)</i> at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, or alternatively</p> <p>Drop box, located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan.</p> |
| <ul style="list-style-type: none"> <li>• Electronic means</li> </ul> | <p>Weblink : <a href="https://srmy.vistra.com">https://srmy.vistra.com</a></p>                                                                                                                                                                                                                                                                                                                                                                                                     |

*(Please refer to the Administrative Guide on the procedures for electronic lodgement of proxy form via Vistra Share Registry and IPO (MY) Portal)*

## Administrative Guide For Twenty-Second Annual General Meeting of Success Transformer Corporation Berhad (“22<sup>nd</sup> AGM”)

|       |   |                                                                                                                              |
|-------|---|------------------------------------------------------------------------------------------------------------------------------|
| Date  | : | Thursday, 3 December 2026                                                                                                    |
| Time  | : | 10.30 a.m.                                                                                                                   |
| Venue | : | Tropicana Golf & Country Resort, Greens III, Sports Wing<br>Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan |

### REGISTRATION ON THE DAY OF THE 22<sup>ND</sup> AGM

The registration counter will open at 9.30 a.m. on Thursday, 3 December 2026. Shareholders or proxies are requested to produce/show their original MyKAD or Passport (for non-Malaysians) during registration for verification purpose. Please ensure the original MyKAD or Passport is returned to you thereafter.

Please take note that no person will be allowed to register on behalf of another person, even with the original MyKAD or Passport of that person. Upon verification, shareholders or proxies are required to write their names and sign on the Attendance List placed on the registration table. Shareholders or proxies will also be given identification wristbands for voting purposes.

### APPOINTMENT OF PROXY OR ATTORNEY OR CORPORATE REPRESENTATIVE

Shareholders who appoint proxy(ies) to participate the 22<sup>nd</sup> AGM must ensure that the duly executed proxy forms are deposited either in a hard copy form or by electronic means with the Company’s Share Registrar, Vistra Investor & Issuing House Services Sdn. Bhd. (*Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.*), not less than forty-eight (48) hours before the time appointed for holding the 22<sup>nd</sup> AGM or at any adjournment thereof.

The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner:

(i) In hard copy form

In the case of an appointment made in hard copy form, the proxy form must be deposited with the Share Registrar of the Company at Vistra Investor & Issuing House Services Sdn. Bhd. (Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.), Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan or alternatively, deposited in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan.

(ii) By electronic form

The proxy form can be electronically lodged with the Share Registrar of the Company via Vistra Share Registry and IPO (MY) portal at <https://srmy.vistra.com> (“**Vistra SRMY Portal**”). Kindly refer to the Procedures for Electronic Submission of Proxy Form via Vistra SRMY Portal for further details.

Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.

## Administrative Guide (Cont'd)

### For Twenty-Second Annual General Meeting of Success Transformer Corporation Berhad (“22<sup>nd</sup> AGM”)

#### APPOINTMENT OF PROXY OR ATTORNEY OR CORPORATE REPRESENTATIVE (CONT'D)

Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Share Registrar of the Company at Vistra Investor & Issuing House Services Sdn. Bhd. (Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.), Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan or alternatively, deposited in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia not later than 1 December 2026, Tuesday at 10.30 a.m. to participate in the 22<sup>nd</sup> AGM. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.

For a corporate member who has appointed a representative, please deposit the ORIGINAL certificate of appointment with the Share Registrar of the Company at Vistra Investor & Issuing House Services Sdn. Bhd. (Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.), Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan or alternatively, deposited in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan before the time appointed for holding the 22<sup>nd</sup> AGM for the appointment to be valid for the purpose of attending the 22<sup>nd</sup> AGM. The certificate of appointment should be executed in the following manner:

- (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
- (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by:
  - (a) at least two (2) authorised officers, of whom one shall be a director; or
  - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

#### PROCEDURES FOR ELECTRONIC SUBMISSION OF PROXY FORM VIA THE PORTAL

The procedures to submit your proxy form electronically via Vistra SRMY Portal are summarised below:

| Procedure                                   | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>i. Steps for Individual Shareholders</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Register as a User at Vistra SRMY Portal    | <ol style="list-style-type: none"> <li>1. Visit the website at <a href="https://srmy.vistra.com">https://srmy.vistra.com</a>.</li> <li>2. Click “Register” and select “Individual Holder” and complete the New User Registration Form.</li> <li>3. For guidance, you may refer to the tutorial guide available on the homepage.</li> <li>4. Once registration is completed, you will receive an email notification to verify your registered email address.</li> <li>5. After verification, your registration will be reviewed and approved within one (1) working day. A confirmation email will be sent once approved.</li> <li>6. Once you receive the confirmation, activate your account by creating your password.</li> </ol> <p><i>If you are an existing user with Vistra SRMY Portal or our TIIH Online portal previously, you are not required to register again.</i></p> |

## Administrative Guide (Cont'd) For Twenty-Second Annual General Meeting of Success Transformer Corporation Berhad (“22<sup>nd</sup> AGM”)

### PROCEDURES FOR ELECTRONIC SUBMISSION OF PROXY FORM VIA THE PORTAL (CONT'D)

The procedures to submit your proxy form electronically via Vistra SRMY Portal are summarised below: (Cont'd)

| Procedure                                                      | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>i. Steps for Individual Shareholders (Cont'd)</b>           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Proceed with submission of proxy form                          | <ol style="list-style-type: none"> <li>1. After the release of the Notice of Meeting by the Company, login with your email address and password.</li> <li>2. Select the corporate event: <b>“SUCCESS TRANSFORMER CORPORATION BERHAD 22<sup>ND</sup> AGM”</b></li> <li>3. Navigate to the 3 dots at the end of the corporate event and choose <b>“SUBMISSION OF PROXY FORM”</b>.</li> <li>4. Read and agree to the Terms and Conditions and confirm the Declaration.</li> <li>5. Indicate the total number of shares assigned to your proxy(s) to vote on your behalf.</li> <li>6. Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy.</li> <li>7. Indicate your voting instructions – FOR or AGAINST or ABSTAIN.</li> <li>8. Print the proxy form for your record.</li> </ol>                                                                                                                                                                                                      |
| <b>ii. Steps for Corporation or Institutional Shareholders</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Register as a User at Vistra SRMY Portal                       | <ol style="list-style-type: none"> <li>1. Visit the website at <a href="https://srmy.vistra.com">https://srmy.vistra.com</a>.</li> <li>2. Click “Register” and select “Representative of Corporate Holder” and complete the New User Registration Form.</li> <li>3. Complete the registration form with your personal details.</li> <li>4. Once registration is completed, you will receive an email notification to verify your registered email address.</li> <li>5. After verification, your registration will be reviewed and approval within two (2) working days. A confirmation email will be sent once approved.</li> <li>6. Once you receive the confirmation, activate your account by creating your password.</li> </ol> <p><i>Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic proxy submission. Please contact Tricor if you need clarifications on the user registration.</i></p> |

## Administrative Guide (Cont'd)

### For Twenty-Second Annual General Meeting of Success Transformer Corporation Berhad (“22<sup>nd</sup> AGM”)

#### PROCEDURES FOR ELECTRONIC SUBMISSION OF PROXY FORM VIA THE PORTAL (CONT'D)

The procedures to submit your proxy form electronically via Vistra SRMY Portal are summarised below: (Cont'd)

| Procedure                                                               | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ii. Steps for Corporation or Institutional Shareholders (Cont'd)</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Proceed with submission of proxy form                                   | <ol style="list-style-type: none"> <li>1. Login to <a href="https://srmy.vistra.com">https://srmy.vistra.com</a> with your email address and password.</li> <li>2. Select the corporate event: <b>“SUCCESS TRANSFORMER CORPORATION BERHAD 22<sup>ND</sup> AGM”</b></li> <li>3. Navigate to the icon “&gt;” at the end of the corporate event.</li> <li>4. Read and agree to the Terms and Conditions and confirm the Declaration.</li> <li>5. Select the corporate holder’s name.</li> <li>6. Proceed to download the submission file.</li> <li>7. Prepare the file for the appointment of proxy(ies) by inserting the required data.</li> <li>8. Proceed to upload the duly completed proxy appointment file.</li> <li>9. Select <b>“Confirm”</b> to complete your submission.</li> <li>10. Print the confirmation report of your submission for your record.</li> </ol> |

#### POLL VOTING

The voting at the 22<sup>nd</sup> AGM will be conducted by poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Vistra Investor & Issuing House Services Sdn. Bhd. (*Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.*) as Poll Administrator to conduct the poll by way of electronic voting (e-voting) via Vistra SRMY Portal and Independent Scrutineers to verify the poll results.

Upon completion of the voting session for the 22<sup>nd</sup> AGM, the appointed Independent Scrutineers will verify the poll results followed by the Chairman’s declaration whether the resolutions are duly passed.

#### DOOR GIFT/FOOD VOUCHER

There will be no door gifts or food vouchers for attending the 22<sup>nd</sup> AGM.

#### NO RECORDING OR PHOTOGRAPHY

Unauthorised recording and photography are strictly prohibited at the 22<sup>nd</sup> AGM.

#### ENQUIRY

If you have any enquiries on the above, please contact the following persons during office hours on Monday to Friday from 9.00 a.m. to 5.30 p.m. (except on public holidays):

##### **Tricor Investor & Issuing House Services Sdn. Bhd.**

(Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.)

General Line : +603-2783 9299

Email : [is.enquiry@vistra.com](mailto:is.enquiry@vistra.com)



# SUCCESS TRANSFORMER CORPORATION BERHAD

[Registration No. 200301034518 (636939-W)]  
(Incorporated in Malaysia)

## Proxy Form

I/We .....  
(NAME IN FULL AND IN BLOCK LETTERS)

NRIC No./Passport No./Registration No. .... Contact No. ....

of .....  
(FULL ADDRESS)

being a member/members of SUCCESS TRANSFORMER CORPORATION BERHAD ("**the Company**"), hereby appoint:-

|                              |                       |
|------------------------------|-----------------------|
| Full Name (IN BLOCK LETTERS) | NRIC No./Passport No. |
| Full Address                 |                       |

or failing him/her,

|                              |                       |
|------------------------------|-----------------------|
| Full Name (IN BLOCK LETTERS) | NRIC No./Passport No. |
| Full Address                 |                       |

or \*failing him/her/them, the Chairman of the Meeting as my/our proxy to attend and vote for me/us and on my/our behalf at the Twenty-Second Annual General Meeting of the Company to be held at Tropicana Golf & Country Resort, Greens III, Sports Wing, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan on Thursday, 3 December 2026 at 10:30 a.m. and at any adjournment thereof.

Please indicate with an "X" in the spaces provided how you wish your vote to be cast. If you do not do so, the proxy/proxies will vote or abstain from voting at his/her/their discretion.

| No. | Ordinary Resolutions                                                                                                       | For | Against |
|-----|----------------------------------------------------------------------------------------------------------------------------|-----|---------|
| 1.  | Payment of Directors' fees                                                                                                 |     |         |
| 2.  | Payment of benefits payable to the Non-Executive Directors                                                                 |     |         |
| 3.  | Re-election of Mr. Tan Ah Bah @ Tan Ah Ping                                                                                |     |         |
| 4.  | Re-election of Ms. Tan Chung Chay                                                                                          |     |         |
| 5.  | Retention of Ms. Chan Foong Ping as an Independent Non-Executive Director                                                  |     |         |
| 6.  | Authority to issue shares pursuant to the Companies Act 2016 and waiver of pre-emptive rights                              |     |         |
| 7.  | Proposed renewal of existing shareholders' mandate for recurrent related party transactions of a revenue or trading nature |     |         |
| 8.  | Proposed renewal of share buy-back authority                                                                               |     |         |
| 9.  | Proposed renewal of authority for the Company to allot and issue shares pursuant to the Dividend Reinvestment Scheme       |     |         |

For appointment of two (2) proxies, percentage of shareholdings to be represented by the proxies:-

|         | No. of Shares | Percentage |
|---------|---------------|------------|
| Proxy 1 |               |            |
| Proxy 2 |               |            |
| Total   |               | 100%       |

|                                |  |
|--------------------------------|--|
| CDS Account No.                |  |
| Number of Ordinary Shares Held |  |
| Mobile No.                     |  |

Signed this ..... day of ..... 2026 .....  
Signature of Shareholder(s) or Common Seal

STAMP

## SUCCESS TRANSFORMER CORPORATION BERHAD

[Registration No. 200301034518 (636939-W)]

### The Share Registrar

#### Vistra Investor & Issuing House Services Sdn. Bhd.

(Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.)

[Registration No. 197101000970 (11324-H)]

Unit 32-01, Level 32, Tower A,  
Vertical Business Suite, Avenue 3, Bangsar South,  
No. 8, Jalan Kerinchi,  
59200 Kuala Lumpur, Wilayah Persekutuan.

Please fold along this line

#### Notes:-

- (a) With respect of deposited securities, only members whose names appear in the Record of Depositors on 26 November 2026 (General Meeting Record of Depositors) shall be eligible to attend the Meeting.
- (b) A member entitled to attend and vote at the Meeting shall be entitled to appoint more than one (1) proxy to attend and vote instead of him/her at the same meeting. There shall be no restriction as to the qualification of the proxy. Where a member appoints more than one (1) proxy, such appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
- (c) The instrument appointing a proxy shall be in writing under the hand of the appointor or his/her attorney duly authorised in writing or, if such appointor is a corporation, either under its common seal or under the hand of an officer or attorney duly authorised.
- (d) Where a member is an authorised nominee, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares in the Company standing to the credit of the said securities account.
- (e) Where a member of the Company is an exempt authorised nominee that holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (f) **Appointment of Proxy(ies)**

The appointment of proxy(ies) may be made either in a hard copy form or by electronic means in the following manner and shall be deposited with the Company's Share Registrar, not less than forty-eight (48) hours before the time appointed for holding the Twenty-Second AGM of the Company or at any adjournment thereof:-

#### Mode of Submission

#### Designated Address

Hard copy

Vistra Investor & Issuing House Services Sdn. Bhd. (Formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.) at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan or alternatively

Drop box, located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan.

Electronic means

Weblink : <https://srmy.vistra.com>

(Please refer to the Administrative Guide on the procedures for electronic lodgement of proxy form via Vistra Share Registry and IPO (MY) Portal)

Please glue and seal along this edge

## Accreditations & Certifications

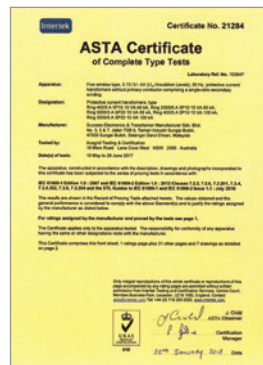
- UKAS accredited ISO 9001 Quality Management System (QMS)
- UKAS accredited ISO 14001 Environmental Management System (EMS) in LED lighting segments
- ASTA Certificate of Complete Type Tests for current transformers
- My Hijau Mark (Malaysia's green recognition scheme) for selected streetlight products
- Compliance with Low Voltage Directive (LVD) certified by TÜV SÜD
- Medical transformer certified by TÜV SÜD
- Streetlights certified by TÜV SÜD
- CE Marking for transformers and selected streetlight, floodlight and baylight products
- SIRIM Product Type Test Certification for ballasts, ignitors, streetlights and floodlights
- TISI Mark (Thai Industrial Standards Institute) for selected streetlight, floodlight and baylight products
- Buatan Malaysia Mark (National Mark of Malaysian Brand) for selected streetlights and floodlights
- Approved Sijil Guna Pakai (SGP) for HPSV Street Lighting from Tenaga Nasional Berhad (TNB)
- Jabatan Kerja Raya (JKR) approved for selected streetlights and lighting components
- Forbes 'Best Under A Billion' 2008/2009



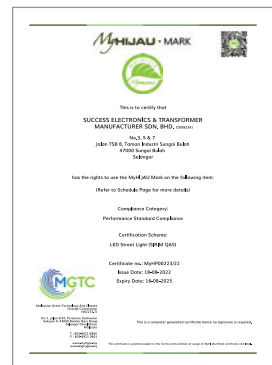
ISO 9001:2015 BV UKAS



ISO 14001:2015 BV UKAS



ASTA Certificate



My Hijau Mark



CE Marking for Transformer



TÜV SÜD Marking



SIRIM Certificate



TISI Mark  
(Thai Industrial Standards Institute)



Buatan Malaysia Mark  
(National Mark of Malaysian Brand)



Tenaga Nasional Berhad  
(TNB)



Jabatan Kerja Raya  
(JKR)



Forbes 'Best Under A Billion'  
2008/2009

An aerial photograph of a winding asphalt road that curves through a lush green landscape. On the right side of the road, there are several large, rectangular solar panel arrays mounted on a structure. The road has white dashed lines and is populated with a few vehicles: a blue truck, a white truck, an orange car, and a blue car. The background is filled with dense green trees and foliage. The overall scene conveys a sense of sustainable infrastructure and clean energy.

**Drive Down Emissions.  
Power Up Progress.**

***Smart Lighting.  
Minimal Footprint.  
Future-Ready.***

The world is shifting towards cleaner, renewable energy sources and every kilowatt of solar energy generated contributes to a more sustainable future. We specialise in solar street lighting, utilising renewable solar power to optimise energy consumption and efficiency. As a leader in innovation and engineering, we transform urban landscapes into smart, sustainable ecosystems. Our adaptive lighting systems respond to the pulse of the city, lowering unnecessary emissions. Join us on our journey to shape the future of intelligent infrastructure.

**SUCCESS TRANSFORMER CORPORATION BERHAD**  
(200301034518) (636939-W)

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